

**FAYETTEVILLE CITY COUNCIL  
BUDGET WORK SESSION MINUTES  
LAFAYETTE ROOM  
MAY 15, 2013  
5:00 P.M.**

Present: Mayor Anthony G. Chavonne

Council Members Keith Bates, Sr. (District 1); Darrell J. Haire (District 4); Bobby Hurst (District 5); William J. L. Crisp (District 6); Valencia A. Applewhite (District 7) (arrived at 5:10 p.m.); Wade Fowler (District 8); James W. Arp, Jr. (District 9)

Absent: Council Members Kady-Ann Davy (District 2); Robert A. Massey, Jr. (District 3)

Others Present:

Theodore L. Voorhees, City Manager  
Kristoff Bauer, Deputy City Manager  
Rochelle Small-Toney, Deputy City Manager  
Dele Smith, Assistant City Manager  
Karen McDonald, City Attorney  
Harold Medlock, Police Chief  
Lisa Smith, Chief Financial Officer  
Benjamin Major, Fire Chief  
Scott Shuford, Development Services Director  
Victor Sharpe, Community Development Director  
Michael Gibson, Parks, Recreation and Maintenance Director  
Tracie Davis, Corporate Communications Director  
Giselle Rodriguez, City Engineer  
Tracey Broyles, Budget Manager  
Pamela Megill, City Clerk  
Members of the Press

#### **1.0 CALL TO ORDER**

Mayor Chavonne called the meeting to order.

#### **2.0 INVOCATION**

The invocation was offered by Council Member Crisp.

#### **3.0 APPROVAL OF AGENDA**

**MOTION:** Mayor Chavonne moved to approve the agenda.

**SECOND:** Council Member Hurst

**VOTE:** UNANIMOUS (7-0)

#### **4.0 BUDGET ITEMS OF BUSINESS**

##### **4.1 Introduction and Budget Overview**

Mr. Theodore Voorhees, City Manager, provided an overview of the proposed budget and stated the budget would maintain the current tax rate of 45.6 cents per \$100.00 and the Municipal Service District rate of 10 cents per \$100.00. He stated it would reduce the burden on the General Fund from Stormwater and Solid Waste enterprise funds. He further stated it would accommodate Police realignment and establish a revolving revitalization fund. He advised the personnel costs, (primarily police salaries and the step plan) along with the transfer of funds to PWC for Phase V annexation were items that were driving the budget.

##### **4.2 Proposed Fee Changes**

###### **(a) Storm Water Fee**

###### **(b) Solid Waste Fee**

Mr. Theodore Voorhees, City Manager, provided an overview of the proposed five-year plan for drainage infrastructure needs for FY 2019 and beyond. He provided Council with a graph depicting the projected stormwater revenues and expenses, and diagrams of rate comparisons with other large North Carolina cities. He explained that new expenses associated with more stringent regulatory requirements were unfunded state mandated requirements. He further provided a graph showing the City's residential monthly fee versus all North Carolina

Stormwater Utilities. He stated the current monthly stormwater fee of \$3.00 had \$1.00 dedicated to stormwater quality improvements, and \$2.00 dedicated to stormwater drainage improvements. He stated for FY 2014, the proposed monthly fee would be \$4.00 with no specified funding dedications to quality or quantity improvements. He stated the proposed fee increase would provide funding for additional drainage improvements. Beginning with the FY 2014 budget, program costs for street sweeping operations would be transferred from the general fund to the Stormwater fund. He stated the State was currently contracting with the City to sweep state-maintained roads within the City. He stated the projected contract payments of \$120,500.00 were projected in the stormwater Fund for FY 2014.

Mr. Voorhees stated for FY 2014, the former Recycling Fund would be expanded into the Environmental Services Fund in order to record all costs associated with providing residential garbage, recycling, and yard waste collection within one fund. The former single-family residential recycling fee would now be the single-family residential solid waste fee. For FY 2014, the fee was proposed to increase from \$38.00 to \$48.00 per single-family residential parcel. Current year fee reserves for FY 2014 were projected to total \$2,875,705.00, including \$599,105.00 projected from the proposed fee increase.

