



FAYETTEVILLE CITY COUNCIL
AGENDA
JANUARY 23, 2012
7:00 P.M.
CITY HALL COUNCIL CHAMBER

1.0 CALL TO ORDER

2.0 INVOCATION

3.0 PLEDGE OF ALLEGIANCE

4.0 APPROVAL OF AGENDA

5.0 CONSENT

- 5.1 Addition of Certain Streets to the City of Fayetteville System of Streets
- 5.2 Resolution Appointing a Deputy Tax Collector
- 5.3 Resolution Designating the Budget and Evaluation Manager as a Deputy Finance Officer
- 5.4 Community Development - Acquisition of a residential lot located at 1420 Rhone Street.
- 5.5 P11-63F Initial zoning from Planned Neighborhood Development and R10 Residential Districts in Cumberland County's jurisdiction to SF-10 Single Family Residential District, or a more restrictive district, on property located at Meadowcroft Drive. Containing 28.25 acres more or less and being the property of The Methodist University, Inc.
- 5.6 P11-64F Initial zoning from Planned Neighborhood Development District in Cumberland County's jurisdiction to SF-10 Single Family Residential District, or a more restrictive district, on property located at Longview Drive Ext. . Containing 37.55 acres more or less and being the property of The Methodist University, Inc.
- 5.7 P11-65F Initial zoning from Rural Residential District in Cumberland County's jurisdiction to SF-15 Single Family Residential District, or a more restrictive district, on property located on Baywood Road. Containing 16.7 acres more or less and being the property of Pierre Bellerice, Wanda Fernandez, Robert and Sarah Harris, Tiara Penebacker, Raymond and Wendy Morasse, Baywood Point LLC and Savvy Homes LLC.

- 5.8 P11-66F Initial zoning from RR Rural Residential District in Cumberland County's jurisdiction to AR Agricultural Residential District, or a more restrictive district, on property located at 468 N. Plymouth Street. Containing 16.77 acres more or less and being the property of The Household of Faith World Outreach Center, Inc.
- 5.9 P11-67F Initial zoning from C(P) Commercial District in Cumberland County's jurisdiction to LC Limited Commercial District, or a more restrictive district, on property located at 2765 Gillespie Street . Containing 1.22 acres more or less and being the property of Manilalp Patel and Manuben Patel.
- 5.10 P11-68F Initial zoning from M(P) Industrial District in Cumberland County's jurisdiction to CC Community Commercial District, or a more restrictive district, on property located at 3130 Gillespie Street . Containing 13.3 acres more or less and being the property of Freedom Christian Academy, Inc.
- 5.11 Adopt A Resolution Declaring Jointly-Owned Real Property Surplus and Authorizing A Quitclaim of the City's Interest in Order to Expedite Cumberland County's Sale of Property
Presenter(s): Rusty Thompson, PE, Director of Engineering & Infrastructure
- 5.12 Finance - Special Revenue Fund Project Ordinance Closeouts 2012-2 through 2012-5 and Capital Project Fund Ordinance Closeouts 2012-1 through 2012-8
- 5.13 Bid Recommendation- Annexation Phase V-Project IV, Area 10 West - Arran Hills/Arran Park
- 5.14 Bid Recommendation- Annexation Phase V-Project IV, Area 11 North- Arran Hills/Arran Park
- 5.15 Bid Recommendation- Sale of Real Property Located at 4907 Rosehill Road (Lot 63 Section 3, Rosewood Terrace)
- 5.16 PWC - Financing Team Resolution
- 5.17 Recommendation to Approve a Resolution Accepting and Endorsing the Cumberland County 2010 Ten-Year Comprehensive Solid Waste Management Plan

6.0 PUBLIC HEARINGS

For certain issues, the Fayetteville City Council may sit as a quasi-judicial body that has powers resembling those of a court of law or judge. The Council will hold hearings, investigate facts, weigh evidence and draw conclusions which serve as a basis for its decisions. All persons wishing to appear before the Council should be prepared to give sworn testimony on relevant facts.

6.1 P11-69F The issuing of a Special Use Permit (SUP) for Office Use within 100ft of a residence, on property located at 3410 Village Drive . Containing 0.47 acres more or less and being the property of Michael Leke.

Presenter(s): Craig Harmon, AICP, CZO - Planner II

6.2 P11-62F Rezoning from SF-10 Single Family District to Neighborhood Commercial District, or a more restrictive district, on property located at 669 Country Club Drive. Containing 0.96 acres more or less and being the property of Beulah Quick and Paula Quick Hall.

Presenter(s): Craig Harmon, AICP, CZO - Planner II

6.3 Community Development - Substantial Amendment of the 2011-2012 Community Development Annual Action Plan for funding for the construction of a neighborhood resource center by Fayetteville Metropolitan Housing Authority in the HOPE VI Revitalization Project area.

Presenter(s): Victor Sharpe, Community Development Director

6.4 Consideration of UDO Text Amendment Set #4 regarding parking, glazing (window area)/door standards and density in the DT district; a new alternative signage plan option; increased height for certain accessory structures; special standards for junk/salvage yards (re-establishing original standards); and other corrections and adjustments for internal consistency.

Presenter(s): Karen S. Hilton, AICP, Manager Planning and Zoning

7.0 OTHER ITEMS OF BUSINESS

7.1 Consideration of Moratorium on Vehicular Consent Searches

Presenter(s): Dale Iman, City Manager

- 7.2 a) Fayetteville Cumberland County Chamber of Commerce Economic Development Report - 2nd Quarter Report
b) FY 2012 Strategic Plan's Policy and Management Action Agenda 2nd Quarter Report

Presenter(s): Rebecca Rogers-Carter, Management Services Manager

7.3 Uninhabitable Structures Demolition Recommendations

- 865 Amye Street
- 1780 Cardinal Circle
- 205 Deep Creek Road
- 2683 Eldorado Road
- 402 S. Plymouth Street
- 1431 Rhone Street

Presenter(s): Bart Swanson, Housing and Code Enforcement Division Manager

8.0 ADMINISTRATIVE REPORTS

8.1 Monthly Statement of Taxes for December 2011

8.2 Revenue and Expenditure Report for Annually Budgeted Funds for the Three-Month Period Ended September 30, 2011

9.0 ADJOURNMENT

CLOSING REMARKS

POLICY REGARDING NON-PUBLIC HEARING AGENDA ITEMS

Anyone desiring to address the Council on an item that is not a public hearing must present a written request to the City Manager by 10:00 a.m. on the Wednesday preceding the Monday meeting date.

POLICY REGARDING PUBLIC HEARING AGENDA ITEMS

Individuals wishing to speak at a public hearing must register in advance with the City Clerk. The Clerk's Office is located in the Executive Offices, Second Floor, City Hall, 433 Hay Street, and is open during normal business hours. Citizens may also register to speak immediately before the public hearing by signing in with the City Clerk in the Council Chamber between 6:30 p.m. and 7:00 p.m.

POLICY REGARDING CITY COUNCIL MEETING PROCEDURES SPEAKING ON A PUBLIC AND NON-PUBLIC HEARING ITEM

Individuals who have not made a written request to speak on a non-public hearing item may submit written materials to the City Council on the subject matter by providing twenty (20) copies of the written materials to the Office of the City Manager before 5:00 p.m. on the day of the Council meeting at which the item is scheduled to be discussed.

COUNCIL MEETING WILL BE AIRED

January 23, 2012 - 7:00 PM

COMMUNITY CHANNEL 7

COUNCIL MEETING WILL BE RE-AIRED

January 25, 2012 - 10:00 PM

COMMUNITY CHANNEL 7

Notice Under the Americans with Disabilities Act (ADA): The City of Fayetteville will not discriminate against qualified individuals with disabilities on the basis of disability in the City's services, programs, or activities. The City will generally, upon request, provide appropriate aids and services leading to effective communication for qualified persons with disabilities so they can participate equally in the City's programs, services, and activities. The City will make all reasonable modifications to policies and programs to ensure that people with disabilities have an equal opportunity to enjoy all City programs, services, and activities. Any person who requires an auxiliary aid or service for effective communications, or a modification of policies or procedures to participate in any City program, service, or activity, should contact the office of Ron McElrath, ADA Coordinator, at rmcelrath@ci.fay.nc.us, 910-433-1696, or the Office of the City Clerk at cityclerk@ci.fay.nc.us, 910-433-1989, as soon as possible but no later than 72 hours before the scheduled event.

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of Council
FROM: Giselle Rodriguez, PE, Interim City Engineer
DATE: January 23, 2012
RE: **Addition of Certain Streets to the City of Fayetteville System of Streets**

THE QUESTION:

Council is being asked to accept the dedication of the attached list of streets for maintenance and addition to the City of Fayetteville system of streets. This list includes 22 paved streets adding up to a total of 3.31 miles.

RELATIONSHIP TO STRATEGIC PLAN:

Growing City, Livable Neighborhoods, A Great Place to Live

BACKGROUND:

Staff has identified several recently constructed streets for subdivisions throughout the City and Military Business Park that are now acceptable for addition to the City of Fayetteville system of streets.

ISSUES:

These streets need to be officially accepted and added to City of Fayetteville system of streets for us to begin providing maintenance services on them and for them to be included in our 2012 Powell Bill appropriation.

BUDGET IMPACT:

Street maintenance cost will increase while the funds received from Powell Bill increase as well.

OPTIONS:

- Approve the attached list for inclusion in the City of Fayetteville system of streets.
- Modify the list, then approve .
- Do not accept the streets for maintenance.

RECOMMENDED ACTION:

Approve the attached list of subdivision streets for inclusion in the City's system of streets.

ATTACHMENTS:

List of Streets

1/5/2012

**NEW STREETS FOR
COUNCIL APPROVAL
JANUARY 2012**

STREET NAME	FROM	TO	LENGTH TO BE ACCEPTED
Hickory Knoll Rd	Cliffdale Rd	Dead End	0.24
Ambergate Path	Hickory Knoll Rd	cul-de-sac	0.04
Shady Knoll Ln	Hickory Knoll Rd	cul-de-sac	0.17
Cozy Branch Rd	Hickory Knoll Rd	Shady Knoll Ln	0.13
Gentle Bend Way	Hickory Knoll Rd	cul-de-sac	0.19
Pleasant Run Rd	Gentle Bend Way	cul-de-sac	0.03
Bright View St	Gentle Bend Way	cul-de-sac	0.04
Blackwater Ct	End Maint	Truewinds Dr	0.12
Socacha Ct	Truewinds Dr	Dead End	0.03
Gentle Breeze Ct	Truewinds Dr	cul-de-sac	0.08
Deep Water Ct	Blackwater Ct	cul-de-sac	0.09
Winterwood Dr	Grimes Rd	cul-de-sac	0.17
Whispering Meadow Ln	Winterwood Dr	cul-de-sac	0.09
Ronald Reagan Dr	Park Hill Rd	Park Hill Rd	0.40
Harry Truman Rd	Ronald Reagan Dr	Ronald Reagan Dr	0.17
Ellie Ave	End Maint	End Maint	0.21
Brawley Ave	Begonia Dr	Ellie Ave	0.07
Coalition Blvd	Santa Fe Dr	End Maint	0.22
Civil Ct	Coalition Blvd	cul-de-sac	0.06
Bridgwater Cir	Coalition Blvd	End Maint	0.07
Cliffdale Road Extension	Raeford Rd	Two Bale Ln	0.42
Francam Dr	Ramsey St	McArthur Rd	0.27
TOTALS			3.31

22 STREETS TOTAL

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Lisa T. Smith, Chief Financial Officer
DATE: January 23, 2012
RE: **Resolution Appointing a Deputy Tax Collector**

THE QUESTION:

Does the Council wish to appoint a Deputy Tax Collector pursuant to N.C.G.S. ¶105-349(f) for the purposes of N.C.G.S. ¶105-361?

RELATIONSHIP TO STRATEGIC PLAN:

Core Value: Stewardship

BACKGROUND:

- The collections supervisor in Finance is responsible for collecting certain taxes for the City of Fayetteville. The supervisor is also assisted by staff members in the collections division with this task.
- The governing body must appoint any individual who collects taxes as a Deputy Tax Collector.
- Due to the growing demands within this division, staff recommends that an additional person in the division, Diane Travis, be appointed as a deputy tax collector.
- Approval of the attached resolution will appoint Diane Travis as a Deputy Tax Collector.

ISSUES:

None

BUDGET IMPACT:

No additional resources are required.

OPTIONS:

1. Appoint Diane Travis as a deputy tax collector.
2. Do not appoint Diane Travis as a deputy tax collector.

RECOMMENDED ACTION:

Appoint Diane Travis as a deputy tax collector.

ATTACHMENTS:

Deputy Tax Collector Resolution

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE
APPOINTING A DEPUTY TAX COLLECTOR**

BE IT RESOLVED that Diane Travis and her respective successors are appointed as Deputy Tax Collector of the City of Fayetteville, pursuant to North Carolina General Statutes 105-349 and 105-321 for the purposes of North Carolina General Statute 105-361 and other applicable law. This order shall be full and sufficient authority to direct, require, and enable the Deputy Tax Collectors of the City of Fayetteville or their agent to levy on and sell any personal property of taxpayers, and to use any and all additional remedies provided by law for the collection of City taxes.

THIS RESOLUTION, adopted by the Fayetteville City Council upon the motion of _____ and seconded by _____ on the 23rd day of January, 2012.

CITY OF FAYETTEVILLE

By: _____
ANTHONY G. CHAVONNE, Mayor

ATTEST:

PAMELA MEGILL, City Clerk

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Lisa T. Smith, Chief Financial Officer
DATE: January 23, 2012
RE: **Resolution Designating the Budget and Evaluation Manager as a Deputy Finance Officer**

THE QUESTION:

Does Council wish to designate the Budget and Evaluation Manager as a Deputy Finance Officer for the purposes outlined in Article 3, Chapter 159 of the North Carolina General Statutes (NCGS)?

RELATIONSHIP TO STRATEGIC PLAN:

Core Value: Stewardship

Goal 2: More Efficient City Government

BACKGROUND:

- The Chief Financial Officer is responsible for performing all of the functions of a finance officer as outlined in Article 3, Chapter 159 of the NCGS.
- Occasionally, the Chief Financial Officer must be out of the office for various reasons such as attendance at a conference, attendance at an off-site work meeting or taking vacation or sick leave.
- This resolution will designate a Deputy Finance Officer that can sign preaudit certificates for contracts as well as perform other finance officer duties in the absence of the Chief Financial Officer.

ISSUES:

None.

BUDGET IMPACT:

Not applicable.

OPTIONS:

1. Appoint the Budget and Evaluation Manager as a Deputy Finance Officer.
2. Do not appoint the Budget and Evaluation Manager as a Deputy Finance Officer.

RECOMMENDED ACTION:

Appoint the Budget and Evaluation Manager as a Deputy Finance Officer.

ATTACHMENTS:

Deputy Finance Officer Resolution

**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE
DESIGNATING THE BUDGET AND EVALUATION MANAGER AS A DEPUTY
FINANCE OFFICER**

WHEREAS, the Local Government Budget and Fiscal Control Act specifies that only the finance officer or a properly designated deputy finance officer are authorized to perform various fiscal control responsibilities pursuant to Article 3, Chapter 159, North Carolina General Statutes such as signing checks or drafts on an official depository, executing the pre-audit and disbursement certificates, and purchasing, selling, and exchanging securities;

WHEREAS, it would promote efficiency within the City's Finance Department to designate the Budget and Evaluation Manager as a deputy finance officer for the purposes enumerated in Article 3, Chapter 159 of the North Carolina General Statutes.

BE IT THEREFORE RESOLVED that the Budget and Evaluation Manager is designated a deputy finance officer, pursuant to Article 3, Chapter 159, North Carolina General Statutes to perform only those acts or responsibilities authorized for a deputy finance officer under Article 3, Chapter 159.

Adopted this the 23rd day of January 2012.

CITY OF FAYETTEVILLE

BY: _____
Anthony G. Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Victor Sharpe, Community Development Director
DATE: January 23, 2012
RE: **Community Development - Acquisition of a residential lot located at 1420 Rhone Street.**

THE QUESTION:

Does acquiring the lot at 1420 Rhone Street provide opportunity for future affordable housing and redevelopment activities?

RELATIONSHIP TO STRATEGIC PLAN:

More attractive City - Clean and Beautiful and Growing City, Livable Neighborhoods - A Great Place to Live

BACKGROUND:

- The Community Development Department has received an offer to purchase a lot located at 1420 Rhone Street through the City's Acquisition and Demolition Program.
- The structure on the property has been demolished through the program.
- The owner of the property has been approved for a grant through the City's Acquisition and Demolition Program.
- The Acquisition and Demolition Program is a grant program designed to demolish and acquire when appropriate, property that is abandoned, unsafe, or deteriorated beyond reasonable financial cost to effectively rehabilitate. The resulting lot will be used for the construction of future affordable housing.
- The subject parcel will be added to the City's inventory of buildable residential lots that may be used for future redevelopment purposes such as the construction of affordable housing.
- When feasible the vacant lots may be made available to one of the City's Community Housing Development Organizations (CHDO).

ISSUES:

- This lot is located in the Deep Creek Road Redevelopment Plan area and is consistent with the plan.
- For the area in which the lot is located, the plan recommends that the City pursue land acquisition of parcels, demolish under performing structures, assemble land, and make available to a private developer (could be CHDO) for the re-development of a variety of housing type.

BUDGET IMPACT:

\$5,100 of Community Development Block Grant funds.

OPTIONS:

- Approve acquisition of 1420 Rhone Street. (Recommended)
- Do not approve acquisition of 1420 Rhone Street.
- Provide additional direction to staff.

RECOMMENDED ACTION:

Staff recommends that City Council move to approve acquisition of the lot located at 1420 Rhone Street for the amount of \$5,000 and authorize the City Manager to execute all documents necessary to complete that acquisition.

ATTACHMENTS:

Aerial map of 1420 Rhone Street
1420 Rhone Street Site Map

Community Development Services



Community Development Services



0446-44-8081
Zoned SF 6



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-63F Initial zoning from Planned Neighborhood Development and R10 Residential Districts in Cumberland County's jurisdiction to SF-10 Single Family Residential District, or a more restrictive district, on property located at Meadowcroft Drive. Containing 28.25 acres more or less and being the property of The Methodist University, Inc.**

THE QUESTION:

Does the initial zoning to Single Family 10 fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: The Methodist University, Inc
Applicant: The Methodist University, Inc
Requested Action: R10 & PND (cnty) to SF-10
Property Address: Meadowcroft Dr.
Council District: 1 (Bates)
Status of Property: Vacant Single Family
Size: 28.25 acres +/-
Existing Land Use: Vacant
Adjoining Land Use & Zoning:
North - MR-5 apartments
South - SF-10 Single Family
East - Planned Neighborhood Development
West - SF-10 Single Family
Letters Mailed: 43
Land Use Plan: Office & Institutional
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

This property has recently been annexed, by petition, into the City and now must go through the initial zoning process. In these cases the City's policy is to initially zone newly annexed property to the closest equivalent to what the property was zoned in the County. The current County zoning is R10 and PND. Since no straight PND equivalent exists in the new UDO, staff's recommendation is for SF-10 in those areas zoned PND. This is the same translation that was used in the UDO remapping process.

Zoning Commission and Staff recommend Approval of SF-10 district based on:

1. The City's policy for initial zonings.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to SF-10 as presented by staff (recommended)
- 2) Approval of rezoning to a more restrictive district;
- 3) Denial of the rezoning request.

RECOMMENDED ACTION:

Zoning Commission and Staff Recommend: That the City Council move to APPROVE the initial zoning of this property to Single Family 10.

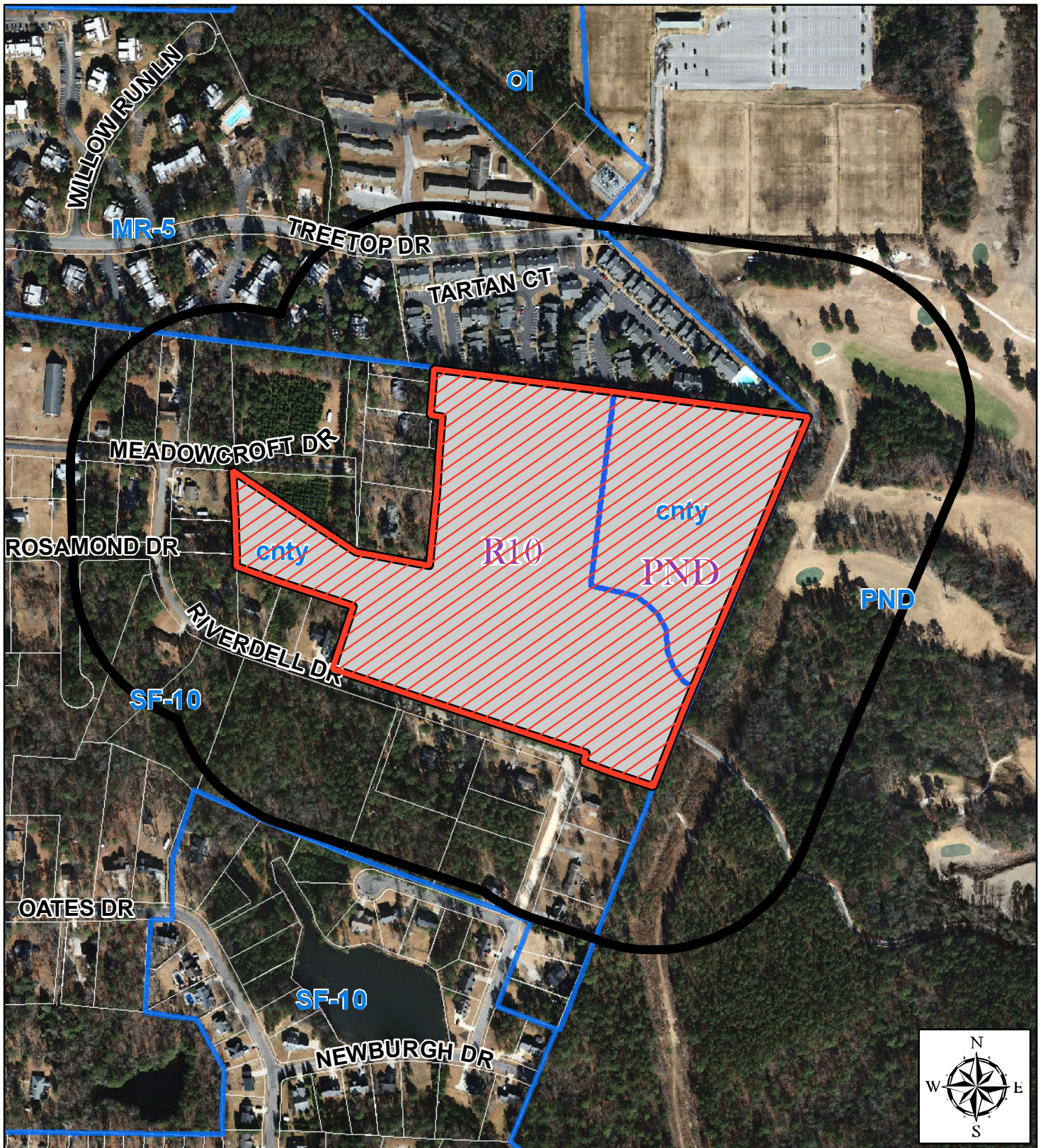
ATTACHMENTS:

Zoning Map

Current Landuse

Land Use Plan

ZONING COMMISSION
P11-63F



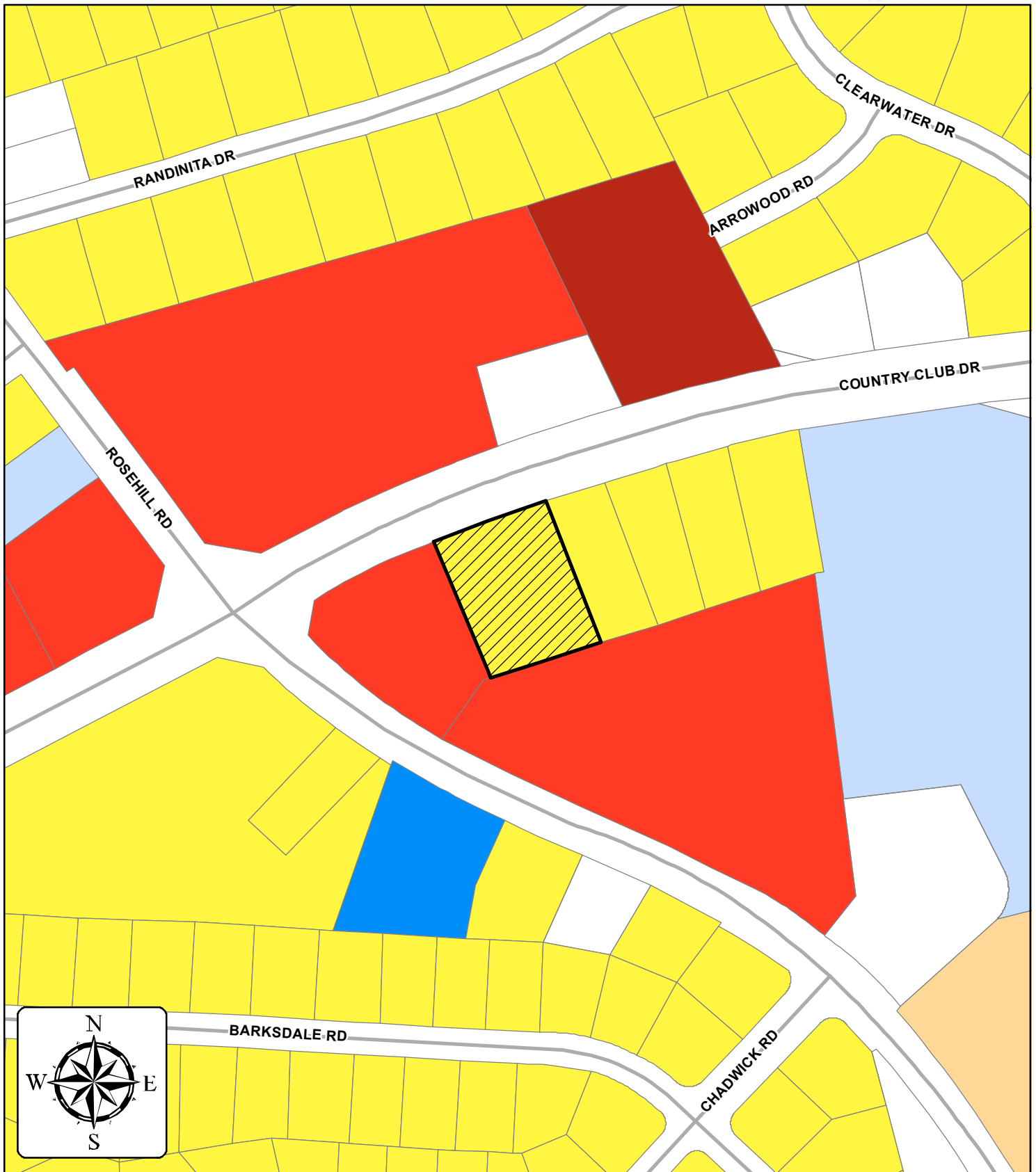
Request: Initial Zoning
Location: Meadow Croft
Acreage: +/- 28.25 acres

Zoning Commission: 12/13/2011 **Recommendation:** _____
City Council: _____ **Final Action:** _____
Pin: 0530-80-5426

Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

Current Land Use

P11-63F

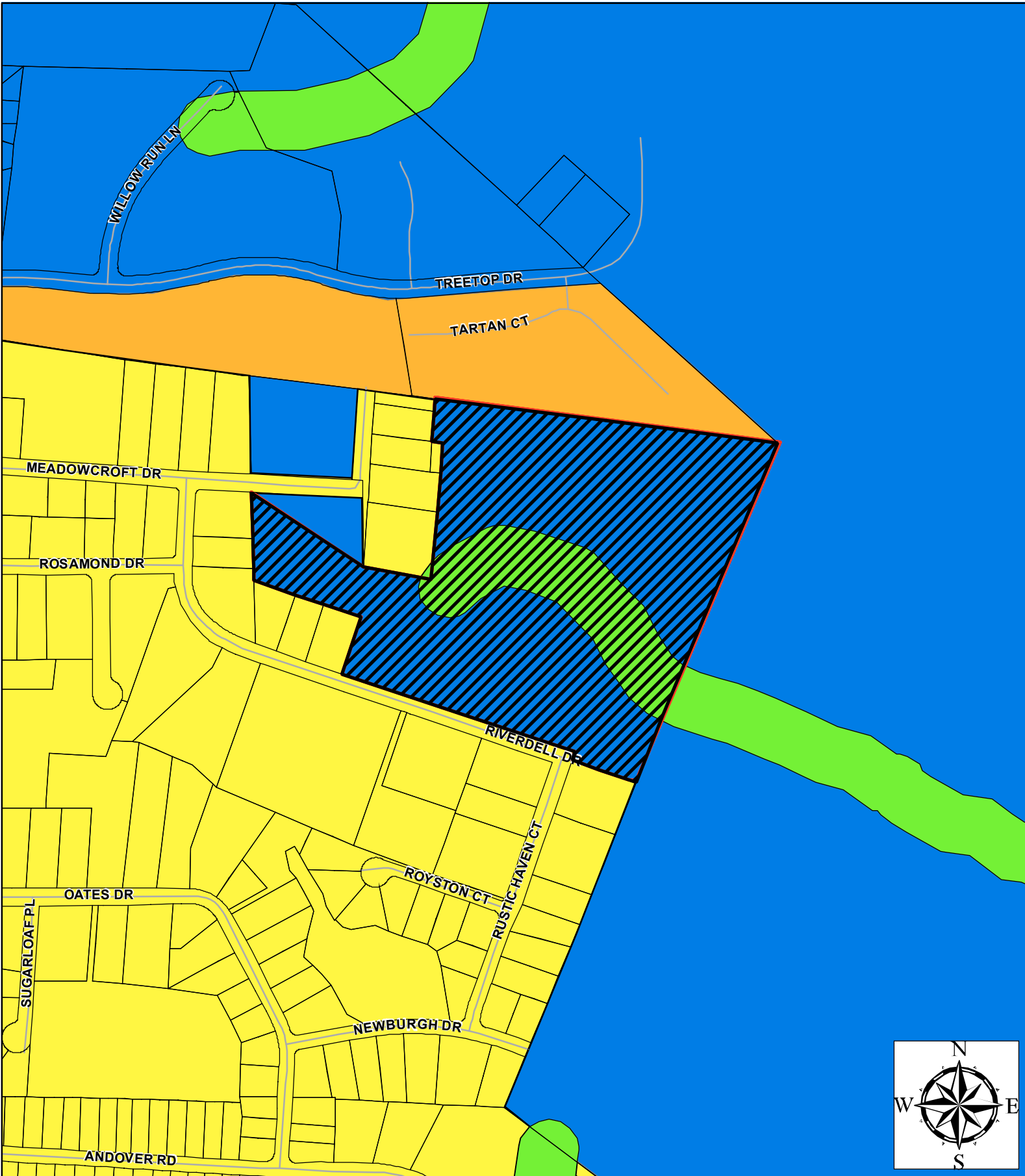


Legend

Existing Landuse	Common Area	Group Quarters	Industrial	Multi-Family	Open Space	Communications-Utilities	Vacant Commercial
Single Family Detached	Commercial	Golf Course	Institutional	Mobile Home	Parking	Under Construction	Not Verified
Single Family Attached	Cemetery	Government Office	Lake	Mobile Home Park	Predominantly Vacant	Vacant Land	Null PIN

2010 Land Use Plan

Case No. P11-63F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-64F Initial zoning from Planned Neighborhood Development District in Cumberland County's jurisdiction to SF-10 Single Family Residential District, or a more restrictive district, on property located at Longview Drive Ext. . Containing 37.55 acres more or less and being the property of The Methodist University, Inc.**

THE QUESTION:

Does the initial zoning to Single Family 10 fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: The Methodist University, Inc
Applicant: The Methodist University, Inc
Requested Action: R10 & PND (cnty) to SF-10
Property Address: Longview Dr.
Council District: 1 (Bates)
Status of Property: Vacant Single Family
Size: 37.55 acres +/-
Existing Land Use: Vacant
Adjoining Land Use & Zoning:
North - Planned Neighborhood Development
South - Planned Neighborhood Development & SF-10 Single Family
East - Planned Neighborhood Development
West - SF-10 Single Family
Letters Mailed: 151
Land Use Plan: Low Density Residential & Conservation
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

This property has recently been annexed, by petition, into the City and now must go through the initial zoning process. In these cases the City's policy is to initially zone newly annexed property to the closest equivalent to what the property was zoned in the County. The current County zoning is PND. Since no straight PND equivalent exists in the new UDO, staff's recommendation is for SF-10 in those areas zoned PND. This is the same translation that was used in the UDO remapping process.

Zoning Commission and Staff recommend Approval of SF-10 district based on:

1. The City's policy for initial zonings.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to SF-10 as presented by staff (recommended)
- 2) Approval of rezoning to a more restrictive district;
- 3) Denial of the rezoning request.

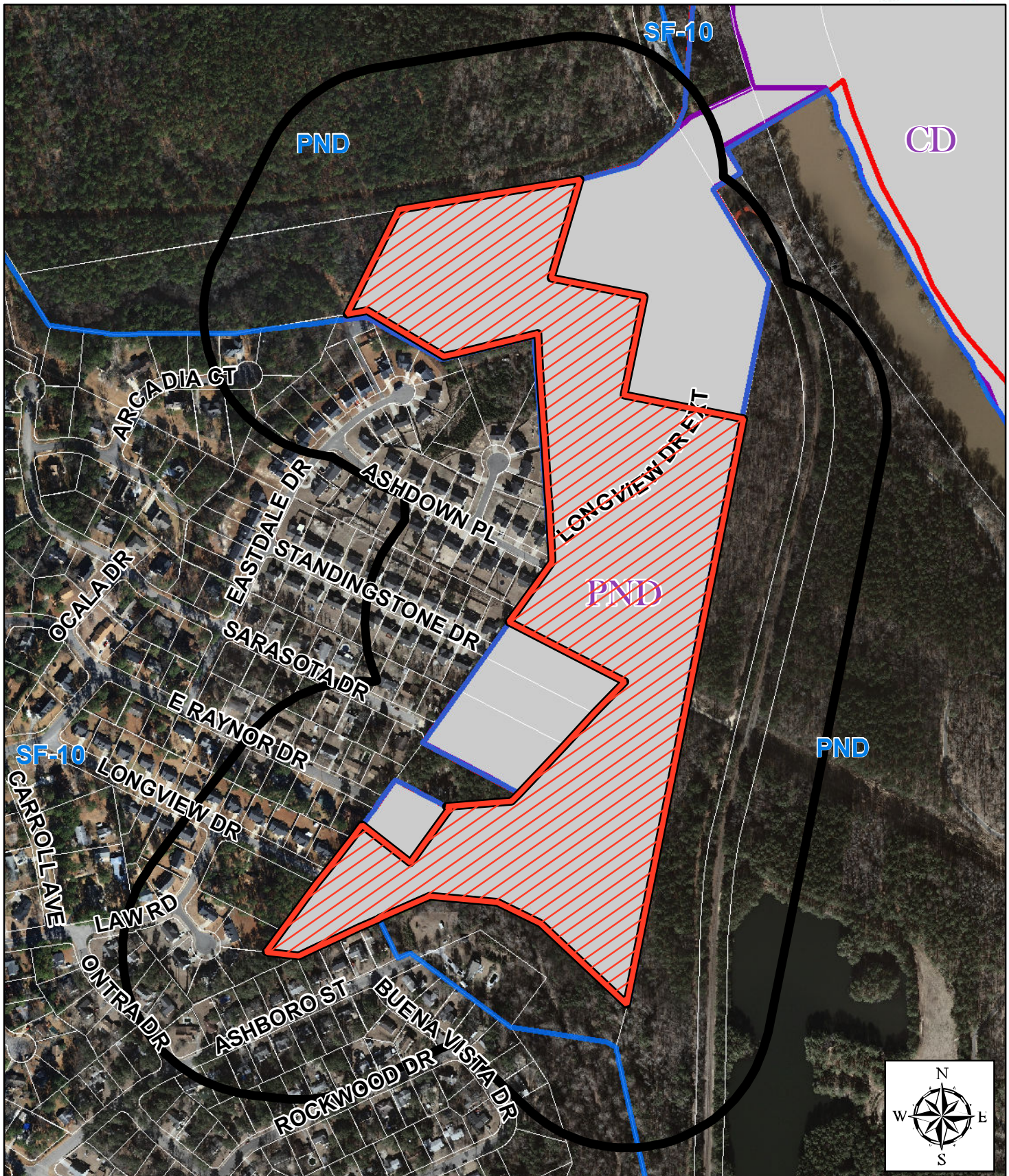
RECOMMENDED ACTION:

Zoning Commission and Staff Recommend: That the City Council move to Approve the initial zoning of this property to Single Family 10.

ATTACHMENTS:

Zoning Map
Current Landuse
Land Use Plan

ZONING COMMISSION
P11-64F



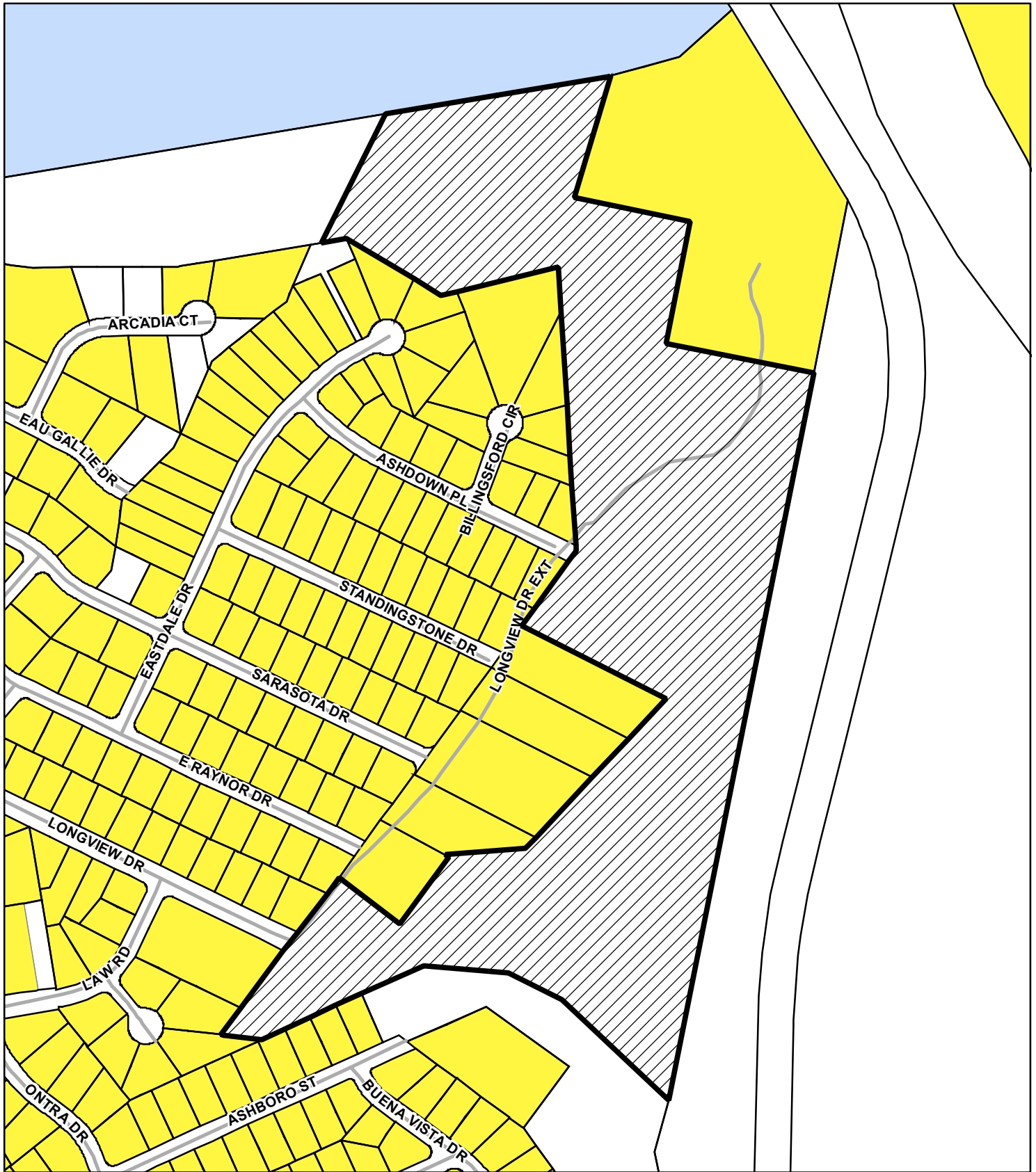
Request: Initial Zoning
Location: Longview Dr Ext
Acreage: +/- 37.55 acres

Zoning Commission: 12/13/2011 **Recommendation:** _____
City Council: _____ **Final Action:** _____
Pin: 0449-16-0840

Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

Current Land Use

P11-64F

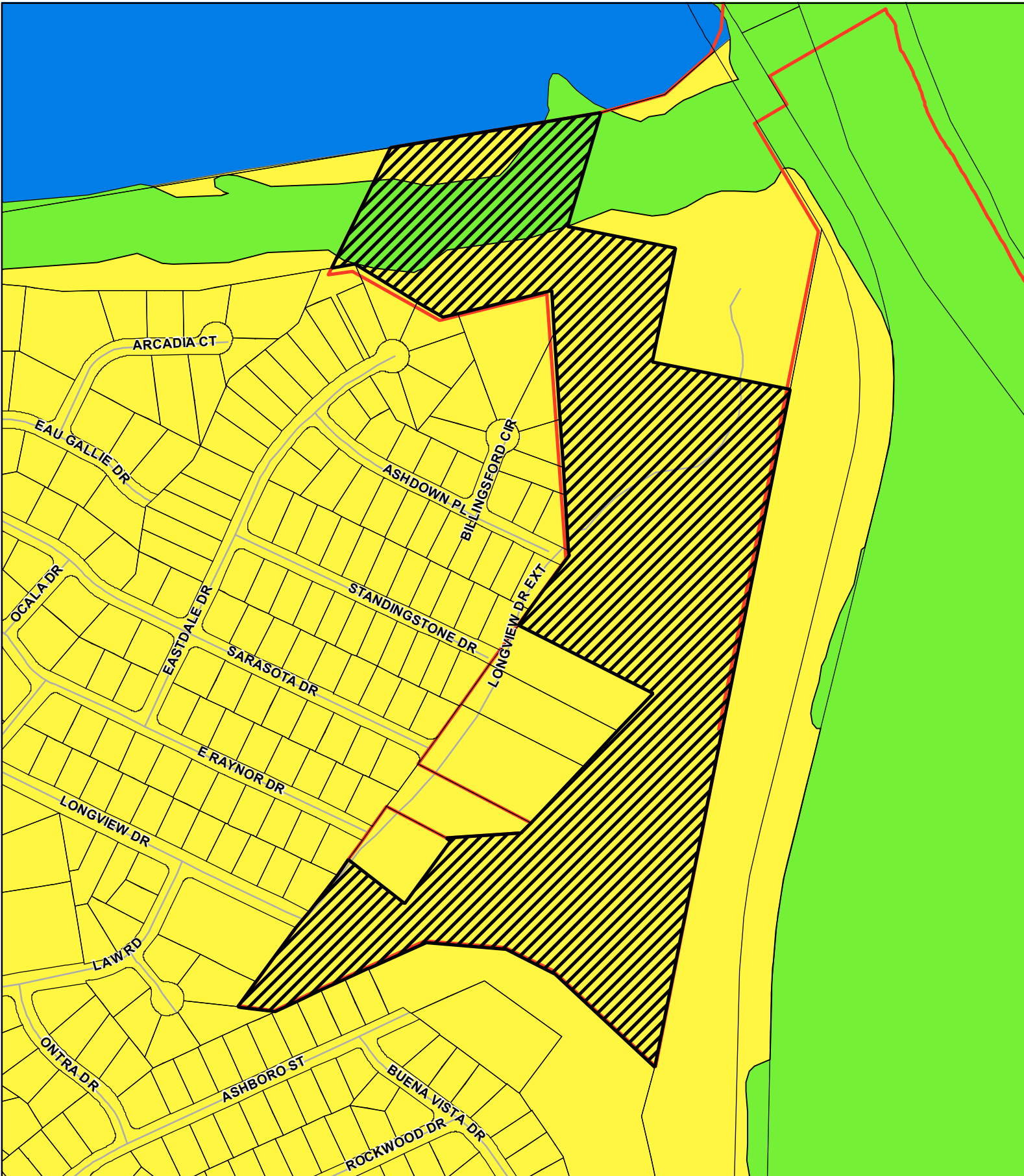


Legend

Existing Landuse	Common Area	Group Quarters	Industrial	Multi-Family	Open Space	Communications-Utilities	Vacant Commercial
Single Family Detached	Commercial	Golf Course	Institutional	Mobile Home	Parking	Under Construction	Not Verified
Single Family Attached	Cemetery	Government Office	Lake	Mobile Home Park	Predominantly Vacant	Vacant Land	Null PIN

2010 Land Use Plan

Case No. P11-64F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-65F Initial zoning from Rural Residential District in Cumberland County's jurisdiction to SF-15 Single Family Residential District, or a more restrictive district, on property located on Baywood Road. Containing 16.7 acres more or less and being the property of Pierre Bellerice, Wanda Fernandez, Robert and Sarah Harris, Tiara Penebacker, Raymond and Wendy Morasse, Baywood Point LLC and Savvy Homes LLC.**

THE QUESTION:

Does the initial zoning to Single Family 15 fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: Pierre Bellerice, Wanda Fernandez, Robert and Sarah Harris, Tiara Penebacker, Raymond and Wendy Morasse, Baywood Point LLC and Savvy Homes LLC. Applicant: Pierre Bellerice, Wanda Fernandez, Robert and Sarah Harris, Tiara Penebacker, Raymond and Wendy Morasse, Baywood Point LLC and Savvy Homes LLC. Requested Action: RR (cnty) to SF-15
Property Address: Meadowcroft Dr.
Council District: 2 (Davy)
Status of Property: Single Family Subdivision
Size: 16.7 acres +/-
Existing Land Use: Partial build out.
Adjoining Land Use & Zoning:
North - Rural Residential (cnty)
South - R10 Single Family (cnty)
East - Rural Residential (cnty)
West - Rural Residential (cnty)
Letters Mailed: 86
Land Use Plan: Suburban Density Residential
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

This property has recently been annexed, by petition, into the City and now must go through the initial zoning process. In these cases the City's policy is to initially zone newly annexed property to the closest equivalent to what the property was zoned in the County. The current County zoning is RR with zero lot line. Since no straight RR zero lot line equivalent exists in the new UDO, staff's recommendation is for SF-15 which is the closest zoning district in the City.

Zoning Commission and Staff recommend Approval of SF-15 district based on:

1. The City's policy for initial zonings.
2. Appears consistent with existing adjacent development.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to SF-15 as presented by staff (recommended)
- 2) Approval of rezoning to a more restrictive district;
- 3) Denial of the rezoning request.

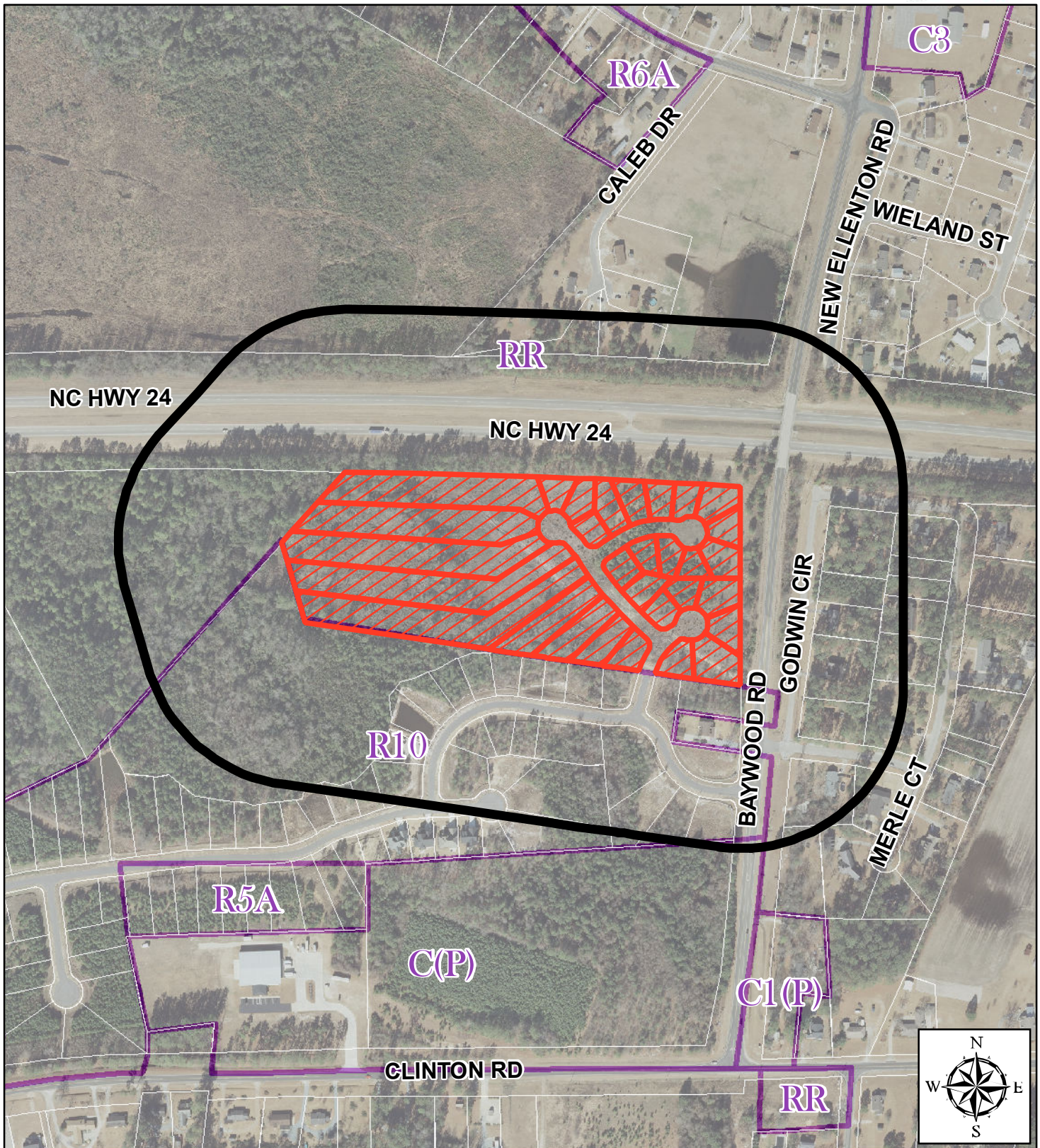
RECOMMENDED ACTION:

Zoning Commission & Staff Recommend: That the City Council move to Approve the initial zoning of this property to Single Family 15.