A discussion period ensued.

#### **4.3 Parks and Recreation Facilities Proposal**

Mr. Kristoff Bauer, Deputy City Manager, and Mr. Michael Gibson, Parks, Recreation and Maintenance Director, presented this item with the aid of a power point presentation and handouts. Mr. Bauer provided background information and stated the Fayetteville-Cumberland Parks and Recreation Master Plan was recommending improvements for the existing parks and facilities and construction of a new senior center, parks improvements, aquatic facilities, community centers, and greenways expansions. He itemized the justifications for the proposed projects options.

Mr. Gibson provided an overview of the following proposed project options:

##### Option 1

- Dedicate 1.5 cent for 15 years / \$35,000,000.00 collected
- Projects: Multipurpose Aquatic Center w/Senior Center, 2 Neighborhood Aquatic Centers, Tennis Center, River Park
- Provide 5 projects totaling \$30,600,000.00

##### Option 2

- Dedicate 1 cent for 15 years / \$24,000,000.00 collected
- Projects: Multipurpose Aquatic Center with Senior Center, 2 Neighborhood Aquatic Centers, Tennis Center (reduced size and scope)
- Provide 4 projects totaling \$21,600,000.00

##### Option 3

- Dedicate .5 cent for 15 years / \$12,000,000.00 collected
- Projects: Stand-alone Senior Center, 2 Neighborhood Aquatic Centers, Tennis Center
- Provide 4 projects totaling \$10,650.00

A discussion period ensued.

Mr. Voorhees requested that Council rank the proposed projects on the a form provided to them on a scale of 1 to 10 with number 1 being a Council member's top priority and number 10 being a Council member's lowest priority. He advised the lowest total number would become the collective City Council's number 1 priority and the highest number would become the collective City Council's lowest priority. He stated the rankings would be tabulated and the results provided to Council at the next budget work session to be held on May 22, 2013.

#### **4.4 Police Reorganization and Staffing Proposal**

Mr. Harold Medlock, Police Chief, presented this item with the aid of a power point presentation and handout. He provided an overview of the Command Reorganization and explained the current structure. He stated the revised structure would consist of three Assistant Chiefs, Office of Professional Standards would comprise of one captain and two sergeants, and Patrol would be comprised of Lieutenants assigned as Sector Commanders and there would be the creation

of new Patrol Districts to make a total of three. He provided Council with a copy of the revised organizational chart and proposed sector and zone maps.

Chief Medlock briefed the Council on budget staffing and the staffing plan. He provided an overview of an investment option in reference to the COPS grant.

A discussion period ensued.

#### **4.5 Community Investment**

Ms. Rochelle Small-Toney, Deputy City Manager, and Mr. Victor Sharpe, Community Development Director, presented this item with the aid of a power point presentation and handouts. Ms. Small-Toney reviewed the reasons cities were investing in the redevelopment of neighborhoods and commercial corridors and the City Council 2012-2013 and 2013-2014 Strategic Plan Goals. She stated the challenges facing the City were the population declines; the underutilized commercial corridors; limited and declining non-City resources such as Community Development Block Grant funds; and increasing demands for services such as policing, fire protection, and code enforcement. She stated the new initiative was the Community Redevelopment Investment Program (CRIP) and its mission was designed to comprehensively access, analyze, plan, and implement redevelopment strategies throughout the City. She stated this approach would involve the expertise, efforts, and resources of multiple City departments and other local agencies. She stated the funding request was for a \$1 million allocation from the General Fund fund balance to make progress of targeted focuses.

Mr. Victor Sharpe, Community Development Director, provided an overview of the redevelopment tools, partners, funding sources, programs, existing resources, and new resources. He then went on to discuss the various program ideas and the potential return on the investment. Mr. Sharpe concluded by stating the next steps would be to work with development partners to establish the program and identify the specific projects by the end of 2013.

A discussion period ensued.

Mayor Chavonne announced the next budget work session would be held on May 22, 2013, at 5:00 p.m.

#### **5.0 ADJOURNMENT**

There being no further business, the meeting adjourned at 8:45 p.m.