ATTACHMENTS:

Zoning Map
Current Landuse
Land Use Plan

ZONING COMMISSION
P11-65F



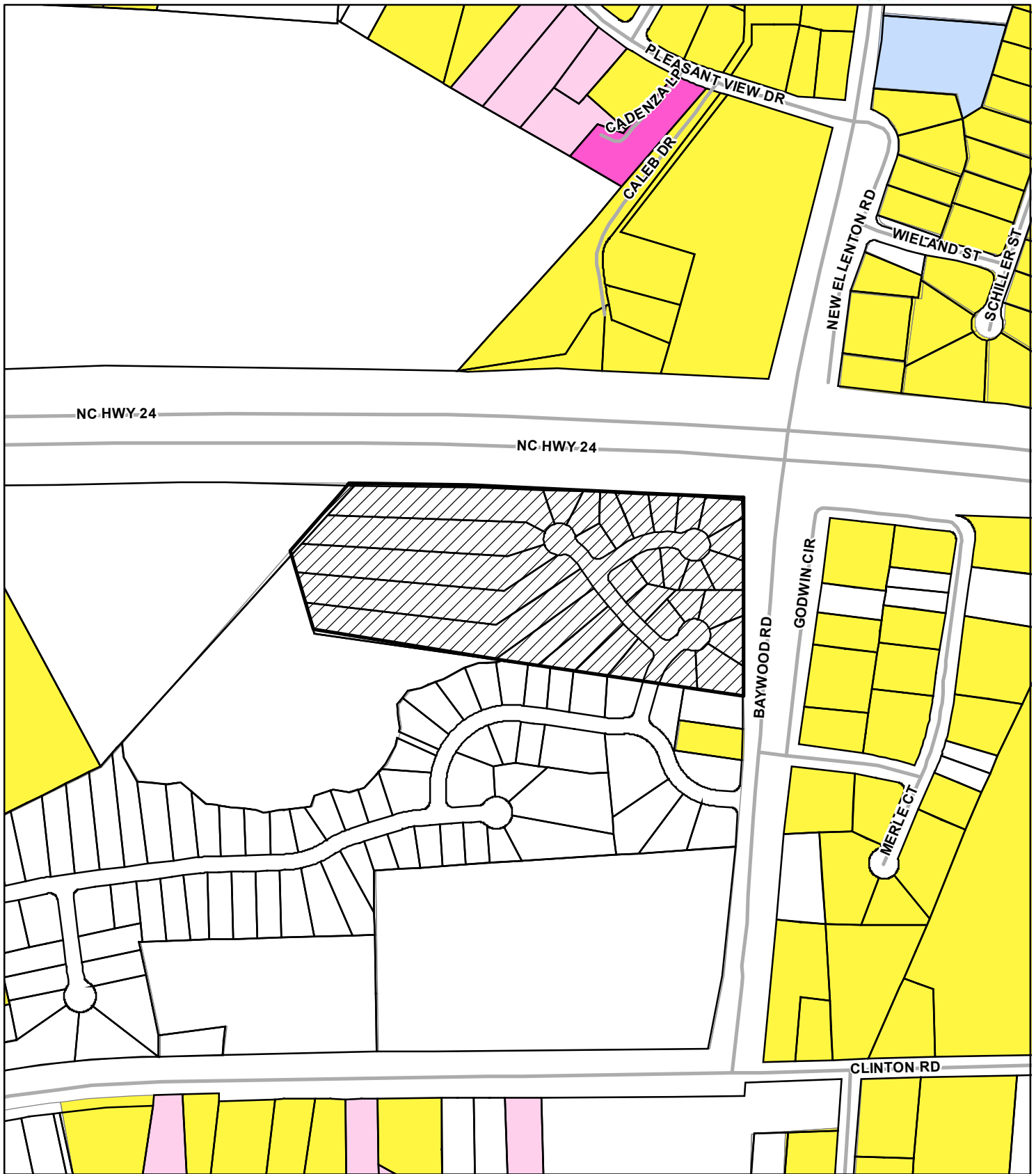
Request: Initial Zoning
Location: S. Side NC 24 W. of Baywood
Acreage: +/- 16.7 acres

Zoning Commission: 12/13/2011 **Recommendation:** _____
City Council: _____ **Final Action:** _____
Pin: 0466-79-0743 (parent parcel)

Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

Current Land Use

P11-65F



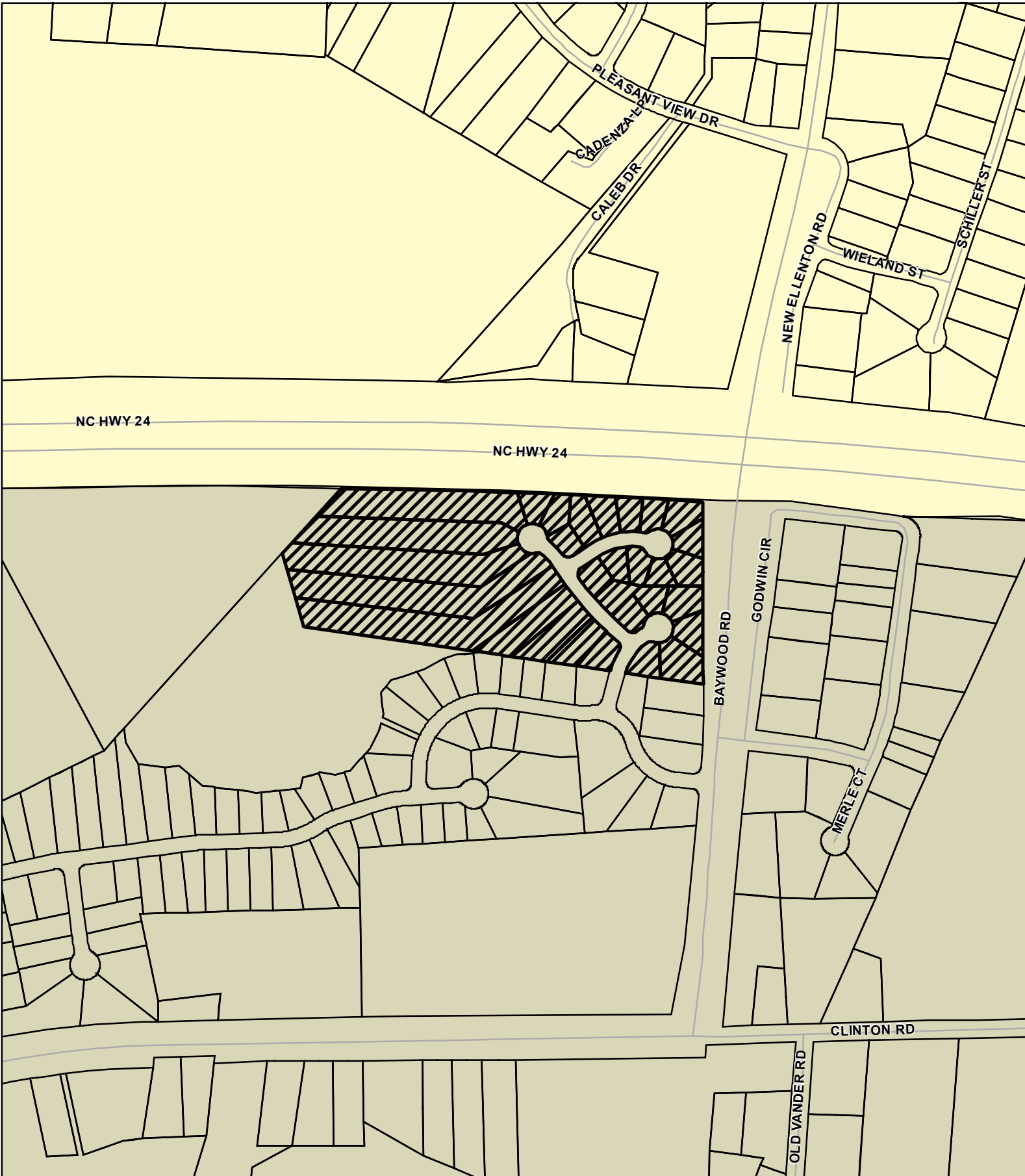
Legend

Existing Landuse

Single Family Detached	Common Area	Group Quarters	Industrial	Multi-Family	Open Space	Communications-Utilities	Vacant Commercial
Single Family Attached	Commercial	Golf Course	Institutional	Mobile Home	Parking	Under Construction	Not Verified
	Cemetery	Government Office	Lake	Mobile Home Park	Predominantly Vacant	Vacant Land	Null PIN

2010 Land Use Plan

Case No. P11-65F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-66F Initial zoning from RR Rural Residential District in Cumberland County's jurisdiction to AR Agricultural Residential District, or a more restrictive district, on property located at 468 N. Plymouth Street. Containing 16.77 acres more or less and being the property of The Household of Faith World Outreach Center, Inc.**

THE QUESTION:

Does the initial zoning to Agricultural Residential fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: The Household of Faith World Outreach Center, Inc.
Applicant: The Household of Faith World Outreach Center, Inc.
Requested Action: RR (cnty) to AR
Property Address: 468 N. Plymouth St.
Council District: 2 (Davy)
Status of Property: Church Property
Size: 16.7 acres +/-
Existing Land Use: 1 vacant parcel / 1 built parcel.
Adjoining Land Use & Zoning:
North - Rural Residential (cnty)
South - Rural Residential (cnty)
East - Rural Residential & M(P) (cnty)
West - AR, CD & SF10 (salvage yard)
Letters Mailed: 31
Land Use Plan: One acre residential lots
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

This property has recently been annexed, by petition, into the City and now must go through the initial zoning process. In these cases the City's policy is to initially zone newly annexed property to the closest equivalent to what the property was zoned in the County. The current County zoning is RR. Staff's recommendation is for AR which is the closest zoning district in the City.

Zoning Commission & Staff recommend Approval of AR district based on:

1. The City's policy for initial zonings.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to AR as presented by staff (recommended)
- 2) Approval of rezoning to a more restrictive district;

3) Denial of the rezoning request.

RECOMMENDED ACTION:

Zoning Commission & Staff Recommend: That the City Council move to Approve the initial zoning of this property to Agricultural Residential.

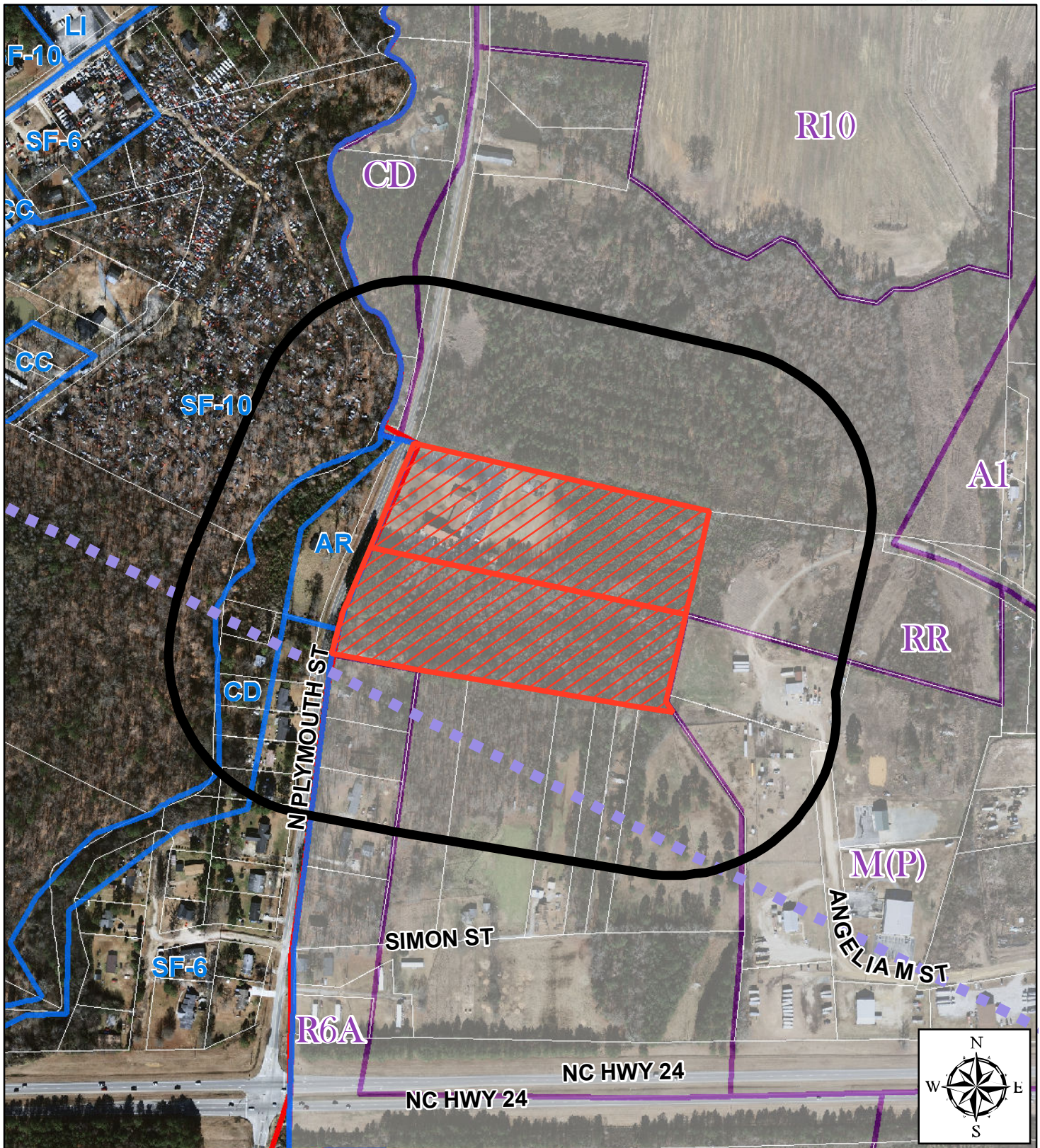
ATTACHMENTS:

Zoning Map

Current Landuse

Land Use Plan

ZONING COMMISSION
P11-66F



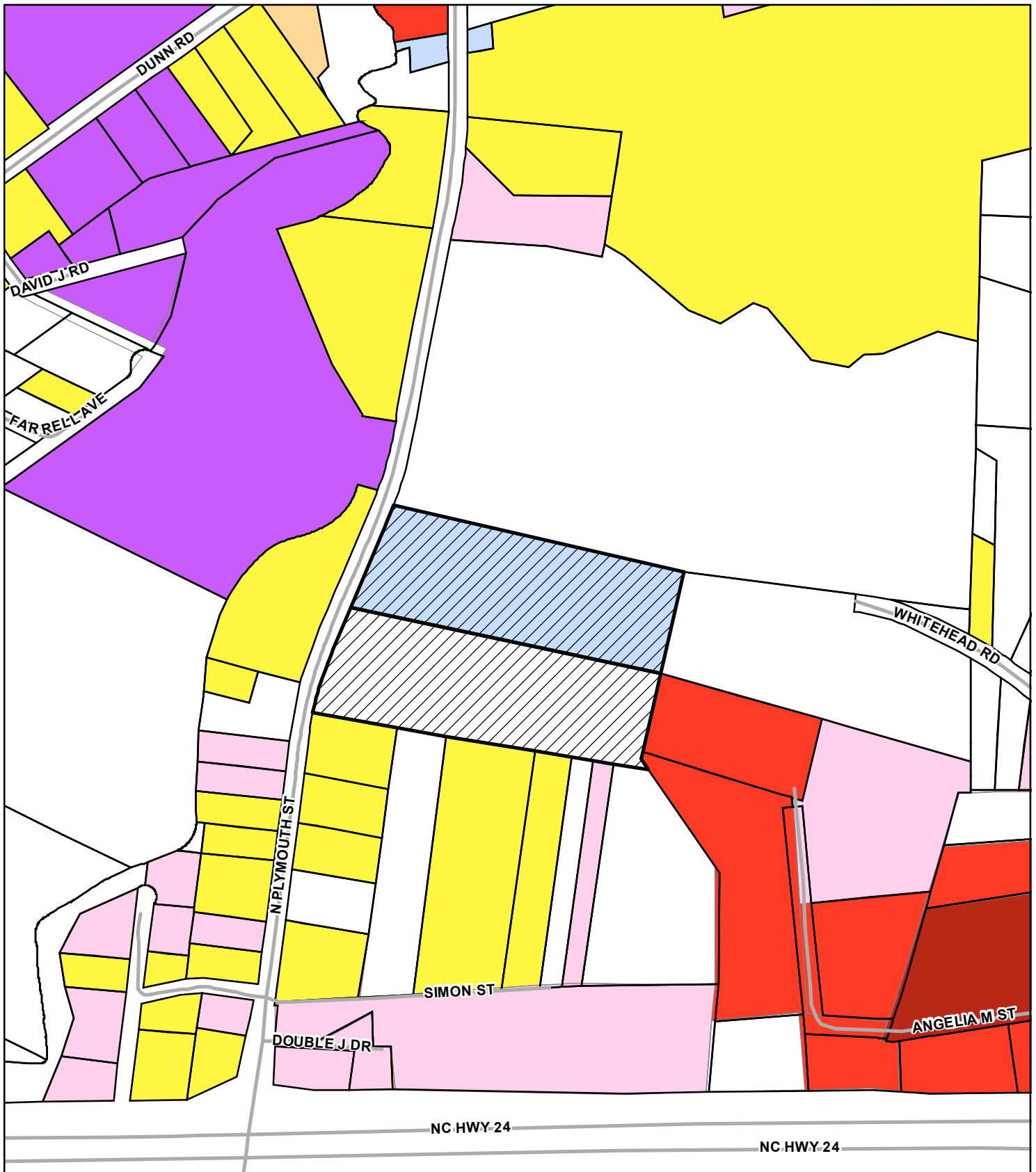
Request: Initial Zoning
Location: 468 Plymouth St
Acreage: +/- 16.77 acres
























Zoning Commission: 12/13/2011 **Recommendation:** _____
City Council: _____ **Final Action:** _____
Pin: 0447-74-9148 and 0447-74-9148

Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

Current Land Use

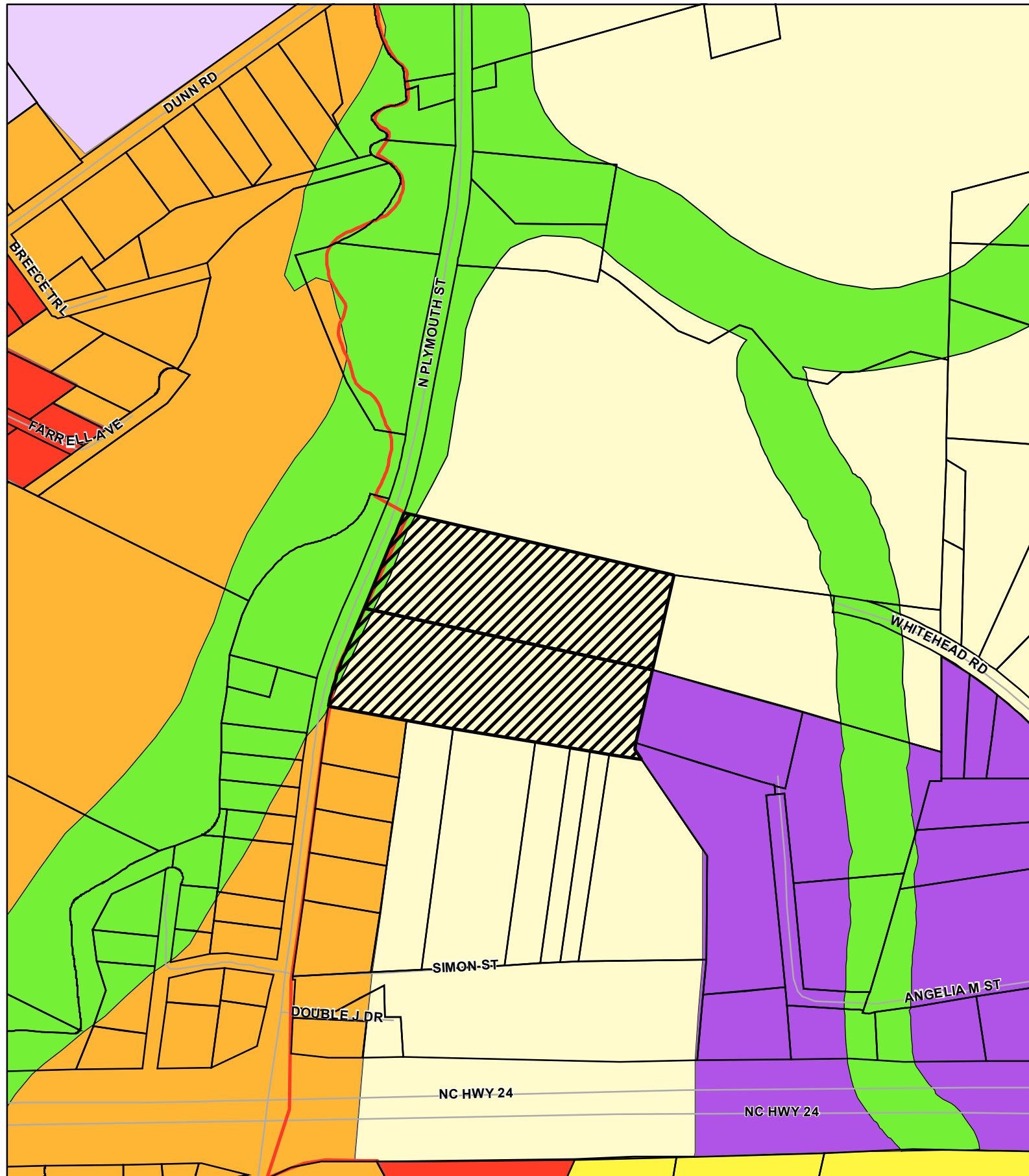
P11-66F



Legend									
Existing Landuse		 Common Area	 Group Quarters	 Industrial	 Multi-Family	 Open Space	 Communications-Utilities	 Vacant Commercial	
 Single Family Detached	 Commercial	 Golf Course	 Institutional	 Mobile Home	 Parking	 Under Construction	 Not Verified		
 Single Family Attached	 Cemetery	 Government Office	 Lake	 Mobile Home Park	 Predominantly Vacant	 Vacant Land	 Null PIN		

2010 Land Use Plan

Case No. P11-66F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-67F Initial zoning from C(P) Commercial District in Cumberland County's jurisdiction to LC Limited Commercial District, or a more restrictive district, on property located at 2765 Gillespie Street . Containing 1.22 acres more or less and being the property of Manilalp Patel and Manuben Patel.**

THE QUESTION:

Does the initial zoning to Limited Commercial fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: Manilalp Patel and Manuben Patel
Applicant: Manilalp Patel and Manuben Patel
Requested Action: C(P) (cnty) to LC
Property Address: 2765 Gillespie St.
Council District: 2 (Davy)
Status of Property: Hotel Property
Size: 1.22 acres +/-
Existing Land Use: 1 vacant parcel
Adjoining Land Use & Zoning:
North - Commercial (P) (cnty)
South - Manufacturing (P) (cnty)
East - Manufacturing (P) (cnty)
West - HS(P) & C(P)
Letters Mailed: 19
Land Use Plan: Heavy Commercial
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

This property has recently been annexed, by petition, into the City and now must go through the initial zoning process. In these cases the City's policy is to initially zone newly annexed property to the closest equivalent to what the property was zoned in the County. The current County zoning is C(P). Staff's recommendation is for LC which is the closest zoning district in the City.

Zoning Commission and Staff recommend Approval of LC district based on:

1. The City's policy for initial zonings.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to LC as presented by staff (recommended)
- 2) Approval of rezoning to a more restrictive district;

3) Denial of the rezoning request.

RECOMMENDED ACTION:

Zoning Commission and Staff Recommend: That the City Council move to Approve the initial zoning of this property to Limited Commercial.

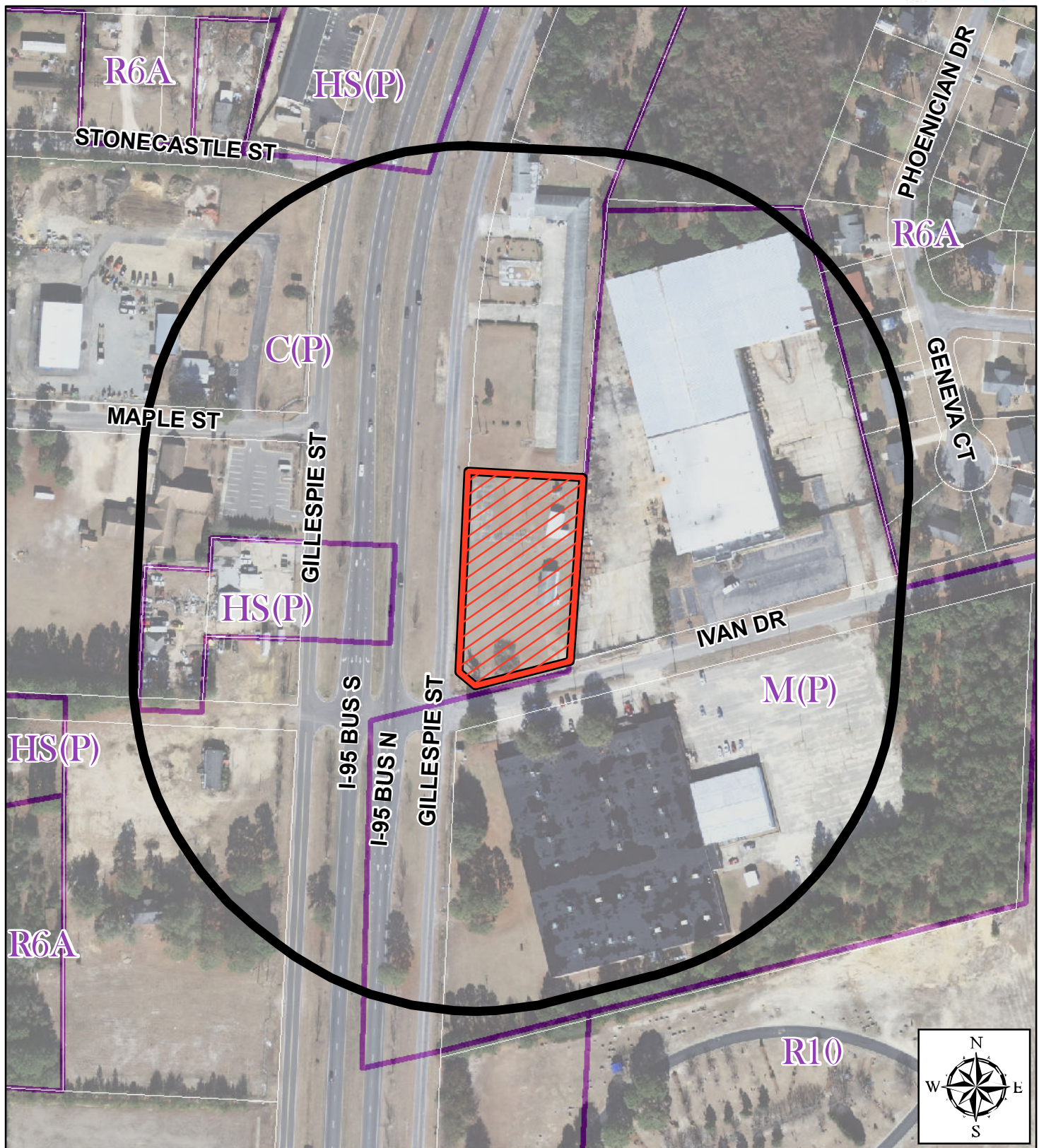
ATTACHMENTS:

Zoning Map

Current Landuse

Land Use Plan

ZONING COMMISSION
P11-67F

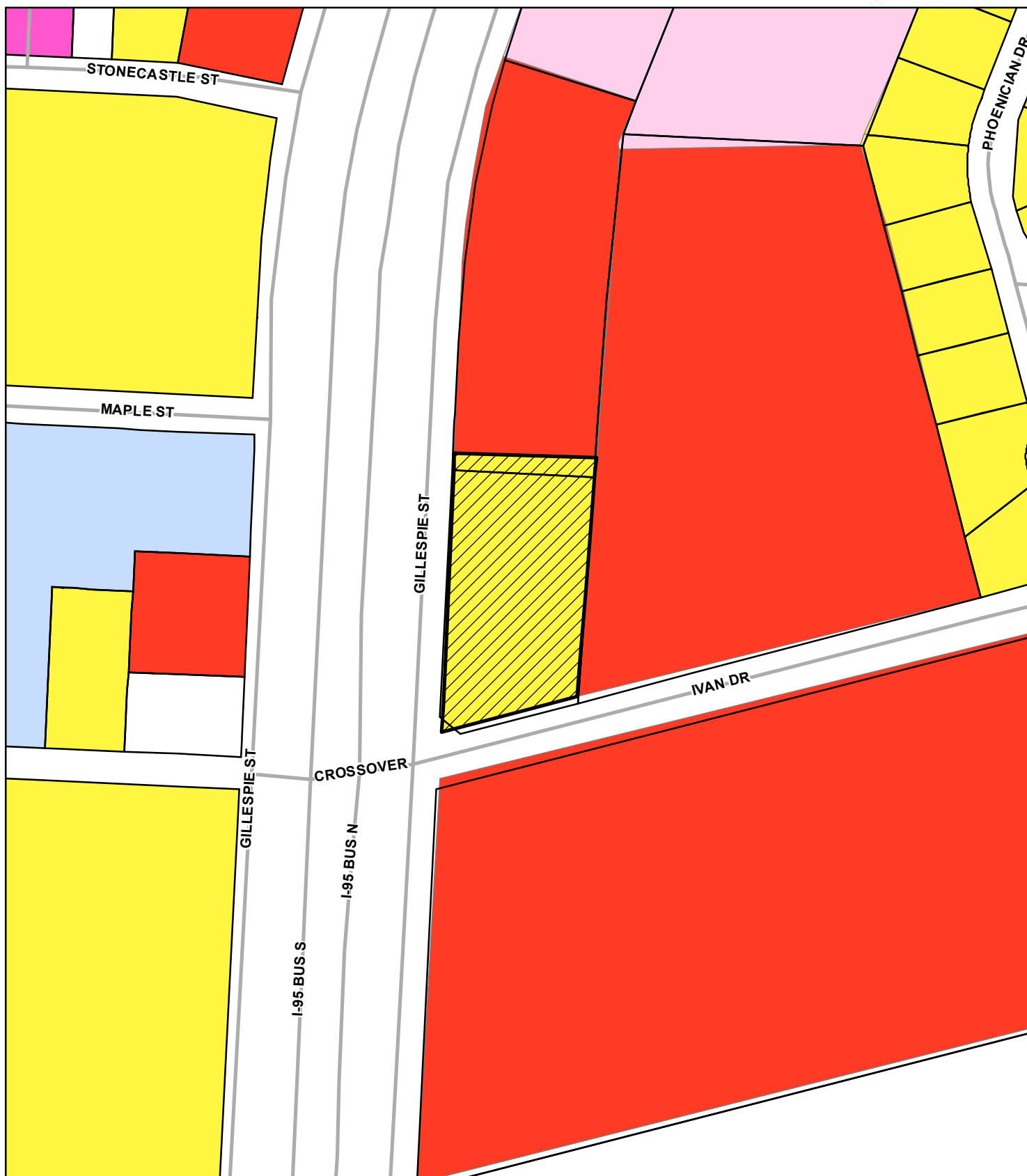


Request: Initial Zoning
Location: 2765 Gillespie St
Acreage: +/- 1.22 acres

Zoning Commission: 12/13/2011 **Recommendation:** _____
City Council: _____ **Final Action:** _____
Pin: 0435-06-4623























Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

P11-67F



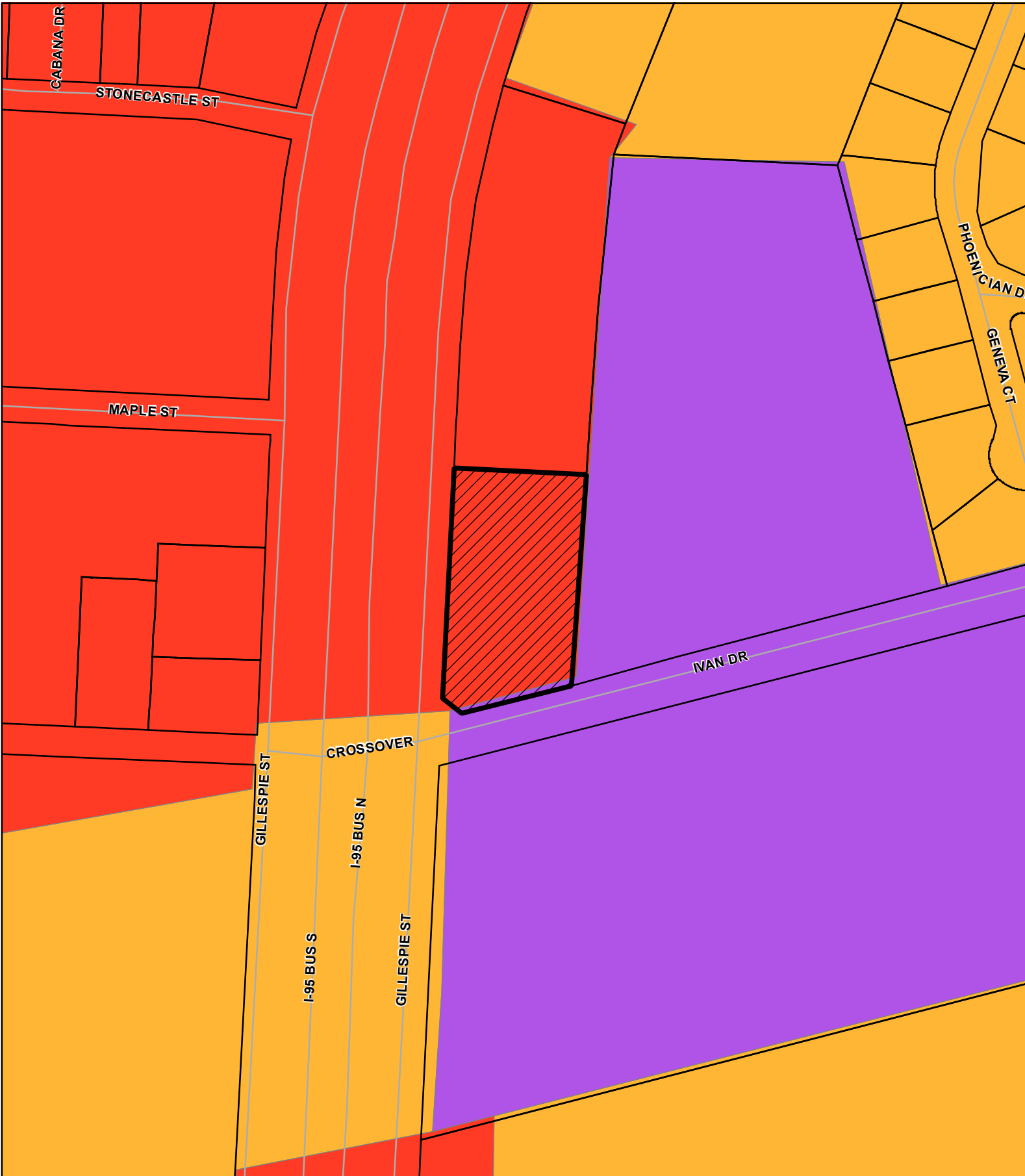
Legend

Existing Landuse

Existing Landuse																	
	Single Family Detached		Commercial		Golf Course		Government Office		Lake		Mobile Home Park		Predominantly Vacant		Vacant Land		Null PIN
	Single Family Attached		Cemetery		Group Quarters		Institutional		Mobile Home		Parking		Under Construction		Not Verified		Vacant Commercial
	Common Area		Multi-Family		Industrial		Communications-Utilities		Vacant Commercial								

2010 Land Use Plan

Case No. P11-67F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-68F Initial zoning from M(P) Industrial District in Cumberland County's jurisdiction to CC Community Commercial District, or a more restrictive district, on property located at 3130 Gillespie Street . Containing 13.3 acres more or less and being the property of Freedom Christian Academy, Inc.**

THE QUESTION:

Does the initial zoning to Community Commercial fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: Freedom Christian Academy, Inc.
Applicant: Freedom Christian Academy, Inc.
Requested Action: M(P) (cnty) to CC
Property Address: 3130 Gillespie St.
Council District: 2 (Davy)
Status of Property: Private Schools
Size: 13.3 acres +/-
Existing Land Use: Converted Industrial
Adjoining Land Use & Zoning:
North - HI - old Black & Decker plant
South - Commercial (P) (cnty)
East - Commercial (P) (cnty)
West - HI - old Black & Decker plant
Letters Mailed: 12
Land Use Plan: Heavy Industrial
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

This property has recently been annexed, by petition, into the City and now must go through the initial zoning process. In these cases the City's policy is to initially zone newly annexed property to the closest equivalent to what the property was zoned in the County. The current County zoning is M(P). Staff's recommendation and the request of the applicant is for a more restrictive zoning of CC which would allow the existing use to remain conforming.

Zoning Commission and Staff recommend Approval of CC district based on:

1. The City's policy for initial zonings.
2. The more restrictive district allows the new use to remain conforming.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to CC as presented by staff (recommended)
- 2) Approval of rezoning to a more restrictive district;
- 3) Denial of the rezoning request.

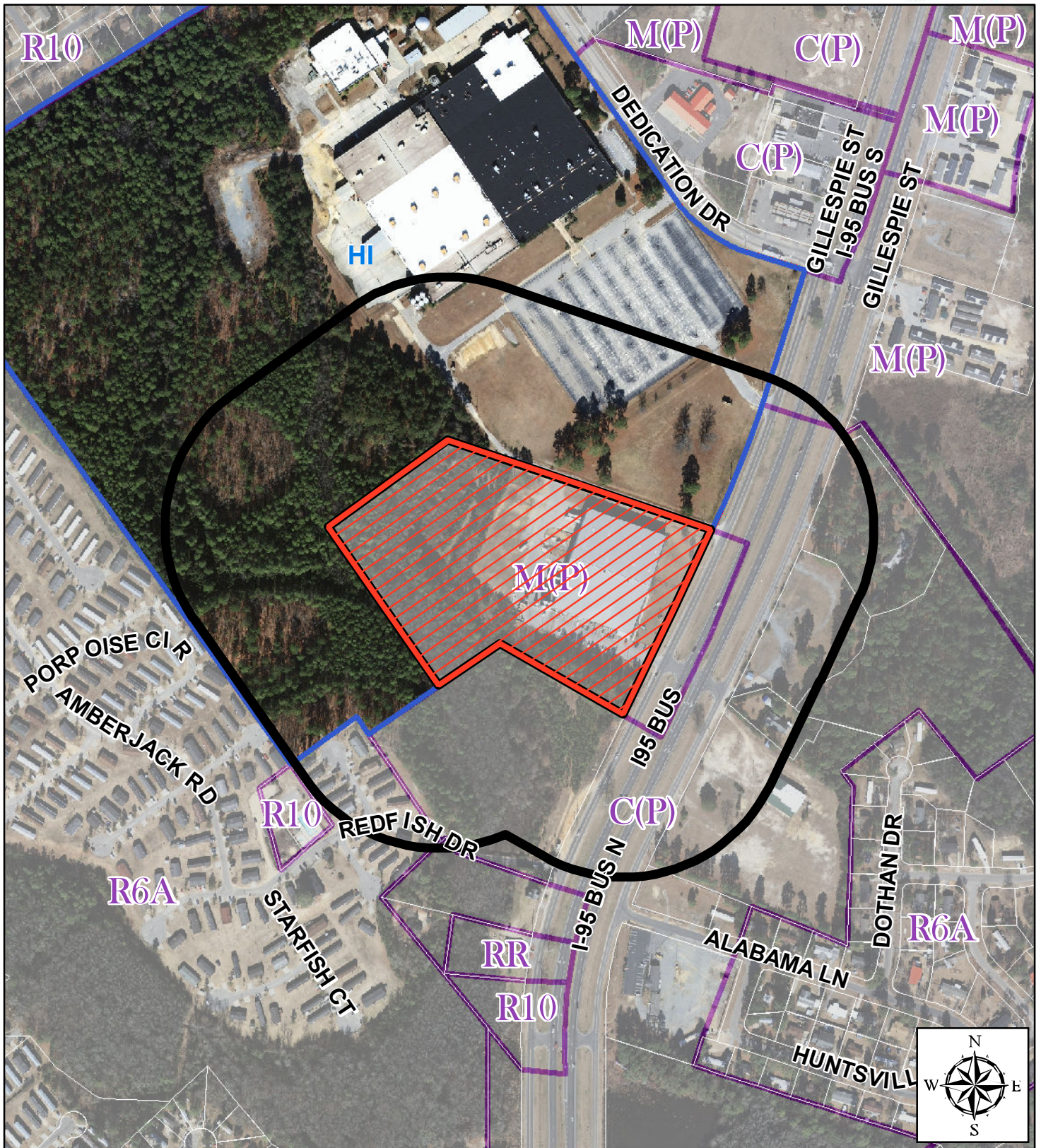
RECOMMENDED ACTION:

Zoning Commission and Staff Recommend: That the City Council move to Approve the initial zoning of this property to Community Commercial.

ATTACHMENTS:

Zoning Map
Current Landuse
Land Use Plan

ZONING COMMISSION
P11-68F



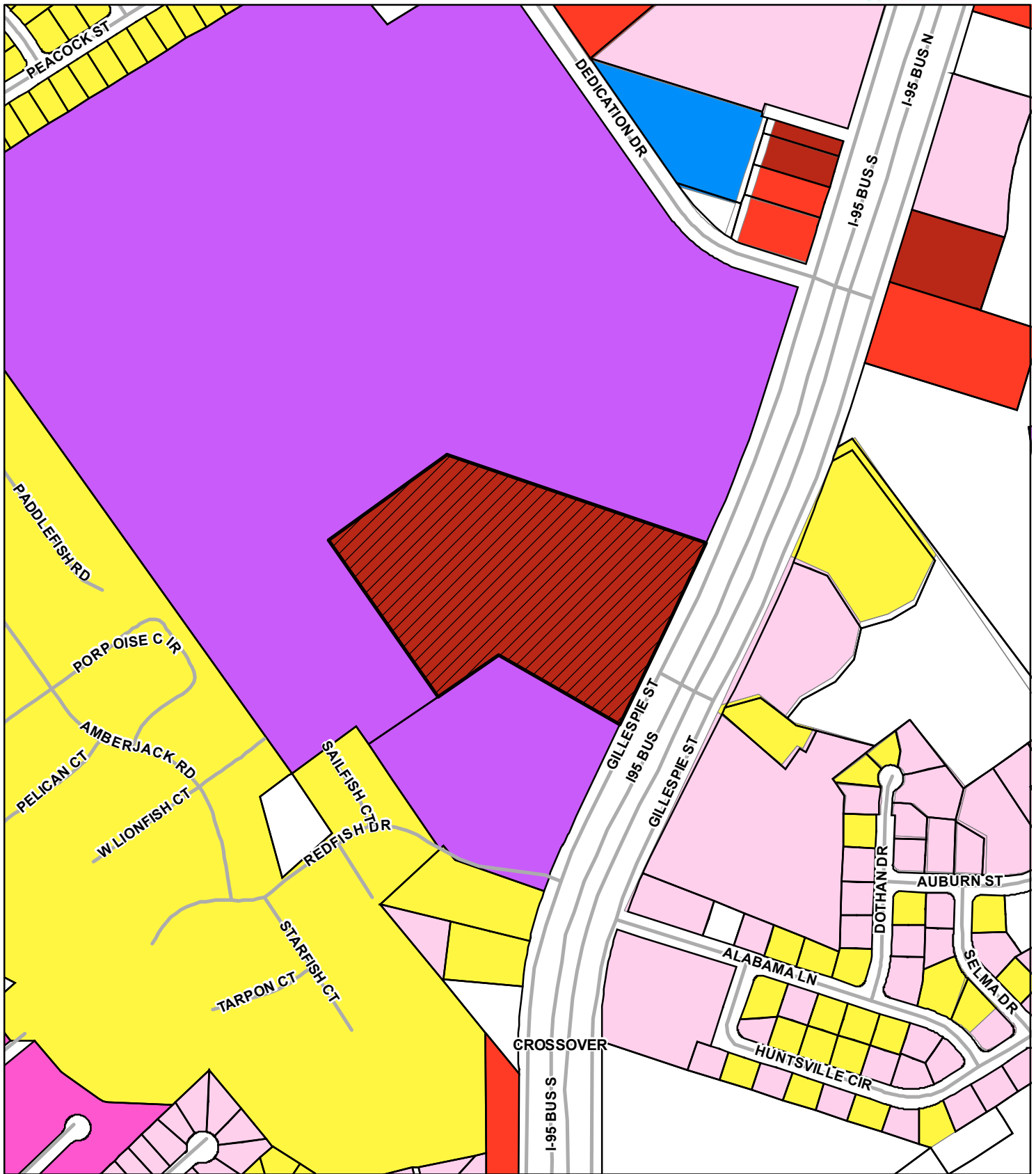
Request: Initial Zoning
Location: 3130 Gillespie St
Acreage: +/- 13.3 acres

Zoning Commission: 12/13/2011 **Recommendation:** _____
City Council: _____ **Final Action:** _____
Pin: 0425-82-6757

Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

Current Land Use

P11-68F

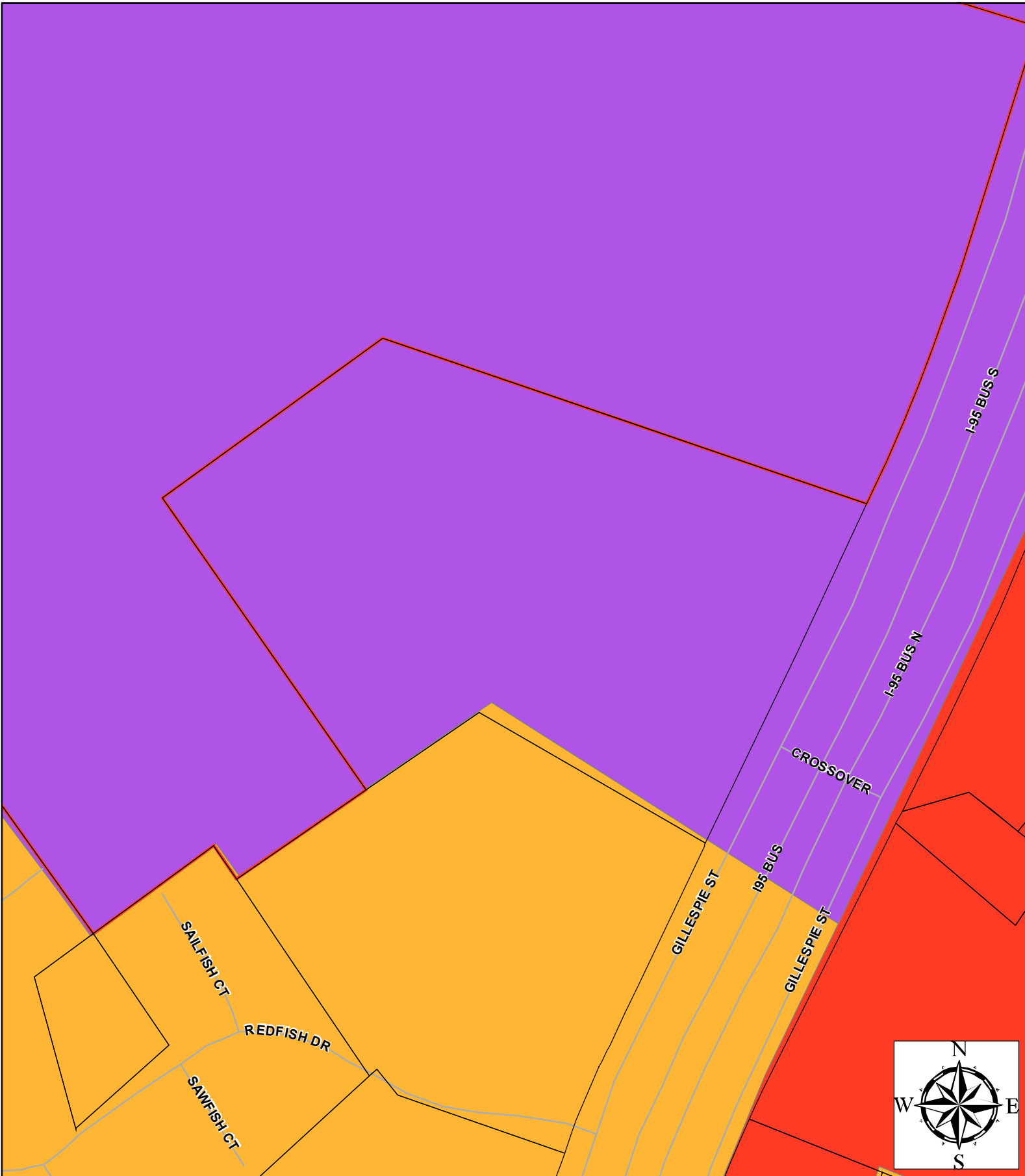


Legend

Existing Landuse	Common Area	Group Quarters	Industrial	Multi-Family	Open Space	Communications-Utilities	Vacant Commercial
Single Family Detached	Commercial	Golf Course	Institutional	Mobile Home	Parking	Under Construction	Not Verified
Single Family Attached	Cemetery	Government Office	Lake	Mobile Home Park	Predominantly Vacant	Vacant Land	Null PIN

2010 Land Use Plan

Case No. P11-68F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Tami Lewis, Senior Paralegal
DATE: January 23, 2012
RE: **Adopt A Resolution Declaring Jointly-Owned Real Property Surplus and Authorizing A Quitclaim of the City's Interest in Order to Expedite Cumberland County's Sale of Property**

THE QUESTION:

How best to respond to a request from Cumberland County for assistance in expediting the sale of jointly-owned real property.

RELATIONSHIP TO STRATEGIC PLAN:

More Efficient City Government

BACKGROUND:

Cumberland County and the City of Fayetteville received joint title to 4 properties identified as:

- | | | | |
|-----|----------------------|------------------|----------------------|
| 1- | Ingram Street | PIN 0438-82-8039 | Foreclosure 1 |
| 2- | 2244 Progress Street | PIN 0426-92-8574 | Foreclosure 2 (2-4) |
| 3 - | 2233 Progress Street | PIN 0436-02-0393 | |
| 4- | 2203 Progress Street | PIN 0436-02-0988 | |

The County has received 2 offers to purchase the said properties and is requesting the City declare the properties surplus and quitclaim the City's interest to the County in order to expedite the sale process. The City will receive \$ 2,891.90 for assessments due from the sale of Foreclosure 2, Progress Street lots.

ISSUES:

- The County is in receipt of offers to purchase the properties for a price equaling the foreclosure of each;

Foreclosure 1 - \$ 3,235.38

Foreclosure 2 - \$ 9,442.75

- Title to the above subject properties is jointly held due to foreclosure by the County in its role as tax administrator.
- If the present bids are declined, there is a good chance the properties will remain in joint government ownership not earning taxes and requiring upkeep.

BUDGET IMPACT:

N/A

OPTIONS:

1. Accept the County's request and quitclaim the City's title to the County.
2. Decline the County's request.

RECOMMENDED ACTION:

Adopt the attached resolution declaring the property surplus and authorize the City Manager to sign a quitclaim deed conveying the City's interest to the County.

ATTACHMENTS:

Resolution Declaring Real Property Surplus

**STATE OF NORTH CAROLINA
COUNTY OF CUMBERLAND
CITY OF FAYETTEVILLE**

Resolution R2012_____

***RESOLUTION DECLARING PROPERTY EXCESS
TO CITY'S NEEDS AND QUITCLAIMING CITY TITLE
IN THE PROPERTY TO CUMBERLAND COUNTY***

WHEREAS, the City of Fayetteville and the County of Cumberland jointly own real property in Cumberland County, said property having the address and tax map designation of PIN as listed below; and

- PIN 0438-82-8039 - Ingram Street
- PIN 0426-92-8574 - 2244 Progress Street
- PIN 0436-02-0393 - 2233 Progress Street
- PIN 0436-02-0988 - 2203 Progress Street

WHEREAS, the City of Fayetteville has a financial interest in the form of getting the real property back on the tax books and will receive \$2,891.90 from the sale of the 3 Progress Street Lots; and

WHEREAS, the property is surplus to the needs of the City of Fayetteville; and

WHEREAS, the County of Cumberland has received an offer to purchase the Ingram Street parcel & another offer on the Progress Street lots and requests that the City of Fayetteville join in the sale of the property by declaring said parcels surplus to the City's needs and quitclaiming the City's title to the County; and

WHEREAS, the City Council of the City of Fayetteville finds such actions to be in the public interest;

NOW THEREFORE, the City Council of the City of Fayetteville hereby declares that the aforesaid real properties are surplus to City's needs and authorizes its Manager to sign a deed quitclaiming title to the County of Cumberland.

ADOPTED this _____ day of _____, 2012 by the City Council of the City of Fayetteville, North Carolina.

CITY OF FAYETTEVILLE

(SEAL)

By: _____
ANTHONY G. CHAVONNE, MAYOR

ATTEST:

Pamela Megill, City Clerk

E:\Real Estate\Lewis\Resolutions\CountyquitclaimRes.doc

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Lisa T. Smith, Chief Financial Officer
DATE: January 23, 2012
RE: **Finance - Special Revenue Fund Project Ordinance Closeouts 2012-2 through 2012-5 and Capital Project Fund Ordinance Closeouts 2012-1 through 2012-8**

THE QUESTION:

Staff requests Council to closeout four Special Revenue Fund Project Ordinances and eight Capital Project Fund Ordinances as follows:

Special Revenue Fund Project Ordinance Closeout 2012-2 (FY08 State Homeland Security)
Special Revenue Fund Project Ordinance Closeout 2012-3 (2010 Badges for Baseball)
Special Revenue Fund Project Ordinance Closeout 2012-4 (2010-2011 Take Me Fishing)
Special Revenue Fund Project Ordinance Closeout 2012-5 (FY2009 Assistance to Firefighters)
Capital Project Ordinance Closeout 2012-1 (AIP 31 Fire Training Facility Upgrade)
Capital Project Ordinance Closeout 2012-2 (Airport Storm Water Improvements)
Capital Project Ordinance Closeout 2012-3 (AIP 33 Airfield Lighting Vault Improvements)
Capital Project Ordinance Closeout 2012-4 (Airport Land Acquisition)
Capital Project Ordinance Closeout 2012-5 (Vegetation Management Project)
Capital Project Ordinance Closeout 2012-6 (Airport Fingerprint Machine Replacement)
Capital Project Ordinance Closeout 2012-7 (Rehabilitate Visual Navigational Aids Project)
Capital Project Ordinance Closeout 2012-8 (Fire Training Tower)

RELATIONSHIP TO STRATEGIC PLAN:

Goal 2: More Efficient City Government - Cost-Effective Service Delivery
Goal 3: Growing City, Livable Neighborhoods - A Great Place to Live

BACKGROUND:

- Annually, the City closes out several projects that have been completed in previous fiscal years and that are no longer active.
- The projects referenced above have been completed in a previous fiscal year and the revenues and expenditures related to the projects have been audited.
- The attached ordinance closeouts detail the budget and actual revenues and expenditures for the projects.

ISSUES:

None.

BUDGET IMPACT:

As outlined above.

OPTIONS:

- 1) Adopt Special Revenue Fund Project Ordinance and Capital Project Fund Ordinance Closeouts.
- 2) Do not adopt Special Revenue Fund Project Ordinance and Capital Project Fund Ordinance Closeouts.

RECOMMENDED ACTION:

Adopt Special Revenue Fund Project Ordinance and Capital Project Fund Ordinance Closeouts.

ATTACHMENTS:

SROC 2012-2
SROC 2012-3
SROC 2012-4
SROC 2012-5
CPOC 2012-1
CPOC 2012-2
CPOC 2012-3
CPOC 2012-4
CPOC 2012-5
CPOC 2012-6
CPOC 2012-7
CPOC 2012-8

SPECIAL REVENUE FUND PROJECT ORDINANCE CLOSEOUT
CLO 2012-2 (SRO 2009-5)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following special revenue project ordinance is hereby closed:

Section 1. The project closing authorized is to Special Revenue Project Ordinance 2009-5, adopted October 20, 2008, for the funding of the FY08 State Homeland Security Grant awarded by the North Carolina Department of Crime Control and Public Safety Division of Emergency Management.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
Federal Grant (Pass through N.C. Department of Crime Control and Public Safety)	<u>\$ 205,714</u>	<u>\$ 205,714</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 205,714</u>	<u>\$ 205,714</u>

Section 5. Copies of this special revenue project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

SPECIAL REVENUE FUND PROJECT ORDINANCE CLOSEOUT
CLO 2012-3 (SRO 2010 -18)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following special revenue project ordinance is hereby closed:

Section 1. The project closing authorized is to Special Revenue Project Ordinance 2010 -18, adopted May 10, 2010 for the funding of the 2010 Badges for Baseball Program awarded by the Cal Ripken, Sr. Foundation.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
Federal Grant (Pass through Cal Ripken, Sr. Foundation in-kind award)	\$ 7,823	\$ 7,823
Walmart Foundation (Pass through Cal Ripken, Sr. Foundation cash award)	<u>25,000</u>	<u>25,000</u>
	<u>\$ 32,823</u>	<u>\$ 32,823</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 32,823</u>	<u>\$ 32,823</u>

Section 5. Copies of this special revenue project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

SPECIAL REVENUE FUND PROJECT ORDINANCE CLOSEOUT
CLO 2012-4 (SRO 2011 -3)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following special revenue project ordinance is hereby closed:

Section 1. The project closing authorized is to Special Revenue Project Ordinance 2011-3, adopted July 26, 2010 for the funding of the 2010 - 2011 Take Me Fishing program awarded by the National Recreation and Park Association.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
National Recreation and Park Association Grant	\$ 5,000	\$ 5,000
	<u>\$ 5,000</u>	<u>\$ 5,000</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	\$ 5,000	\$ 5,000
	<u>\$ 5,000</u>	<u>\$ 5,000</u>

Section 5. Copies of this special revenue project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

SPECIAL REVENUE FUND PROJECT ORDINANCE CLOSEOUT
CLO 2012-5 (SRO 2010-16)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following special revenue project ordinance is hereby closed:

Section 1. The project closing authorized is to Special Revenue Project Ordinance 2010-16, adopted March 22, 2010 for the funding of the FY2009 Assistance to Firefighters Grant, awarded by the U.S. Department of Homeland Security and administered through FEMA for the purchase of structural protective clothing and operational equipment.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
Federal Emergency Management Agency	\$ 115,848	\$ 115,848
General Fund Transfer	28,962	28,962
	<u>\$ 144,810</u>	<u>\$ 144,810</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 144,810</u>	<u>\$ 144,810</u>

Section 5. Copies of this special revenue project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-1 (CPO 2006-5)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1 The project closing authorized is to Capital Project Ordinance 2006-5, adopted January 9, 2006 for the funding of Rehabilitating the Fayetteville Regional Airport Fire Fighting Training Facility.

Section 2 The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3 The following revenues were made available to the City for the project:

	<u>Current Budget</u>	<u>Amendment</u>	<u>Revised Budget</u>	<u>Actual</u>
Federal Aviation Administration	\$ 1,230,454	\$ -	\$ 1,230,454	\$ 1,230,454
Passenger Facility Charges	62,900	-	62,900	62,900
Airport Operating Fund Transfer	1,861	-	1,861	1,860
Total Revenues	<u>\$ 1,295,215</u>	<u>\$ -</u>	<u>\$ 1,295,215</u>	<u>\$ 1,295,214</u>

Section 4 The following amounts were appropriated and expended for the project:

	<u>Current Budget</u>	<u>Amendment</u>	<u>Revised Budget</u>	<u>Actual</u>
Project Expenditures	\$ 1,261,591	\$ (3,600)	\$ 1,257,991	\$ 1,257,990
Transfers to Airport Operating	33,624	3,600	37,224	37,224
	<u>\$ 1,295,215</u>	<u>\$ -</u>	<u>\$ 1,295,215</u>	<u>\$ 1,295,214</u>

Section 5 Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-2 (CPO 2005-11)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2005-11, adopted February 14, 2005 for the Airport Storm Water Improvements.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
North Carolina Department of Transportation	\$ 325,000	\$ 205,126
Airport Operating Fund Transfer	36,114	22,794
Total Revenues	<u>\$ 361,114</u>	<u>\$ 227,920</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 361,114</u>	<u>\$ 227,920</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-3 (CPO 2008-8)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2008-8, adopted June 18, 2008 for the Airfield Lighting Vault Improvement.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
Federal Aviation Administration	\$ 2,010,589	\$ 1,995,554
Airport Operating Fund Transfer	179,275	105,029
Total Revenues	<u>\$ 2,189,864</u>	<u>\$ 2,100,583</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 2,189,864</u>	<u>\$ 2,100,583</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-4 (CPO 2011-7)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2011-7, adopted October 11, 2010 for the funding of land acquisition at the Airport.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
Airport Operating Fund Transfer	<u>\$ 700,000</u>	<u>\$ 699,949</u>
Total Revenues	<u><u>\$ 700,000</u></u>	<u><u>\$ 699,949</u></u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 700,000</u>	<u>\$ 699,949</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-5 (CPO 2010-12)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2010-12, adopted September 28, 2009 for the Vegetation Management Project.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
North Carolina Department of Transportation	\$ 48,600	\$ 48,600
Airport Operating Fund Transfer	5,400	5,400
Total Revenues	<u>\$ 54,000</u>	<u>\$ 54,000</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 54,000</u>	<u>\$ 54,000</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-6 (CPO 2010-16)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2010-16, adopted January 25, 2010 for the new fingerprint machine at the Airport.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
North Carolina Department of Transportation	\$ 12,395	\$ 12,395
Airport Operating Fund Transfer	1,377	1,377
Total Revenues	<u>\$ 13,772</u>	<u>\$ 13,772</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 13,772</u>	<u>\$ 13,772</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-7 (CPO 2010-11)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2010-11, adopted September 28, 2009 for the visual navigational aids at the Airport.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
North Carolina Department of Transportation	\$ 10,440	\$ 10,440
Airport Operating Fund Transfer	1,160	1,160
Total Revenues	<u>\$ 11,600</u>	<u>\$ 11,600</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 11,600</u>	<u>\$ 11,600</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CAPITAL PROJECT ORDINANCE CLOSEOUT
CLO 2012-8 (CPO 2009-23)

BE IT ORDAINED by the City Council of the City of Fayetteville, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby closed:

Section 1. The project closing authorized is to Capital Project Ordinance 2009-23, adopted May 26, 2009 for the design and construction of the Fire Training Tower.

Section 2. The project director is hereby directed to proceed with the necessary closing entries and collection of any and all grant and loan agreements outstanding.

Section 3. The following revenues were made available to the City for the project:

	<u>Budget</u>	<u>Actual</u>
State Grant (Through FSU)	\$ 400,000	\$ 400,000
General Fund Transfer	100,000	90,841
Investment Income	0	9,159
Total Revenues	<u>\$ 500,000</u>	<u>\$ 500,000</u>

Section 4. The following amounts were appropriated and expended for the project:

	<u>Budget</u>	<u>Actual</u>
Project Expenditures	<u>\$ 500,000</u>	<u>\$ 500,000</u>

Section 5. Copies of this capital project ordinance closeout shall be made available to the budget officer and the finance officer for direction in carrying out this project.

Adopted this 23rd day of January, 2012.

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of Council
FROM: Steven K. Blanchard, PWC CEO/General Manager
DATE: January 23, 2012
RE: **Bid Recommendation- Annexation Phase V-Project IV, Area 10 West - Arran Hills/Arran Park**

THE QUESTION:

The Public Works Commission of the City of Fayetteville requests Council approve bid recommendation to award contract for Annexation Phase V-Project IV, Area 10 West-Arran Hills/Arran Park.

RELATIONSHIP TO STRATEGIC PLAN:

Quality Utility Services

BACKGROUND:

The Public Works Commission, during their meeting of January 11, 2012 approved bid recommendation to award contract for Annexation, Phase V-Project IV, Area 10 West – Arran Hills/Arran Park to Utilities Plus, Inc., Linden, NC, lowest responsive, responsible bidder in the total amount of \$1,665,335.18 and forward to City Council for approval.

This item is budgeted in PWC's CIP WS48 – Phase V Annexation – FY2011 - \$7,083,000; FY2012 - \$5,069,000. The total budgeted amount for Area 10 is \$4,459,653.00. Area 10 was divided into two (2) sections – Area 10 East and Area 10 West. The total cost for both sections of Area 10 is \$4,898,919.98, which is \$439,266.98 over the budgeted amount. Due to the fact that construction of the project will not be complete until FY2012, funding will come from both FY2011 and FY2012. There is adequate funding within the total Phase V Annexation construction budget to cover the overage. Bids were received December 14, 2011 as follows:

<u>Bidders</u>	<u>Total Cost</u>
Utilities Plus, Inc., Linden, NC	\$1,665,335.18
R.H. Moore, Murrells Inlet, SC	\$1,813,329.70
Triangle Grading & Paving, Burlington, NC	\$1,880,458.88
Southern Asphalt, Conway, SC	\$1,926,537.59
State Utilities, Monroe, NC	\$2,101,950.95
ES&J Enterprises, Autryville, NC	\$2,110,157.95
Billy Bill Grading, Fayetteville, NC	\$2,371,148.90

ISSUES:

Utilities Plus will utilize SDBE/MWBE subcontractors for .2% of the work on this project. Additionally, Utilities Plus is certified through NC HUB as a woman-owned business.

BUDGET IMPACT:

PWC Budgeted Item

OPTIONS:

N/A

RECOMMENDED ACTION:

Award contract to Utilities Plus, Inc., Linden, NC, lowest responsive, responsible bidder in the total amount of \$1,665,335.18.

ATTACHMENTS:

Bid Recommendation

Bid History

TO: Steve Blanchard, CEO/General Manager **DATE:** January 4, 2012

ACTION REQUESTED: Award contract for Annexation Phase V – Project IV, Area 10 West – Arran Hills/Arran Park

BID DATE: December 14, 2011 **DEPARTMENT:** Water Resources Engineering

BIDDERS	TOTAL COST
Utilities Plus, Inc., Linden, NC	\$1,665,335.18
R.H. Moore, Murrells Inlet, SC	\$1,813,329.70
Triangle Grading & Paving, Burlington, NC	\$1,880,458.88
Southern Asphalt, Conway, SC	\$1,926,537.59
State Utilities, Monroe, NC	\$2,101,950.95
ES&J Enterprises, Autryville, NC	\$2,110,157.95
Billy Bill Grading, Fayetteville, NC	\$2,371,148.90

BASIS OF AWARD: Lowest responsive, responsible bidder

COMMENTS: Plans and specifications were requested by eight (8) contractors with eight (8) contractors responding
L-J, Inc., Columbia, SC, submitted the apparent low bid, however, upon review of their bid submittal it was determined
that they failed to submit any of the technical evaluation information required in the bid documents. Award is
recommended to the lowest responsive, responsible bidder, Utilities Plus, Inc. Utilities Plus, Inc. submitted all the
required qualification information and upon review, staff has determined they are sufficiently qualified to perform the
work.

APPROVED _____ REJECTED _____
DATE _____

APPROVED _____ REJECTED _____
DATE _____

BID HISTORY

ANNEXATION PHASE V – PROJECT IV, AREA 10 WEST – ARRAN HILLS/ARRAN PARK BID DATE: DECEMBER 14, 2011

Consulting Engineer

W. K. Dickson

Advertisement

1. PWC Website 11/15/11 through 12/14/11

List of Organizations Notified of Bid

1. NAACP Fayetteville Branch, Fayetteville, NC
2. NAWIC, Fayetteville, NC
3. N.C. Institute of Minority Economic Development, Durham, NC
4. CRIC, Fayetteville, NC
5. Fayetteville Business & Professional League, Fayetteville, NC
6. SBTDC, Fayetteville, NC
7. FTCC Small Business Center, Fayetteville, NC
8. Fayetteville Area Chamber of Commerce, Fayetteville, NC
9. Carolinas AGC, Fayetteville and Raleigh, NC
10. McGraw Hill/Dodge Reports, Raleigh, NC
11. Hispanic Contractors Association, Raleigh, NC

List of Contractors Requesting Plans and Specifications

1. Billy Bill Grading, Fayetteville, NC
2. L-J, Inc., Columbia, SC
3. R.H. Moore Company, Inc., Murrells Inlet, SC
4. Southern Asphalt, Conway, SC
5. State Utility Contractors, Monroe, NC
6. Triangle Grading & Paving, Burlington, NC 27216
7. Utilities Plus, Linden, NC
8. ES&J Enterprises, Inc., Autryville, NC

SDBE/MWBE Participation

Utilities Plus will utilize SDBE/MWBE subcontractors for .2% of the work on this project. Additionally, Utilities Plus is certified through NC HUB as a woman-owned business.

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of Council
FROM: Steven K. Blanchard, PWC CEO/General Manager
DATE: January 23, 2012
RE: **Bid Recommendation- Annexation Phase V-Project IV, Area 11 North- Arran Hills/Arran Park**

THE QUESTION:

The Public Works Commission of the City of Fayetteville requests Council approve bid recommendation to award contract for Annexation Phase V-Project IV, Area 11 North -Arran Hills/Arran Park

RELATIONSHIP TO STRATEGIC PLAN:

Quality Utility Services

BACKGROUND:

The Public Works Commission, during their meeting of January 11, 2012 approved bid recommendation to award contract for Annexation, Phase V-Project IV, Area 11 North – Arran Hills/Arran Park to Southern Asphalt, Conway, SC, lowest responsive, responsible bidder in the total amount of \$1,224,613.85 and forward to City Council for approval.

This item is budgeted in CIP WS48 – Phase V Annexation – FY2011 - \$7,083,000; FY2012 - \$5,069,000. The total budgeted amount for Area 11 is \$4,246,288.31. Area 11 was divided into two (2) sections – Area 11 South and Area 11 North. The total cost for both sections of Area 11 is \$4,227,591.45, which is within the budgeted amount. Due to the construction time for Area 11, the project will not be completed until FY2012, therefore funding will be from FY2011 and FY2012. Bids were received December 20, 2011 as follows:

<u>Bidders</u>	<u>Total Cost</u>
Southern Asphalt, Conway, SC	\$1,224,613.85
Triangle Grading & Paving, Burlington, NC	\$1,266,112.00
R.H. Moore Company, Inc., Murrells Inlet, SC	\$1,353,550.00
Colt Contracting Company, Clinton, NC	\$1,406,195.60
State Utility Contractors, Inc., Monroe, NC	\$1,484,148.55
ES&J Enterprises, Autryville, NC	\$1,647,210.00

ISSUES:

Southern Asphalt will utilize SDBE/MWBE subcontractors for 17% of the work on this project.

BUDGET IMPACT:

PWC Budgeted Item

OPTIONS:

N/A

RECOMMENDED ACTION:

Award contract to Southern Asphalt, Conway, SC, lowest responsive, responsible bidder in the total amount of \$1,224,613.85.

ATTACHMENTS:

Bid Recommendation

Bid History

TO: Steve Blanchard, CEO/General Manager **DATE:** January 4, 2012

.....

.....

BID DATE: December 20, 2011 **DEPARTMENT:** Water Resources Engineering

.....

[illegible]

BASIS OF AWARD: Lowest responsive, responsible bidder

[illegible]

APPROVED _____ REJECTED _____
DATE _____

APPROVED _____ **REJECTED** _____
DATE _____

BID HISTORY

ANNEXATION PHASE V – PROJECT IV, AREA 11 NORTH – ARRAN HILLS/ARRAN PARK BID DATE: DECEMBER 20, 2011

Consulting Engineer

Moorman, Kizer & Reitzel, Inc.

Advertisement

- | | | |
|----|------------------------|---------------------------|
| 1. | PWC Website | 11/29/11 through 12/20/11 |
| 2. | Greater Diversity News | 12/01/11 |

List of Organizations Notified of Bid

1. NAACP Fayetteville Branch, Fayetteville, NC
2. NAWIC, Fayetteville, NC
3. N.C. Institute of Minority Economic Development, Durham, NC
4. CRIC, Fayetteville, NC
5. Fayetteville Business & Professional League, Fayetteville, NC
6. SBTDC, Fayetteville, NC
7. FTCC Small Business Center, Fayetteville, NC
8. Fayetteville Area Chamber of Commerce, Fayetteville, NC
9. Carolinas AGC, Fayetteville and Raleigh, NC
10. McGraw Hill/Dodge Reports, Raleigh, NC
11. Hispanic Contractors Association, Raleigh, NC

List of Contractors Requesting Plans and Specifications

1. State Utility Contractors, Monroe, NC
2. Utilities Plus, Linden, NC
3. R.H. Moore, Murrells Inlet, SC
4. Billy Bill Grading, Fayetteville, NC
5. ES&J Enterprises, Autryville, NC
6. Colt Contracting, Clinton, NC
7. Southern Asphalt, Conway, SC
8. Triangle Grading & Paving, Burlington, NC
9. Lanier Construction Co., Snow Hill, NC
10. Sandhills Contractors, Sanford, NC

SDBE/MWBE Participation

Southern Asphalt will utilize SDBE/MWBE subcontractors for 17% of the work on this project.

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of Council
FROM: Steven K. Blanchard, PWC CEO/General Manager
DATE: January 23, 2012
RE: **Bid Recommendation- Sale of Real Property Located at 4907 Rosehill Road (Lot 63 Section 3, Rosewood Terrace)**

THE QUESTION:

The Public Works Commission of the City of Fayetteville requests Council approve bid recommendation to accept highest bid for the sale of real property located at 4907 Rosehill Road (Lot 63, Section 3, Rosewood Terrace).

RELATIONSHIP TO STRATEGIC PLAN:

Quality Utility Services

BACKGROUND:

The Public Works Commission, during their meeting of January 11, 2012 approved bid recommendation to accept highest bid for the sale of real property located at 4907 Rosehill Road (Lot 63, Section 3, Rosewood Terrace) from Vernell C. Thomas, Fayetteville, NC in the amount of \$26,010.00 and forward to City Council for approval. Bids were received December 15, 2011 as follows:

<u>Bidders</u>	<u>Total Bid</u>
Vernell C. Thomas, Fayetteville, NC	\$26,010.00
Cynthia Outen, Fayetteville, NC	\$25,101.00

ISSUES:

- Bids were solicited from seventeen (17) bidders with two (2) bidders responding.

BUDGET IMPACT:

N/A

OPTIONS:

N/A

RECOMMENDED ACTION:

Award bid to the highest bidder, Vernell C. Thomas, Fayetteville, NC for the sale of real property located at 4907 Rosehill Road (Lot 63, Section 3, Rosewood Terrace) in the amount of \$26,010.00.

ATTACHMENTS:

Bid Recommendation
Bid History

**PUBLIC WORKS COMMISSION
ACTION REQUEST FORM**

TO: Steve Blanchard, CEO/General Manager **DATE:** January 3, 2012

FROM: Gloria Wrench, Purchasing Manager

.....
ACTION REQUESTED: Accept highest bid for the sale of real property located at 4907
Rosehill Road (Lot 63, Section – 3, Rosewood Terrace)
.....

BID/PROJECT NAME: Sale of City Property – Lot 63, Section – 3, Rosewood Terrace (4907
Rosehill Road)

BID DATE: December 15, 2011 **DEPARTMENT:** Business Planning

BUDGET INFORMATION: Not applicable for this bid
.....

BIDDERS	TOTAL BID
<u>Vernell C. Thomas, Fayetteville, NC</u>	<u>\$26,010.00</u>
<u>Cynthia Outen, Fayetteville, NC</u>	<u>\$25,101.00</u>

.....

AWARD RECOMMENDED TO: Vernell C. Thomas, Fayetteville, NC

BASIS OF AWARD: Highest bidder

AWARD RECOMMENDED BY: Gloria Wrench
.....

COMMENTS: Bids were solicited from seventeen (17) bidders with two (2) bidders
responding. The highest bidder is recommended.
.....

ACTION BY COMMISSION

APPROVED _____ **REJECTED** _____
DATE _____

ACTION BY COUNCIL

APPROVED _____ **REJECTED** _____
DATE _____

BID HISTORY

SALE OF CITY PROPERTY – LOT 63, SECTION – 3, ROSEWOOD TERRACE (4907 ROSEHILL ROAD)

BID DATE: DECEMBER 15, 2011

Advertisement

- | | | |
|----|-----------------------|---------------------------|
| 1. | PWC Website | 11/16/11 through 12/15/11 |
| 2. | Fayetteville Observer | 11/16/11 |

List of Prospective Bidders

1. William Milbourne, Fayetteville, NC
2. Glen Ackers, Fayetteville, NC
3. Thomas Poulas, Fayetteville, NC
4. Vestal Craig, Fayetteville, NC
5. David Petroni, Concord, CA
6. Hason Allah, Fayetteville, NC
7. Gary Burlington, Fayetteville, NC
8. Larry Williams, Fayetteville, NC
9. Steve Hogan, Hope Mills, NC
10. Ardis McMillian, Fayetteville, NC
11. Jewel Johnson-Powell, Fayetteville, NC
12. Cynthia Outen, Fayetteville, NC
13. Debra Savicki, Fayetteville, NC
14. Karen Hawkins, Fayetteville, NC
15. Mich Nepstad, Fayetteville, NC
16. James Thomas, Fayetteville, NC
17. Vernell C. Thomas, Fayetteville, NC

SDBE/MWBE Participation

Not applicable for this bid.

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of Council
FROM: Steven K. Blanchard, PWC CEO/General Manager
DATE: January 23, 2012
RE: **PWC - Financing Team Resolution**

THE QUESTION:

The Public Works Commission of the City of Fayetteville requests Council Adopt a Resolution Approving Certain Members of the Financing Team for a Five Year Term.

RELATIONSHIP TO STRATEGIC PLAN:

Lowest Responsible Rates, Most Financially Sound Utility

BACKGROUND:

The Public Works Commission, during their meeting of January 11, 2012 adopted PWC Resolution 2012.01 approving Certain Members of the Financing Team for a Five Year Term and requests that City Council adopt a similar resolution. The Financing Team Members approved in Resolution 2012.01 are: Bond Counsel: Womble Carlyle Sandridge and Rice; Trustee: The Bank of New York Mellon Trust Company, N.A. and Financial Advisor: Davenport and Company.

With several bond issues being anticipated during the next five to seven years selecting a Financing Team for a stated term will provide stability, continuity and progressive knowledge in the financing process and related matters that would be lost if team member changes are made with each bond issue or tax-exempt debt related matters. A longer, stable term will provide economic advantages also.

ISSUES:

N/A

BUDGET IMPACT:

N/A

OPTIONS:

N/A

RECOMMENDED ACTION:

Adopt a Resolution approving certain members of the Financing Team for a Five Year Term

ATTACHMENTS:

Memo Regarding Financing Team Resolution
PWC Resolution
City Resolution



WILSON A. LACY, COMMISSIONER
TERRI UNION, COMMISSIONER
LUIS J. OLIVERA, COMMISSIONER
MICHAEL G. LALLIER, COMMISSIONER
STEVEN K. BLANCHARD, CEO/GENERAL MANAGER

PUBLIC WORKS COMMISSION
OF THE CITY OF FAYETTEVILLE
ELECTRIC & WATER UTILITIES

955 OLD WILMINGTON RD
P.O. BOX 1089
FAYETTEVILLE, NORTH CAROLINA 28302 1089
TELEPHONE (910) 483-1401
WWW.FAYPWC.COM

January 4, 2012

MEMO TO: Steven K. Blanchard, CEO

MEMO FROM: J. Dwight Miller, CFO

SUBJECT: Financing Team Resolution

PWC staff wishes to set in place a Financing Team as we anticipate several bond issues during the next five to seven years. Selecting a Financing Team for a stated term will provide stability, continuity and progressive knowledge in the financing process and related matters that would be lost if team member changes are made with each bond issue or tax-exempt debt related matters. A longer, stable term will provide economic advantages also.

Staff recommends that Womble Carlyle Sandridge and Rice, PLLC continue as Bond Counsel, The Bank of New York Mellon Trust Company, N.A. remains as Trustee and Davenport and Company as Financial Advisor.

Staff requests that the Commission adopt Resolution PWC 2012.01 approving the Financing Team for the next five years, with an optional two year extension; authorizing the Commission General Manager to execute any agreements/contracts to employ the services of team members and requesting the City Council adopt a similar resolution.

Please let me know if you have any questions.

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**RESOLUTION OF THE PUBLIC WORKS COMMISSION
OF THE CITY OF FAYETTEVILLE, NORTH CAROLINA
APPROVING CERTAIN MEMBERS OF THE
FINANCING TEAM FOR A FIVE YEAR TERM**

WHEREAS, the Public Works Commission of the City of Fayetteville, NC (COMMISSION) and the City of Fayetteville, NC (CITY) require professional services of certain firms in order to issue tax-exempt debt and the Local Government Commission (LGC) requires that these members be approved by the CITY to serve in such capacity; and

WHEREAS, in 2007, the COMMISSION and CITY selected and approved Womble Carlyle Sandridge and Rice, PLLC as Bond Counsel for the COMMISSION and CITY after evaluating numerous RFP respondents and continues to serve favorably in that capacity; and

WHEREAS, The Bank of New York Mellon Trust Company, N.A. has provided Trustee services to the COMMISSION for more than two decades; and

WHEREAS, in 2011, the COMMISSION evaluated competitive bids for its Trustee and Financial Advisor; and

WHEREAS, in order to provide stability, continuity and progressive knowledge in the financing process and related matters, the COMMISSION desires to approve core financing team members for a five (5) year period with a two (2) year renewal option; and

NOW, THEREFORE, be it resolved by the COMMISSION that:

Section 1. The COMMISSION approves the following financing team members for a five (5) year term with a two (2) year renewal option:

Bond Counsel:	Womble Carlyle Sandridge and Rice, PLLC
Trustee:	The Bank of New York Mellon Trust Company, N.A.
Financial Advisor:	Davenport and Company LLC

Section 2. The General Manager of the COMMISSION is hereby authorized to execute any necessary agreements/contracts with the above name firms for the purposes outlined in this resolution.

Section 3. The City Council of the CITY is hereby requested to adopt this resolution in the form presented above.

ADOPTED, this the 11th day of January, 2012.

PUBLIC WORKS COMMISSION OF THE
CITY OF FAYETTEVILLE, NORTH CAROLINA

Michael G. Lallier, Chairman

ATTEST:

Terri Union, Secretary

**RESOLUTION OF THE CITY OF FAYETTEVILLE,
NORTH CAROLINA APPROVING CERTAIN
MEMBERS OF THE FINANCING TEAM FOR A FIVE
YEAR TERM**

WHEREAS, the Public Works Commission of the City of Fayetteville, NC (COMMISSION) and the City of Fayetteville, NC (CITY) require professional services of certain firms in order to issue tax-exempt debt and the Local Government Commission (LGC) requires that these members be approved by the CITY to serve in such capacity; and

WHEREAS, in 2007, the COMMISSION and CITY selected and approved Womble Carlyle Sandridge and Rice, PLLC as Bond Counsel for the COMMISSION and CITY after evaluating numerous RFP respondents and continues to serve favorably in that capacity; and

WHEREAS, The Bank of New York Mellon Trust Company, N.A. has provided Trustee services to the COMMISSION for more than two decades; and

WHEREAS, in 2011, the COMMISSION evaluated competitive bids for its Trustee and Financial Advisor; and

WHEREAS, in order to provide stability, continuity and progressive knowledge in the financing process and related matters for the COMMISSION, the CITY desires to approve the COMMISSION's core financing team members for a five (5) year period with a two (2) year renewal option; and

NOW, THEREFORE, be it resolved by the CITY that:

Section 1. The CITY approves the following financing team members for the COMMISSION for a five (5) year term with a two (2) year renewal option:

Bond Counsel:	Womble Carlyle Sandridge and Rice, PLLC
Trustee:	The Bank of New York Mellon Trust Company, N.A.
Financial Advisor:	Davenport and Company LLC

Section 2. The General Manager of the COMMISSION is hereby authorized to execute any necessary agreements/contracts with the above name firms for the purposes outlined in this resolution.

ADOPTED, this the 23rd day of January, 2012.

CITY OF FAYETTEVILLE, NORTH CAROLINA

Mayor

ATTEST:

City Clerk

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Jerry Dietzen, Environmental Services Director
DATE: January 23, 2012
RE: **Recommendation to Approve a Resolution Accepting and Endorsing the Cumberland County 2010 Ten-Year Comprehensive Solid Waste Management Plan**

THE QUESTION:

Does City Council wish to approve a resolution to accept and endorse the ten-year Cumberland County Solid Waste Management Plan of 2010?

RELATIONSHIP TO STRATEGIC PLAN:

This item supports the City's Goal of Greater Community Unity which seeks to promote pride in Fayetteville by developing and maintaining collaborative working relations among various governmental units; in this case Cumberland County. This item is Goal number 5 in the 2011 Strategic Plan.

BACKGROUND:

The Cumberland County Solid Waste Management Plan update was prepared for solid waste activities in Cumberland County and was developed in accordance with N.C. General Status 130A-309.09A(b). The current solid waste practices used within Cumberland County and possible changes that can be made to improve solid waste management and to reduce solid waste generation over the 10-year planning period are incorporated in the Plan revision. The plan is revised and resubmitted to the State of North Carolina Department of Environment and Natural Resources every three years.

The Planning area includes Cumberland County, and nine municipalities: the City of Fayetteville and the Towns of Eastover, Falcon, Godwin, Hope Mills, Linden, Spring Lake, Stedman and Wade.

Cumberland County personnel managed and participated in the Plan's development and recommended the plan for adoption by the elected officials of each local government and the Cumberland County Board of Commissioners.

A draft of the Plan was placed in the Cumberland County Public Information Office and on the Cumberland County web site for public review and comment. A paid advertising notice of the opportunity to comment on the Plan at the public meeting was placed in the "Need to Know" column and the Saturday Extra. of the Fayetteville Observer.

A public meeting was hosted at the Administration Building of Cumberland County Solid Waste Management on December 5, 2011 from 7:00 p.m. to 9:00 p.m. Public comments were accepted through December 13th and incorporated into the final Plan. The City of Fayetteville Environmental Services Department reviewed the Plan and submitted comments that were included in the final revision. The Plan is in the process of acceptance and adoption by each local government by resolution.

ISSUES:

None

BUDGET IMPACT:

None

OPTIONS:

1. Approve the Resolution to accept and endorse the 2010-2020 Ten-Year Comprehensive Solid Waste Management Plan.
2. Do not approve the Resolution to accept and endorse the 2010-2020 Ten-Year Comprehensive Solid Waste Management Plan.

RECOMMENDED ACTION:

Staff recommends Approval of the Resolution to accept and endorse the 2010-2020 Ten-Year Comprehensive Solid Waste Management Plan.

ATTACHMENTS:

Resolution accepting and endorsing the 10 n-year Cumberland County Solid Waste Management Plan

Cumberland County 10 -Year Solid Waste Management Plan

**RESOLUTION ACCEPTING AND ENDORSING THE CUMBERLAND
COUNTY SOLID WASTE MANAGEMENT PLAN OF 2010**

WHEREAS, it is a priority of this community to protect human health and the environment through safe and effective management of municipal solid waste;

WHEREAS, the reduction of the amount and toxicity of the local waste stream is a goal of this community;

WHEREAS, equitable and efficient delivery of solid waste management services is an essential characteristic of the local solid waste management system;

WHEREAS, it is a goal of the community to maintain and improve its physical appearance and to reduce the adverse effects of illegal disposal and littering;

WHEREAS, the City of Fayetteville and Cumberland County recognize their roles in the encouragement of recycling markets by purchasing recycled products;

WHEREAS, involvement and education of the citizenry is critical to the establishment of an effective local solid waste program;

WHEREAS, the State of North Carolina has placed planning responsibility on local government for the management of solid waste;

WHEREAS, NC General Statute 130A-309.09A(b) requires each unit of local government, either individually or in cooperation with other units of local government, to update the Ten Year Comprehensive Solid Waste Management Plan at least every three years;

WHEREAS, the Cumberland County Solid Waste Management Department and Citizens Solid Waste Advisory Council have undertaken and completed a long-range planning effort to evaluate the appropriate technologies and strategies available to manage solid waste effectively;

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BOARD OF THE CITY OF FAYETTEVILLE:

That Cumberland County's 2010 Ten Year Comprehensive Solid Waste Management Plan is accepted and endorsed and placed on file with Clerk to the Council on this day,

ATTEST:

Planning Period
July 1, 2010 thru June 30, 2020

Solid Waste Management Plan 3-year Update

Pending Approval by:

Cumberland County Board of Commissioners
Town of Eastover
Town of Falcon
City of Fayetteville
Town of Godwin
Town of Hope Mills
Town of Linden
Town of Stedman
Town of Wade



Prepared by
Cumberland County Solid Waste Management

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This Update to the Solid Waste Management Plan for Cumberland County has been prepared and compiled in conformance with NC General Statute 130A-309.09A(b) and Division of Waste Management's Ten Year Solid Waste Management Plan Guide dated 01/09. Every attempt has been made to incorporate the information and detail requested by NCDENR.

Article I. Executive Summary

Section 1.01 Role and Purpose

This Solid Waste Management Plan (SWMP) update was prepared to provide a guide for solid waste activities in Cumberland County and was developed in accordance with N.C. General Statute 130A-309.09A(b). The current solid waste practices used within Cumberland County and possible changes that can be made to improve solid waste management and to reduce solid waste generation over the 10-year planning period are incorporated in this revision.

Section 1.02 Planning Area Defined

The planning area includes Cumberland County, and nine municipalities: the City of Fayetteville and the Towns of Eastover, Falcon, Godwin, Hope Mills, Linden, Spring Lake, Stedman, and Wade.

Section 1.03 Person(s) Responsible for the Plan and Contacts

Cumberland County personnel oversaw and participated in the Plan's development, and recommended the Plan for adoption by the elected officials of each local government and the Cumberland County Board of Commissioners.

A draft of the Plan was placed in the Cumberland County Public Information Office and on the Cumberland County web site for public review and comment. A paid advertising notice of the opportunity to comment on the Plan at the public meeting was placed in the Need to Know column and the Saturday Extra of the Fayetteville Observer. (see Appendix A)

A public meeting was hosted at the Administration Building of Cumberland County Solid Waste Management on December 5, 2011 from 7:00 p.m. to 9:00 p.m. Public comments were accepted through December 13th and incorporated into the final Plan. The Plan was accepted and will be adopted by each local government by resolution. Copies of the acceptance letters are provided in Appendix B. Resolutions will be sent separately as they are received for inclusion in the Plan.

Listed below are contacts for Cumberland County and its municipalities in regards to this Plan, recycling, illegal dumping/littering, tipping fees, and general information.

Cumberland County

- ☎ Solid Waste Management Director - 910-321-6929
- ☎ SWMP/Tipping Fees/Charge Accounts - Administrative Officer II - 910-321-6929
- ☎ Recycling - Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping / Littering - Solid Waste Inspectors - 910-485-DUMP (3867)
- ☎ Container Sites - Landfill Operations Supervisor - 910-321-6910

City of Fayetteville

- ☎ Solid Waste Pick-Up - Environmental Services Department - 910-433-1329
- ☎ Recycling - Environmental Services Department - 910-433-1329
- ☎ Illegal Dumping / Littering - City Inspections - 910-433-1703

Town of Hope Mills

- ☎ Solid Waste Pick-Up - Hope Mills Sanitation - 910-423-2777
- ☎ Recycling - Cumberland County Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping/Littering - Cumberland County Solid Waste Inspectors - 910-485-3867

Town of Eastover

- ☎ Solid Waste Pick-Up -Town Hall- 910-323-0707
- ☎ Recycling -Cumberland County Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping/Littering - Cumberland County Solid Waste Inspectors - 910-485-3867

Town of Falcon

- ☎ Solid Waste Pick-Up -Town Hall - 910-980-1355
- ☎ Recycling -Cumberland County Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping/Littering - Cumberland County Solid Waste Inspectors - 910-485-3867

Town of Wade

- ☎ Solid Waste Pick-Up -Town Hall- 910-485-3502
- ☎ Recycling -Cumberland County Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping/Littering - Cumberland County Solid Waste Inspectors - 910-485-3867

Town of Godwin

- ☎ Solid Waste Information -Town Hall- 910-980-1000
- ☎ Recycling -Cumberland County Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping/Littering - Cumberland County Solid Waste Inspectors - 910-485-3867

Town of Linden

- ☎ Solid Waste Information -Town Hall - 910-980-0119
- ☎ Recycling -Cumberland County Recycling Coordinator - 910-321-6914
- ☎ Illegal Dumping/Littering - Cumberland County Solid Waste Inspectors - 910-485-3867

Town of Spring Lake

- ☎ Solid Waste Pick-Up - Public Works - 910-497-3390
- ☎ Recycling - Public Works - 910-497-3390
- ☎ Illegal Dumping/Littering - Public Works - 910-497-3390

Fort Bragg (Residents Only)

- ☎ Solid Waste Manager - 910-977-2502
- ☎ Recycling -910-728-3315
- ☎ Solid Waste Pick-up - Call your local housing office
- ☎ Non-residential On-Post Pick-up - Service Contracts Branch - 910-396-7160
- ☎ On-Post Hazardous Waste Disposal - 910-396-2141

Section 1.04 Goals and Objectives

In addition to meeting the requirements of State law and other mandates, the goals and objectives established by Cumberland County for this update of the Solid Waste Management Plan are (not in order of priority) to:

- 1) develop a solid waste system that promotes and maintains a high level of public health and safety, and which protects the natural and human environment of Cumberland County
- 2) implement, to the fullest extent possible a solid waste management system that:
 - a. reduces the waste stream,
 - b. promotes recycling, and
 - c. minimizes the amount of land required for future waste disposal
- 3) promote input and ensure public participation in the planning process through the year 2020
- 4) develop an economically responsible program for solid waste management that recognizes the needs for environmental protection and service to the citizens of the County
- 5) encourage cooperative and coordinated efforts among government agencies, private companies and the public to support the goal of sustainable resources for the community
- 6) be consistent with other existing resource management and local plans
- 7) incorporate flexibility to accommodate future needs.

These goals are intended to be an expression of the vision for the planning process and the plan itself, as well as a guide for the long-term implementation of the plan's recommendations.

Section 1.05 Organization of the SWMP

This plan is organized into the following additional Article's, each addressing particular elements of the County's solid waste management system:

- Article II. Background Information
- Article III. Vision Statement
- Article IV. Today's Situation
- Article V. Waste Characterization
- Article VI. Waste Reduction Goal
- Article VII. Appendices

Article II. provides information about demographics, waste quantities and other factors common to the remaining sections. The purposes of Article III through VIII are to:

- 1) review existing programs, activities and policies in Cumberland County and it's municipalities for each element of the solid waste system.
- 2) identify needs, problems, or opportunities not addressed by existing activities and programs.
- 3) examine alternatives to meet the identified needs, problems and opportunities.
- 4) recommend future programs or actions as appropriate to the needs and abilities of the County's residents, businesses and service-providers.
- 5) present implementation schedules and costs for the recommended programs and facilities.

Article II. Background Information

Section 2.01 Overview of the Planning Area

Cumberland County is located in the Sandhills portion of North Carolina, bordered by Harnett County to the North, Sampson County to the East, Bladen County to the South, and Robeson and Hoke Counties to the West. The total land area of Cumberland County, according to the U.S. Census Bureau, is 652.72 square miles.

The U.S. Army Installation Fort Bragg and Pope Army Air Field are located in the northwest part of the county and occupy nearly $\frac{1}{4}$ of the useable land area within Cumberland County. Fort Bragg and Pope Army Air Field independently manage solid waste generated within the installations, and are therefore not considered part of the planning area for Cumberland County's management of solid waste. The locations of Cumberland County and the incorporated municipalities within are displayed by the maps below.

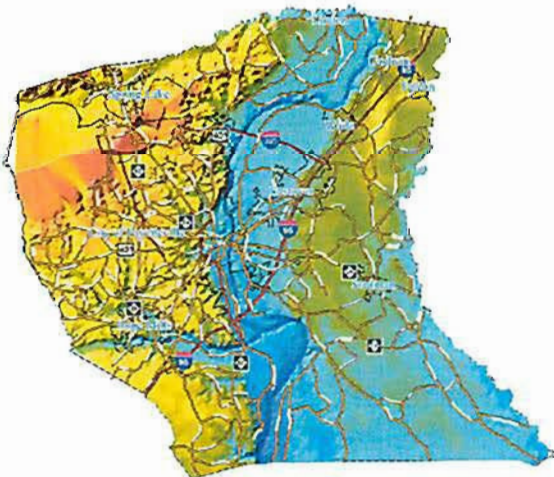
Map of Cumberland County within North Carolina



Map of Municipalities within Cumberland County



Topography Map of Cumberland County



Unique features in Cumberland County include the 100-year floodplain, a dominant characteristic occupying much of the flat southeast part of the County and some area to the northeast within the boundaries of Fort Bragg. Wetlands are also a dominant characteristic, spread throughout Cumberland County. Both floodplain and wetland are widely known to impose development constraints. Cumberland County also has a major river running through the central portion of the county, the Cape Fear River.

The distribution of the households, employers and population within the County plays an important role in determining where most of the solid waste is generated as well as how solid waste and recycling services can be efficiently provided.

According to the North Carolina Department of Commerce, 123,873 people were employed in Cumberland County in 2010. The three largest employment sectors were government at 34,054 (27%), health care & social assistance at 20,702 (17%), and retail trade at 15,443 (12%). The top ten employers in Cumberland County for 2010 were Department of Defense, Cumberland County Board of Education, Cape Fear Valley Health Systems, Wal-Mart Associates Inc., Goodyear Tire and Rubber Inc., County of Cumberland, City of

Fayetteville, Fayetteville Technical Community College, Veterans Administration and Army & Air Force Exchange Service. Gross retail sales (with food/drink) in the County in 2010 were \$3,223.9 mil.

Section 2.02 Population

The Table 2-1 provides population projections calculated for each of the incorporated municipalities in Cumberland County and unincorporated Cumberland County, for the ten-year planning period of 2010 through 2020. The projections are based on figures from the 2010 U.S. Census and .007 percent was applied to calculate the population projections.

Cumberland County's total population in 2010 was 319,431. N.C. Department of Commerce shows that there were 119,537 housing units in Cumberland County, the number employed was 123,873, and there were 5,983 commercial and 114 manufacturing establishments.

Table 2-1 - Population Projections for Cumberland County, North Carolina

Jurisdiction	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Eastover	3,628	3,653	3,679	3,705	3,731	3,757	3,783	3,810	3,836	3,863	3,890
Falcon	258	260	262	263	265	267	269	271	273	275	277
Fayetteville	200,564	201,968	203,382	204,805	206,239	207,683	209,136	210,600	212,075	213,559	215,054
Godwin	139	140	141	142	143	144	145	146	147	148	149
Hope Mills	15,176	15,282	15,389	15,497	15,605	15,715	15,825	15,935	16,047	16,159	16,272
Linden	130	131	132	133	134	135	136	137	137	138	139
Spring Lake	11,964	12,048	12,132	12,217	12,303	12,389	12,475	12,563	12,651	12,739	12,828
Stedman	1,028	1,035	1,042	1,050	1,057	1,064	1,072	1,079	1,087	1,095	1,102
Wade	556	560	564	568	572	576	580	584	588	592	596
Unincorporated	85,988	86,590	87,196	87,806	88,421	89,040	89,663	90,291	90,923	91,559	92,220
Totals	319,431	321,667	323,919	326,186	328,469	330,769	333,084	335,416	337,764	340,128	342,509

Note: 2010 population from 2010 Census; projections figured on a .007% yearly increase

Any future major increase in population directly influenced by Fort Bragg is not considered in these projections. According to Fort Bragg the eight-county region surrounding Fort Bragg, including Cumberland County, is expected to face significant impacts as a result of the projected growth at Fort Bragg. The increase in population of defense contractors and civilian employees is anticipated to be significant also. These increases in population will be distributed throughout the eight-county region surrounding and including Fort Bragg and any proportion to directly affect Cumberland County planning area is unknown.

Section 2.03 Number of Households

Table 2-2 shows the number of households in 2010 for all jurisdictions in the planning area and households in 2010 as taken from the Cumberland County's Tax Department billing data. The 2010 tax department billing data specific to unincorporated Cumberland County and the City of Fayetteville excludes housing units of 7 or more and housing outside of the planning area within Fort Bragg.

Table 2-2 - Number of Single-Households

Municipality	2010
Eastover	1,566
Falcon	107
Fayetteville	60,087
Godwin	43
Hope Mills	4,722
Linden	65
Spring Lake	2,417
Stedman	397
Wade	258
Unincorporated	32,122

Section 2.04 Economic Activity

Table 2-3 Provides the employment in Cumberland County by industry.

Table 2-3 - Employment by Industry in Cumberland County

Industry	# of Employees
Accommodation and Food Services	12651
Administrative and Waste Services	7126
Arts, Entertainment and Recreation	1073
Construction	4961
Educational Services	11954
Finance and Insurance	2525
Health Care and Social Assistance	20702
Information	1449
Manufacturing	7289
Mgt of Companies, Enterprises	370
Other Services Ex. Public Admin	3276
Professional and Technical Services	5469
Public Administration	12938
Real Estate and Rental and Leasing	1587
Retail Trade	15443
Transportation and Warehousing	4456
Utilities	399
Wholesale Trade	2384

Source: NC Department of Commerce

Section 2.05 Inventory of Waste Reduction Programs

In this Section, current waste reduction programs are inventoried and measured to determine effectiveness in helping the jurisdictions within the planning area to meet the State's waste reduction goal, as well as the ability to decrease environmental risk. Efforts and programs discussed include unincorporated Cumberland County, the City of Fayetteville, and the Towns of Eastover, Falcon, Godwin, Hope Mills, Linden, Stedman, and Wade.

(a) Source Reduction

Any action taken to prevent the generation of waste is considered Source Reduction. Source reduction and reuse are the first steps in the process to reduce the amount of waste requiring disposal. Residential source reduction efforts should include promoting consumer awareness of purchasing and use of product to reduce waste at the source and to reuse. Governments, institutions and commercial establishments should be responsible for reducing sources of solid waste through purchasing and operating procedures. For example, governments, institutions and even private businesses can require purchase of available durable, reusable, recycled and recyclable products. Various office practices, such as double sided printing and copying, will limit the amount of paper consumed and disposed. It is important that any source reduction efforts be strongly publicized, thus contributing to public awareness of the need for source reduction.

Actions to reduce sources precede the more costly elements of solid waste management, including recycling, collection and disposal. The average residential consumer has little control over product design and packaging, to reduce materials at the source, except to influence manufacturing through purchase preference. However, the public can choose to select longer lasting and reusable products in lieu of products and materials made for quick disposal. Source reduction also includes encouragement of less production and purchase of materials containing toxic substances. Consumer choice is essential to solid waste source reduction. Programs designed to influence consumer choice through public awareness, by providing information to current and future consumers on the ways to help reduce sources of solid waste will greatly advance the primary goal of source reduction.

Backyard composting is a form of source reduction, in contrast to the recycling of yard waste at facility-based operations. This form of waste management has become regarded as a common, practical, and cost-effective

alternative for source reduction. Costs of collection, transportation, tipping fees, and processing are eliminated and the homeowner gains the high value of compost for enrichment of garden soil.

Source reduction in Cumberland County is actively promoted through the City of Fayetteville's "Fayetteville Beautiful", which meets the 3rd Tuesday of each month 2:00 PM in the Lafayette Room, City Hall, 433 Hay Street and is a certified affiliate of **Keep America Beautiful**. The focus of "Fayetteville Beautiful" is primarily public awareness and education, as well as sponsoring annual clean-up efforts. Other municipalities also sponsor annual clean-up efforts that coincide with the City of Fayetteville's clean-up efforts.

(b) Collection of Solid Waste

Cumberland County does not provide for curbside collection of solid waste, but does offer sixteen staffed container/recycling centers located throughout the County for residents. Each center has 20-, 30-, 40-yard boxes or compactors for the collection of solid waste, yard debris, and metal. The centers also have 8-yard boxes and carts for recyclable material and cement areas for white goods drop-off.

Waste and recyclables accepted at the centers are transported to the Ann Street Landfill, Wilkes Road T&P Facility, or the Baling Facility at Ann Street for disposition. There are currently 9 roll-off trucks and 4 front end loader trucks in use by Cumberland County Solid Waste Management Collections Department for transportation of waste from container/recycling sites; 1 boom truck, 1 front end loader truck and 1 pick-up truck in use by Cumberland County Solid Waste Management in the collection and transportation of White Goods; there are 3 one-ton trucks with lift gates, 2 box trucks, 1 pick-up truck, 1 step van, 1 school bus, and 1 trailer in use by Cumberland County Solid Waste Management for recyclable collection.

Private solid waste companies provide pick-up service to the unincorporated areas of Cumberland County. Residents must contract with a solid waste company if they elect to not use one of the container/recycling sites.

The municipalities of Falcon, Fayetteville, Hope Mills and Stedman operate a curbside collection system for their residents using municipal personnel. The Towns of Linden and Spring Lake have curbside collection of solid waste and yard debris provided through contracts. The Towns of Eastover, Godwin, and Wade offer no collection services. Residents of these towns either use the county container/recycling sites or contract for solid waste pick-up themselves.

Cumberland County Solid Waste Management operates the Ann Street Subtitle "D" Landfill for disposal of solid waste and the Construction & Demolition Landfill and is open Monday thru Saturday and accepts waste from residents and public and private haulers operating in the planning area. Cumberland County does not accept out-of-county waste.

The City of Fayetteville provides weekly curbside collection service to all residences within the City. This includes collection of household waste, yard debris, and recyclables. A 90-gallon roll out polycart is provided to residents for solid waste and a 30-gallon blue polycart is provided to residents for recyclables. The City of Fayetteville picks-up bulk waste by appointment only.

There are currently 50 vehicles in use by the City of Fayetteville for its collection of solid waste, yard debris, recyclables, and bulk waste. All residential solid waste collected by the City of Fayetteville is disposed of at the Ann Street Landfill. Yard debris is disposed of at the Wilkes Road T&P Facility. Collected recyclables are taken to Pratt Industries for processing.

Businesses use private contractors for collection of solid waste.

The annual tax bill lists a Solid Waste User Fee for each household in Cumberland County. This SW User Fee funds the container/recycling sites and covers disposal of household waste and yard debris at the landfills. City of Fayetteville residents have an additional fee for their recycling, which is used by the City of Fayetteville to offset the cost of their recycling efforts.

Annually, Cumberland County Solid Waste Management reimburses the City of Fayetteville \$5.00 per household in the City limits for their recycling efforts.

Table 2-4 lists permitted MSW haulers operating within the planning area that provide solid waste collection services.

Table 2-4 - Permitted MSW Haulers Operating in the Planning Area

Hauler Name	Collection Type	Sectors Served	Type of Waste Hauled
All American Sanitation	Private hauler	Residential	Garbage, Yard Waste, Recycling
All-Points Waste Service Inc	Private hauler	Commercial	Garbage, C&D
Andrew Jacobs Trash	Private hauler	Residential	Garbage
Carolina Services	Private hauler	Residential	Garbage
City of Fayetteville	City service	Residential	Garbage, Yard Waste, Recycling, Bulky Items
Cumberland County	County service	Container Sites	Garbage, Yard Waste, Recycling
Cumberland Garbage	Private hauler	Residential	Garbage
J&J Sanitation	Private hauler	Residential	Garbage
J.P. and Sons Sanitation	Private hauler	Residential	Garbage
Marvins Hauling-Cleaning	Private hauler	Residential	Garbage
McCamie's Trash Removal	Private hauler	Residential	Garbage
Onslow Container Service	Private hauler	Residential, Commercial	Garbage, C&D, ABC Recycling
Republic Services of NC	Private hauler	Residential	Garbage
Southview Sanitation	Private hauler	Residential	Garbage
Spell Sanitation	Private hauler	Residential	Garbage
Town of Falcon	Town service	Residential	Garbage
Town of Hope Mills	Town service	Residential, Commercial	Garbage, Yard Waste, Recycling
Town of Spring Lake	Town service	Residential, Town Government Offices	Bulky Items
Town of Stedman	Town service	Residential	Garbage
Waste Industries	Private hauler	Residential, Commercial	Garbage, C&D
Waste Management	Private Hauler	Residential, Commercial	Garbage, C&D

Table 2-5 - C&D Recycling Transfer Stations Operating in the Planning Area

Hauler Name	Sectors Served	Type of Waste
AAA Hauling	Residential, Commercial	C&D
River City Recycling	Residential, Commercial	C&D

Cumberland County's collection goal is to ensure that consistent and efficient collection services are provided to meet all jurisdictional needs.

(c) Reuse and Recycling

Reused or recovered materials are materials which have a known use, reuse or recycling potential; can be feasibly used, reused or recycled; and have been diverted or removed from the solid waste stream for sale, use, reuse or recycling, whether or not requiring subsequent separation and processing. Reusing products is better than recycling because the item does not need to be reprocessed before it can be used again. Reusing items delays or removes that item from waste collected for disposal. Clothing, furniture, appliances, tools, toys, lawn equipment, books, etc. are some items that are typically reused or recovered.

Cumberland County has numerous businesses (Goodwill Industries, Hope Harbor, Restore, Habitat for Humanity, different Thrift Shops, etc.) that offer drop off centers for items that are in good condition but no longer needed by citizens.

Recycling is a process by which materials that would otherwise become solid waste are collected, separated, processed and reused or returned to use in the form of raw materials or products. Recycling is one of the most common and effective types of waste reduction. Recycling is primarily driven by the market availability for each type of material.

The planning area of Cumberland County is serviced by many recycling programs, ranging from the County's full time program, the City of Fayetteville's drop-off, curbside pick-up, multi-family recycling program and any other programs that may be periodic, quarterly, or annual. Cumberland County also has Recycling Transfer Stations that separate all material prior to hauling for disposal. Recycling in Cumberland County is voluntary. Cumberland County receives recyclables daily through sixteen container sites. The container/recycling sites provide citizens with a convenient drop-off and separation area for glass in three colors, plastic bottles, jugs, and jars, newspaper including glossy inserts, magazines, aluminum cans, corrugated cardboard and food boxes, metal, computers, televisions, electronics, batteries, tires, white goods, and textiles. The Ann Street Landfill Recycling Site offers all of the same recycling boxes with the addition of office paper. Eight container sites accept clean pesticide containers from farmers. Cumberland County also collects recyclables from 87 elementary, middle, and high schools throughout the county, through the use of 8-yard boxes for corrugated cardboard and blue 65-gallon carts for office paper, aluminum cans, newspaper, magazines, and plastic; in 2009 273.66 tons were collected and in 2010 314.72 tons were collected. Cumberland County Solid Waste Management sells recyclables collected to end users for processing and manufacturing into new products. Scrap metal, automotive batteries, and used tires are pulled from the waste stream for processing by other vendors. From May through August, when new phone books are published, Cumberland County Solid Waste Management places a 20-yard box at the Ann Street Recycling Center and 55-gallon barrels at all container/recycling centers throughout the County to collect old telephone books from residents and businesses. In FY2010 Cumberland County Solid Waste Management started collecting mixed paper and plastic from local post offices and collected 201.65 tons. There is an area at the Ann Street Landfill for recycled oyster shells; .30 tons have been recycled to date. Citizens can now recycle fluorescent bulbs at the Baling Facility; we do not accept fluorescent bulbs from businesses.

County residents are also provided the opportunity to bring a variety of recyclable materials requiring special handling, such as used motor oil, antifreeze, and automotive batteries to the Cumberland County Household Hazardous Waste Collection Facility, two times a month. Used motor oil, automotive batteries and cooking oil are also collected at each of the sixteen container sites.

In 2008, the City of Fayetteville started curbside recycling. Fayetteville's recycling is taken to Pratt Industries, a local MRF, where it is processed and shipped out. The City of Fayetteville also offers small recycling centers at several recreation centers. These sites accept the same single stream recycle items collected in the curbside collection program.

Table 2-7 – Businesses that accept recyclables from the planning area

Name	Location	Materials accepted
AAA Hauling	Fayetteville	C&D
All American Surplus	Fayetteville	Metals, Copper, Aluminum, Brass
Central Carolina	Cameron	Tires
Dunn Scrap Iron	Dunn	Scrap metal
Fayetteville Metal	Fayetteville	Scrap metal, white goods, copper, brass
Fayetteville Waste Oil	Fayetteville	Motor oil, Diesel Fuel, Hydraulic Fluid
Home Depot	Fayetteville	Small Fluorescent Bulbs, Rechargeable Batteries, Plastic Bags
iCan	Fayetteville	C&D
Lowes	Fayetteville	Small Fluorescent Bulbs, Rechargeable Batteries, Plastic Bags
Mike's Core & Battery	Fayetteville	Batteries, Computers, Engines, Aluminum, Rims, Alternators, Starters, Radiators
Office Depot	Fayetteville	Toner, Cartridges, printers (you have to purchase a box to put them in)

Office Max	Fayetteville	Toner, Cartridges
Omnisource Southeast	Fayetteville	Metals, Water Heaters, Salvage Vehicles, Appliances, Copper, Brass
P&W Oil Sources	Leland	Motor oil, antifreeze
Paper Stock	Fayetteville	Plastic Bottles, Newspaper, Cardboard, Office Paper
Pratt Industries	Fayetteville	Cardboard, Plastic, Aluminum, Paper, Metal
Runion's Recycling Inc	Roseboro	Salvage vehicles, White Goods, Aluminum Cans, Copper, Brass, Scrap Metal
Sonoco Recycling	Fayetteville	Cardboard, Newspaper, Plastic Bottles, Aluminum
Staples	Fayetteville	Ink Cartridges, Toner, Plastic Bags, Paper, can recycle electronic but are charged for each piece
Sutton & Sons	Fayetteville	Junk cars, White Goods, Batteries, Wire, Computers, Metal
Tarts Metal	Dunn	Scrap metal, white goods, copper, brass
Wal-Mart	Fayetteville	Plastic grocery bags, used motor oil, electronics, batteries

(d) Yard Waste / Mulching

Yard waste generally includes grass clippings, leaves, pine straw, shrubs, brush, branches, tree limbs, and other vegetative materials generated from general maintenance of yards, lawns and landscaping. Yard wastes originating from residential landscaping maintenance and trees from land clearing activities are brought to the Wilkes Road Treatment & Processing Facility. Mulching of these materials is an important part of the waste reduction program in Cumberland County. This mulching is accomplished with County equipment and personnel. Leaves, pine straw, grass clippings, branches, tree limbs, and other clean wood is placed in a tub grinder, ground up, then run through a screen. The resulting material is either used as boiler fuel by co-generation plants, which convert the boiler fuel into a form of energy to be converted into electricity or sold as composted mulch.

Most private waste haulers operating in Cumberland County provide routine collection of yard trimmings from their customers. However, if a residents' hauler does not provide yard waste collection, the residents' have the option of taking up to four cubic yards a week of yard waste to a county container/recycling site at no charge or to the Wilkes Road T&P Facility.

Clean wood is separated, collected, and transported from the County's construction & demolition landfill to the Wilkes Road T&P Facility; in FY2010 69.61 tons were diverted from the C&D landfill to Wilkes Road T&P facility for grinding. Pallets are also taken to the Wilkes Road T&P Facility where this material is ground up by a tub grinder; in FY2010 616.80 tons were brought to the facility. Dye is added during the grinding process resulting in colored mulch and 38 tons were sold.

(e) Incineration with or without Energy Recovery

Incineration of MSW is not part of Cumberland County's current waste management program. Incineration with or without energy recovery is not a viable option at this time due to the high capital and operating costs.

However, the Ann Street landfill has a contract with DTE Biomass to extract methane gas, which is sold to Cargill, a soy bean processing plant, located on the other side of the Cape Fear River. Methane gas is piped under the Cape Fear River to Cargill, where it is used for in a methane gas boiler to produce steam. In FY 2010, Cumberland County Solid Waste Management received \$14,235.00 in gas royalties from the contractor. As new cells are filled and closed, landfill gas extraction and recovery will continue and the gas system will be expanded as needed.

Cumberland County Solid Waste Management is currently investigating plasma and incineration programs that could possibly be utilized at the Ann Street Landfill.

(f) Transfer Out of County

The amount of MSW and C&D waste transferred out of the county has increased substantially. All the waste transferred out of the county is through one transfer station, owned by the City of Fayetteville and leased to Waste Industries, or by privately owned waste companies. The transfer station transports most of the waste to WI-Sampson County landfill while the privately owned waste companies transport waste to WI-Sampson

County landfill or other landfills. Cumberland County Solid Waste Management currently has no way to accurately account for County waste disposed of in other counties. We will be looking into ways to track this information so we can have a better idea of the amount of waste disposed of in the County's name.

(g) Disposal

Landfills are the physical facilities used for the disposal of solid waste. A landfill is an area of land in which solid waste is placed for permanent disposal. Permanent disposal of solid waste requires the placement of daily, intermediate, and final earth, synthetic, or a combination of earth and synthetic cover over the waste. The North Carolina Department of Environment and Natural Resources (NCDENR) defines Municipal Solid Waste (MSW) as *solid waste resulting from the operation of residential, commercial, industrial, governmental, or institutional establishments that would normally be collected, processed, and disposed of through a public or private solid waste management service. Municipal solid waste does not include hazardous waste, sludge, industrial waste managed in a solid waste management facility owned and operated by the generator of the industrial waste for management of that waste, or solid waste from mining or agricultural operations.* Construction and Demolition (C&D) Waste is defined by NCDENR as *solid waste resulting solely from construction, remodeling, repair, or demolition operations on pavement, buildings, or other structures, but does not include inert debris, land-clearing debris or yard debris.*

Cumberland County has one large county owned MSW landfill, one county owned Treatment and Processing Facility, one county owned permanent Household Hazardous Waste Collection Facility, and the City of Fayetteville owns a transfer station which is leased to Waste Industries. Most of Cumberland County residential waste comes to the Ann Street Landfill. The remaining commercial and industrial waste is estimated at; half to the Ann Street Landfill and half to the Transfer Station. Waste from the Transfer Station is transported to the WI-Sampson County landfill.

The Ann Street Landfill is owned by Cumberland County and is operated by Cumberland County Solid Waste Management. The landfill is permitted to accept waste from Cumberland County only. In FY 2009-2010, Cumberland County Solid Waste Management received 261,991.58 tons of waste; Ann Street Landfill received 140,176.40 tons of solid waste, the C&D landfill received 27,829.27 tons of waste, Wilkes Road T&P Facility received .

Waste is currently being disposed in a 39 acre tract with eight (8) cells completed that began receiving waste in January 1998; cells 9 and 10 are to be built at a later date. The expansion area is projected to reach capacity in approximately 11.1 years based on the projected in place densities, current airspace volume, and projected incoming waste amounts. The projected total life of the landfill is 14.1 years.

Ann Street Landfill has approval from NCDENR SWM Division to use an alternative daily cover (ADC) of Soil Equivalent Foam from RUSMAR that aids in reducing the amount of air space consumed by the conventional daily cover, which is dirt. Cumberland County Solid Waste Management evaluates other options for ADC as technology changes and becomes available.

There are currently 5 active Land Clearing and Inert Debris (LCID) landfills in Cumberland County. The permitting process is not difficult for this type of landfill, and new facilities have been constructed as necessary to meet the demands of development that might occur in the area. There are no LCID facilities in Cumberland County that are not permitted.

Landfills that have reached their designed capacity are formally closed in accordance with the requirements established by NCDENR. After closure construction and receipt of a final closure certificate from NCDENR, the landfill goes into a post-closure care period. Post-closure means a procedure approved by NCDENR to

provide for a minimum 30-year financial assurance, monitoring, and maintenance of a solid waste disposal facility to protect human health and the environment.

In the past, the term sanitary landfill was used to denote a landfill in which waste was placed on bare ground and was covered at the end of each day's operation. Today, sanitary landfills are designed in accordance with the 1991 amendments to Subtitle D of the Resource Conservation and Recovery Act, 40CFR Part 257 and 258. These amendments require among other things, specific design standards for solid waste landfills designed and operated to minimize public health and environmental impacts. They are now designed and constructed with synthetic liners, leachate collection systems, and are monitored environmentally for their impact to the quality of the groundwater and air. The term leachate with regards to landfills means a liquid that has passed through or emerged from solid waste and contains soluble or suspended materials removed from such wastes. Landfill operations today include the monitoring of incoming waste stream, placement and compaction of the waste and application of a cover over the waste at the end of each day.

Historically, landfills have been the most economical and environmentally acceptable methods used for the disposal of solid waste. After the implementation of source reduction and waste reduction through recycling and composting, there still remain solid wastes that need to be disposed of in landfills. Even in the process of burning waste as a fuel source, such as in a waste-to-energy facility, there are still waste residues, in the form of ashes, which need to be disposed of in landfills. The disposal of solid waste in landfills still remains an important component of an integrated solid waste management system.

(h) Solid Waste Transfer Stations

A Transfer Station is a facility used to transfer solid waste from one transportation vehicle to another for transportation to a disposal facility or processing operation. Typically, collection vehicles and other smaller vehicles are used to bring in solid waste into a transfer station. The solid waste from these vehicles are tipped or dumped onto the receiving area of the transfer station. The receiving area for the waste in a transfer station is commonly known as the tipping floor. And, the fee collected to dump, off-load or tip waste onto the tipping floor is called the tipping fee. The solid waste on the tipping floor is then transferred into larger vehicles such as semitrailers which are then used to transport the waste to a disposal site. Transfer stations are typically classified with respect to its capacity. The capacity of transfer stations is generally designated in tons per day, and is the amount of waste materials that can be transferred and hauled from the facility.

There is currently one transfer station operating in Cumberland County. It is located at 583 Winslow Street and is owned by the City of Fayetteville and leased to Waste Industries. The transfer station transports the waste to the WI-Sampson County Landfill, which is also owned and operated by Waste Industries. There were 82,936 tons of solid waste transferred from the transfer station in FY2010.

(i) Community and School Education

Education and public involvement related to solid waste should emphasize the link between waste reduction goals, collection systems and public programs to reduce solid waste disposal, improve solid waste handling, affect individual behaviors, improve system economics and reduce environmental impacts. The goal of the community and school education programs is to help all persons who live and/or work in the community achieve an understanding of the social, economic and environmental issues associated with solid waste management and to encourage all persons to make choices and take action to reduce waste and ensure the proper handling of solid waste.

The Cooperative Extension Service (housed at the Cumberland County Agricultural Center) provides solid waste and recycling educational opportunities for residents on topics ranging from water conservation, master gardener training, pesticide use reduction, backyard composting, and 4H programs.

Cumberland County Soil and Water Conservation District supports two waterway clean-ups during the year in May and September. The District was awarded a 319 Grant and used the funds to purchase ten pet waste disposal stations that were placed in the County parks. Through the District's conservation education program, 103 hands-on conservation lessons were given that included Earth Day/Reduce, Reuse, Recycle and Water Is Life lessons. As part of each lesson students in 1st, 3rd, and 6th grades received activity books and teachers were given a packet of information and activities to supplement their curriculum.

A variety of pamphlets listing the location and hours of container/recycling centers, materials accepted, and how to prepare materials for recycling have been produced and are available at all locations.

Intense public information may increase the level of participation in all areas of recycling. To accomplish this, Cumberland County Solid Waste management will be targeting audiences by using many different forms of communication to enhance education in this important aspect of source reduction.

A high priority for Cumberland County Solid Waste Management is educating the general public and business community on ways to reduce, reuse, and recycle and gain their participation in these activities and intends to make recommendations along these lines for consideration by the County Manager and the County Board of Commissioners.

Cumberland County Solid Waste Management website provides residents and businesses with information about rules and regulations, new legislation, collection services, disposal options, solid waste enforcement, recycling and other solid waste programs and initiatives.

(j) White Goods

White goods are accepted at container/recycling sites, where they are placed on a concrete pad. They are then picked-up by a grappling truck, placed in a 40-yard box and transported to the white goods processing area at the Ann St Baling Facility. White goods are also brought to the Ann St landfill by residents and commercial businesses and are dropped off at the white goods processing area. CFC's are removed from refrigerated units by county personnel who are certified in CFC removal. Once CFC's are removed white goods are loaded with scrap metal into 40-yard boxes and taken to a metal recycler.

The white goods processing area of the baling facility is a storage, staging, and transfer area that facilitates customer unloading, CFC extraction, and transfer of white goods to boxes along with scrap metal received.

In FY 2010, the white goods processing area recycled 540 tons of appliances. 236 lbs of Freon were removed from appliances and taken to C.C. Dickson for recycling.

The total cost of the White Goods Management Program for Cumberland County was \$204,744 for FY 2010. Cumberland County received \$95,384 in reimbursement from the White Goods Disposal Tax Distribution Program and received a grant for \$16,259 for a total of \$111,643 for White Goods management from the State.

The City of Fayetteville collects white goods as part of their solid waste services and dispose of them at a local metal recycler.

(k) Tire Disposal

In accordance with NC General Statute 130A-309.58(b), discarded whole, pneumatic, automobile and truck tires are banned from disposal in landfills.

Cumberland County residents are allowed to bring up to five tires per household per year at no charge to either a container/recycling site or the Ann Street landfill.

Tires without rims are accepted at all sixteen container/recycling centers where they are loaded into 40-yard boxes. When tires boxes become full they are transferred to Central Carolina Holdings, LLC, a tire monofill that grinds or buries tires.

Tires with or without rims are accepted at the Ann St Landfill where they are stacked in trailers. Trailers are provided by Central Carolina Holdings, LLC for the collection of tires. Once a trailer is full, Central Carolina Holdings, LLC is notified and the full trailer is picked-up and an empty trailer is left.

Cumberland County assists in clean-up projects of tires dumped illegally or abandoned on property.

All tires that have had the NC State excise fee paid are accepted for free at the Ann Street Landfill, unless the tires have a rim and then there is a charge of \$1.00 per tire. A tire certification form must accompany all loads and must be filled out correctly.

Ann Street Landfill accepted a total of 4,592 tons of used tires in FY 2010, of these 4,561 tons were transported to Central Carolina Holdings, LLC in Cameron, NC for recycling/disposal at a cost of \$61 per ton.

Central Carolina Holdings, LLC estimates that it recycled 98% of all tires transported from Cumberland County to their facility and disposed of the rest. Based on this, approximately 4,470.07 tons of tires were recycled while the remaining 91.23 tons were disposed in the Central Carolina monofill.

The total cost for managing tires in FY2010 was \$318,072 of which \$379,906 was reimbursed by the State through the Scrap Tire Disposal Tax Program.

(I) Special Waste

Table 2-8 provides an inventory and describes management of waste requiring special management procedures. This table includes handling and recycling of special waste for Cumberland County and all incorporated municipalities that participate in the SW User fee.

Table 2-8 - Management of Special Waste

Waste	Management Strategy	Final Disposition of Material(s)
Electronics/TV's/Computers	Accepted at container/recycling centers and the Ann St Landfill, collected at the Ann St Baling Facility, packaged, shipped	Recycled
Household hazardous waste (HHW)	Cumberland County operates a permanent collection facility. The facility is open the 2 nd and 4 th Saturday of each month from 8-4 and is staffed by OSHA trained county personnel for segregation and identifying the types of waste received. Acceptable items are: latex and oil paint, general use pesticides, flammable liquids, antifreeze, used motor oil, lead acid batteries, household cleaners, pool chemicals, hobby supplies, used cooking oil, mercury thermometers & thermostats.	Pesticides are picked-up by State Agri Automotive batteries are transported to Ann St Baling Facility for recycling HHW material is packaged and transported for destruction by a Haz Waste Co
Used Motor Oil/Oil Filters	Collection of used motor oil and used oil filters is provided free to residents of Cumberland County at all 16 container/recycling centers, the Ann Street Landfill, Wilkes Road Treatment & Processing Facility, and the HHW Collection Facility.	Recycled
Automotive batteries	Accepted at Container/Recycling Sites, HHW Facility, Ann St Landfill, Wilkes Rd T&P Facility. Citizens are informed and encouraged to return automotive batteries to appropriate retail outlets.	Recycled
Mobile homes	Destruction of mobile homes is accomplished by recycling scrap metal and white goods, separation of construction material to be disposed of at the C&D landfill, separation of carpet, furniture, etc. to be disposed of at the Ann St landfill	Recycling of scrap metal Landfilling of other material
Inert debris (clean concrete, brick, asphalt)	Accepted at the Ann St landfill where it is separated and placed in an area where it is crushed. This crushed debris is then used for roads at the landfills or as rock bed on slopes	Reused and recycled
Asbestos	Accepted at the Ann St landfill. Asbestos waste must be properly wrapped and labeled. A hole is dug in the landfill for hand placement of this waste; location and amount of waste is marked on a map.	Landfilled

(m) Electronics Recycling Plan

Cumberland County Solid Waste Management accepts computer equipment, electronics, and televisions for recycling at the Ann Street Baling Facility and all 16 container/recycling sites that are located throughout the County. The materials collected at the centers are brought to the Baling Facility where the material is palletized and shrink wrapped. The materials, once packaged, are sold to recycling businesses.

All towns and municipalities in Cumberland County use the container/recycling sites for recycling. These sites have handouts that inform the public about our recycling efforts. We also work with the local newspaper and media to keep the public informed about new additions and changes in our recycling efforts.

All recycling material that leaves our facility is tracked by computer and totals are kept monthly. Different codes at the scale house are used to track the different materials.

Collection and disposal of electronics is handled differently by each municipality; City of Fayetteville collects their own, smaller towns use the container/recycling sites or bring them to the Baling Facility. We all work together on special collection days that are set up during the year. The City of Fayetteville, Sustainable Sandhills and Fayetteville Beautiful co-hosted an e-waste drive June 18, 2011 and collected over 28,000 lbs of electronic waste for recycling. The next e-waste drive is scheduled for May 2012.

An account will be established for all funds received from the Electronics Management Program. Expenditures will be tracked and any monies received will only be used in support of the electronics recycling program.

(n) Construction and Demolition Waste

Cumberland County Solid Waste Management operates a Construction & Demolition landfill adjacent to the Ann Street Subtitle D Landfill. The C&D landfill opened in 1997, replacing the previous LCID landfill at Wilkes Road. There were 27,829 tons of C&D waste disposed of in FY2010 at the C&D landfill. Separation of cardboard, scrap metal and clean wood is voluntary by the customers; county personnel separate clean wood from loads brought to the C&D landfill and place the wood into a 20-yard box which is then transported to Wilkes Road T&P Facility for grinding. Cardboard and scrap metal are separated and placed in containers for recycling.

All inert material is placed in a separate area at the Ann Street Landfill for crushing and reuse as road base or as cover.

There are five NCDENR permitted and private LCID landfills in Cumberland County performing wood waste recovery of some sort. Fort Bragg operates a C&D landfill for use by on-base contractors and military personnel. Cumberland County Solid Waste Management operates a C&D landfill at the Ann Street Landfill location for use by Cumberland County residents and businesses.

Diversion of materials from the C&D waste stream should be a priority focus of Cumberland County recycling efforts, given the amount of C&D waste disposed of. One consideration is to offer a differential tipping fee at the C&D landfill to provide an economic incentive for source separation and recycling of selected C&D material, such as clean wood waste, cardboard and metal.

(o) Illegal Disposal / Littering

Despite ongoing efforts against it, illegal dumping and littering occurs within the planning area. Littering on roadways is mostly due to individuals throwing trash out of vehicle windows or the result of improperly secured trash blown from vehicles. Cumberland County Solid Waste Management has a covered loads

ordinance for vehicles transporting solid waste to the landfill which is designed to prevent waste from being blown from loads in-transit.

Cumberland County participates in the State DOT "Tarp Day" Program by handing out blue tarps to customers (whether homeowners or businesses) that come to the landfill with uncovered loads. At that time, customers are informed of the ordinance on covering loads and that a violation of the ordinance may result in a fine.

Local ordinances are in place to address these issues; however, only Cumberland County Solid Waste Management has an active environmental Code Enforcement Program that features patrolling enforcement inspectors. These enforcement inspectors issue warning, notices of violation and/or citations for illegal dumping and littering in the planning area, with the exception of the City of Fayetteville, Town of Spring Lake, and Fort Bragg/Pope Air Force Base. Utilizing county ordinance and state statutes, penalties can range from a warning to \$500 per day for illegal dumping. The County is considering the acquisition of cameras to install at known illegal dump sites to help in the conviction of illegal dumpers.

In conjunction with the Cumberland County Sheriff's Department the Solid Waste Enforcement Inspectors receive information on vehicle tag numbers that have been reported as illegally dumping, which in turn allows them to issue citations and fines. These enforcement inspectors will continue to investigate all reports of illegal dumping by visually inspecting areas, taking pictures, issuing warnings, notices of violation and/or citations, and going to Environmental Court on individuals that refuse to cleanup illegally disposed of waste. If needed, Solid Waste Enforcement Inspectors clean up illegal dump sites if no evidence is found identifying who disposed of the waste.

The Sheriff's Department has a Sergeant who works hand-in-hand with the enforcement inspectors in identifying illegal dumping and littering in Cumberland County. Deputies are called upon when needed.

The City of Fayetteville provides illegal dumpsite inspection and remediation and fines for those confirmed responsible for the dumping.

Cumberland County Solid Waste Management will evaluate the illegal dumping and littering Ordinance to improve enforcement and collaboration efforts. One option is to use court ordered community service workers to pick-up litter from the County roadways.

The Department of Transportation provides help in cleaning up illegal dump sites and litter along the roadways in Cumberland County. Waste brought in from illegal dump sites or litter clean-up by DOT is non-chargeable at the Ann St landfill. DOT coordinates with prison officials for utilization of inmate labor for clean-up of roadways in Cumberland County; in FY2010 over 285.39 tons have been removed from Cumberland County roads, ditches, and gullies as a result of this program.

Cumberland County also participates in the Adopt-A-Street program that is managed by the local DOT office by adopting Wilkes Road. Every three months, Cumberland County Solid Waste Management picks up litter along Wilkes Road and reports the number of personnel participating and the number of bags of litter picked up and disposed of.

(p) Buy Recycled

Cumberland County currently has no policy requiring departments to make purchases of products containing recycled material. However, when the products are competitively priced it is recommended that those products be used.

Cumberland County has established a "Green Team" comprised of individuals from different County Departments to create an environmentally preferred purchasing policy.

The City of Fayetteville purchases recycled products for use in recycling advertising/give-aways. They also purchase recycled paper minimum 30% post consumer, as does the County.

(q) Disaster Response

Cumberland County places a high priority on clean-up in the event of a natural disaster. Cumberland County Solid Waste Management has designated employees to work in collaboration with the County's Emergency Management Office. These employees have lists of equipment and personnel that can be utilized in the event a disaster is declared.

Cumberland County has developed a list of sites deemed suitable for use for the temporary storage of disaster debris until it can be processed properly. These sites have been approved by NCDENR and will be activated upon notification. Information on approved sites has been shared with Cumberland County Emergency Services in an effort to ensure ample disaster debris storage capacity. The South end of Cumberland County is covered by a staging area off Johnson Road, the East is covered by a site at the Industrial Park off Highway 53, the West is covered by a site located off Reilly Road, and finally the Central area of the County is covered by a site off Tom Starling Road at the County Industrial Park.

In addition to operating these sites in case of a disaster, the County will work with municipalities to identify potential debris storage sites inside the city or town limits.

If management of the resulting debris is beyond the local capabilities, then the necessary collection contingency strategies will be brought online. In addition, the local governments would act as first responders to ensure that debris is removed from high priority areas such as roadways and areas where debris is posing an immediate threat to public health and safety.

Since the County's convenience centers will likely be subject to an increased level of self hauls from residents, additional boxes/containers will be placed throughout the County for waste collection.

Information on the exact location of the temporary storage areas can be found in Article VII. Appendices, Section 7.04 and the Cumberland County's Emergency Disaster Debris Plan can be found in Article VII. Appendices, Section 7.05.

Section 2.06 Assessment of Waste Reduction Programs

Waste reduction has increased since the last update to the Solid Waste Plan. The County is responsible for recycling in the unincorporated area and most municipalities. Sixteen container/recycling sites have labeled 8-yard boxes or carts to facilitate separation of recycled material. These sites provide collection services for a wide variety of recyclable materials. In addition, Cumberland County Solid Waste Management collects recyclables from schools, post offices, and other governmental departments.

In FY2010 the two most significant materials recycled by Cumberland County in terms of volume are other metal, at 819.26 tons, and cardboard, at 798.29 tons, which was recovered from residential and commercial sectors. The City of Fayetteville recycled 9,500 tons through the curbside recycling programs in FY2010.

Opportunities exist for Cumberland County to further meet the State's mandate for solid waste reduction, in the areas of private sector collaboration and public opportunity to recycle materials.

Utilization of inmate labor for separation of clean wood, cardboard and metal in the C&D landfill would be an excellent waste reduction source.

Article III. Vision Statement

Cumberland County Solid Waste Management envisions a community that understands the environmental benefits of waste reduction and proper waste disposal. This includes the elimination of improper disposal of waste and expanded waste reduction opportunities that are convenient for county residents.

By the end of the 2010-2020 planning period, the local governments in Cumberland County will have joined together to implement and administer a comprehensive solid waste management system that provides the following on behalf of the residents, institutions, and businesses that they serve:

- 1) A solid waste management system that provides for waste reduction, reuse and recycling to the maximum extent practicable, with the overall objective of achieving the State waste reduction goal of 40 percent (measured against the County baseline year of FY 1988-89);
- 2) Ensure that suitable municipal solid waste (MSW) disposal capacity is available through 2031, to protect human health and the environment and meet the solid waste disposal needs of the participating jurisdictions and their respective customers;
- 3) An efficient system for collection and delivery of solid waste to designated disposal facilities;
- 4) Convenient opportunities for residents to recycle a full range of marketable materials, and to properly manage waste requiring special handling;
- 5) Incentives, disincentives, and policies that motivate residents, businesses, and institutions to reduce and recycle waste, including institution of a construction and demolition debris mandatory recycling ordinance in some of the municipalities;
- 6) An efficient recovery and processing infrastructure with the capacity to collect and divert from disposal all recyclable materials that have reliable market outlets; accessible, user-friendly information supplied to all residents on how to reduce and recycle waste in their homes, places of work, and places of learning;
- 7) Methods to reduce illegal dumping and littering, and to monitor and enforce regulations prohibiting such behavior;
- 8) A plan and facilities, as needed, for the proper management of solid waste resulting from natural disasters and emergencies;
- 9) An expanded recycled products purchasing program with formal policies on procurement of products with recycled content and other "green" products by participating local governments;
- 10) A secure and equitable funding system to cover current and future costs associated with those programs and services needed to meet the solid waste reduction and management goals outlined in the Cumberland County Waste Management Plan. To achieve this vision, the participating local governments will work collectively to integrate and coordinate their respective services and programs, and to realize increased efficiencies and cost savings that result from these joint efforts. In addition, the participating local governments will strengthen their partnerships with each other and with private sector service providers, to provide for appropriate and effective use of both public and private sector services and facilities for the purpose of meeting the ongoing waste management needs and interests of Cumberland County citizens and businesses in the most environmentally sound and cost-effective manner practicable. Lastly, local governments will participate in planning and decision making activities to address opportunities for enhancing the effectiveness and efficiency of recycling and solid waste management operations.

Article IV. Today's Situation

Section 4.01 Current Situation

Table 4-1 - Planning Area Recycling Programs

Type of program	Jurisdiction	Population served	Operated by	Materials recycled
Container/Recycling Sites	Cumberland County and municipalities participating in SW user fee	Households, only	Cumberland County	Newspaper, Magazines, Aluminum cans, Plastic bottles, jars, jugs, Glass bottles (3 colors), Cardboard, Scrap metal, Auto batteries, Used motor oil, Used cooking oil, White Goods, Yard Waste
County collection	Cumberland County	Schools, Post Offices	Cumberland county	White Paper, Cardboard,
Curbside & drop-off sites	City of Fayetteville	City households	City of Fayetteville	Co-mingled
County collection	Cumberland County	Households & businesses	Cumberland county	Telephone books
Collection at festivals and fairs	Cumberland County City of Fayetteville	Residents and visitors	Cumberland county	Aluminum cans, plastic bottles

Section 4.02 Description and Assessment of Cost

Cumberland County Solid Waste Management is an enterprise fund; it has a budget for landfill operations, collection of solid waste, recyclables and household hazardous waste and does not receive money from the general fund. This department is financed through tipping fees, user fees, NC tire tax income, NC white goods tax income, recycling sales, resource recovery (sale of methane gas), investment income, and miscellaneous income.

- Residents are charged a solid waste user fee on their tax bills.
- Commercial/industrial solid waste disposal is charged a tipping fee by the ton as it enters the landfill.
- Tire disposal is funded through state reimbursement of the tire disposal tax.
- White goods disposal is funded through state reimbursement of the white goods disposal tax.
- The City of Fayetteville charges a recycling user fee for each household on their tax bills.

Cumberland County municipalities finance solid waste through household fees, general fund monies, or a combination of the two. These costs are listed in Table 4-2 with a more detailed cost analysis for each program shown in Article VII. Appendices, Section 7.0? Full Cost Accounting.

Table 4-2 - Full Cost of Solid Waste Management for Cumberland County and Municipalities, FY2010

Municipality	Collection	Disposal	Recycling	Other	Total
Cumberland County	1,569,681	4,237,157	1,710,887	1,155,941	8,673,667
Fayetteville	8,437,096		2,570,440		11,007,536
Hope Mills	900,556		97,358		997,914
Spring lake	395,478	-	15,843	-	411,321
Falcon	0	0	0	0	0
Linden	14,838	0	0	0	14,838
Stedman	44,337	0	0	0	44,337
Godwin	0	0	0	0	0
Eastover	0	0	0	0	0
Wade	0	0	0	0	0

Table 4-3 presents a summary of the financing methods used to fund solid waste services/programs managed by the local governments that comprise Cumberland County. In the cases where financing methods are not indicated, the municipality allows the service provider to collect fees directly from its customers. As can be seen, the financing methods used most often by local governments within the County include fees (tipping fees, customer service charges) and property taxes/general funds.

Table 4-3 - Solid Waste Financing Methods Used by Local Governments in Cumberland County

	Fees	Property Taxes/ General Fund	Sale of Recyclables, Commodities, Equipment	Grants	Electronics, Tire, White Goods Tax	SW Disposal Tax
Cumberland County	X		X	X	X	X
City of Fayetteville	X	X	X	X		X
Town of Hope Mills		X		X		X
Town of Spring Lake	X					X
Town of Godwin			Residents contract with private collectors			
Town of Linden	X	X				X
Town of Shedman		X				X
Town of Eastover			Residents contract with private collectors			
Town of Wade			Residents contract with private collectors			
Town of Falcon						X

Table 4-4 - Estimated Full Costs for Cumberland County Solid Waste Management Programs, FY 2009-2010

Service/Cost Center	Annualized Full Costs	Tons Managed	Cost per Ton
Ann Street Landfill	3926892	185845	28
C&D Landfill	164418	27829	6
White Goods Processing Area	214369	540	397
Tire Recycling	318072	4561	70
Recycling	1710887	53841	32
Wilkes Road T&P Facility	1155941	41554	28
Container/recycling Centers	1569681	18720	84
HHW Collection Center	70342	23	3058

Section 4.03 Map of Facilities, Sites, etc.

Cumberland County landfills, HHW Facility, and container/recycling centers locations are shown on the map below. Table 4-5 Lists hours of operation for landfills, HHW facility, and container/recycling centers.

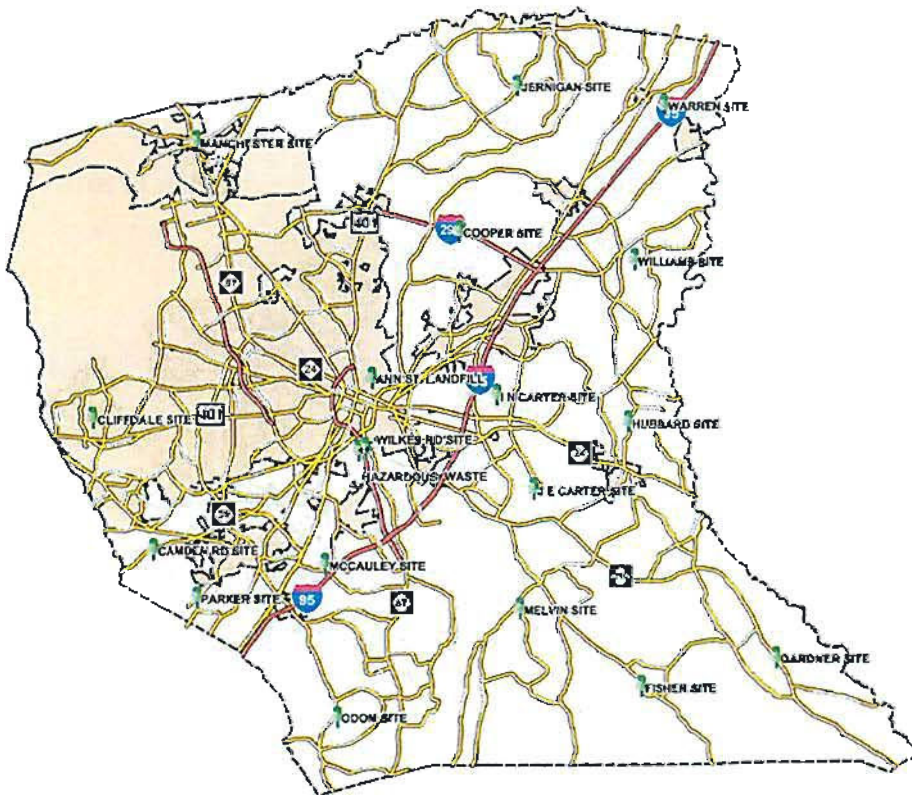


Table 4-5 - Cumberland County Solid Waste Management Facility Hours of Operation

Site	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Location
Ann St landfill	Closed	6:30-4	6:30-4	6:30-4	6:30-4	6:30-4	8-12	698 Ann St
Camden	Closed	10-6	7-3	Closed	10-6	10-6	10-6	7427 Camden Rd
Cliffdale	Closed	10-6	7-3	10-6	Closed	10-6	10-6	7581 Lowell Harris Rd
Cooper	Closed	Closed	7-3	10-6	Closed	10-6	8-4	2210 Rich Walker Rd
Fisher	Closed	Closed	Closed	7-3	Closed	10-6	8-12	7931 Turnbull Rd
HHW Facility	Closed		2 nd and 4 th Saturday of each month				8-4	923 Wilkes Rd
Hubbard	Closed	10-6	10-6	Closed	10-6	7-3	10-6	Wade Stedman Rd
IN Carter	Closed	10-6	Closed	10-6	10-6	7-3	8-4	Hummingbird Pl
JE Carter	Closed	7-3	Closed	10-6	Closed	10-6	10-6	4465 Macedonia Church Rd
Jernigan	Closed	Closed	7-3	Closed	10-6	Closed	10-6	9221 Giles Rd
Manchester	Closed	10-6	7-3	10-6	Closed	10-6	10-6	1600 Little River Rd
McCauley	Closed	10-6	7-3	10-6	Closed	10-6	8-4	6474 Research Dr
Melvin	Closed	10-6	10-6	Closed	7-3	Closed	10-6	3811 Dudley Rd
Odom	Closed	7-3	10-6	Closed	10-6	10-6	10-6	2281 Odom Rd
Parker	Closed	10-6	Closed	7-3	10-6	Closed	10-6	4759 Black Bridge Rd
Pearsall	Closed	7-3	10-6	Closed	10-6	7-3	8-4	2331 Polly Island Rd
Warren	Closed	10-6	Closed	7-3	10-6	Closed	12:30-5	5488 Leitha Ln
Wilkes Rd T&P	Closed	8-4	8-4	8-4	8-4	Closed	8-4	771 Wilkes Rd
Williams	Closed	10-6	Closed	7-3	Closed	10-6	8-12	5746 Kennel Rd

Article V. Waste Characterization

Section 5.01 Local Government Waste Management

Every local government in Cumberland County is either directly or indirectly, through contractual arrangement with private waste haulers, responsible for the collection, transportation and disposal of residential solid waste. The municipalities of Falcon, Fayetteville, Hope Mills and Stedman operate a curbside collection system for its residents using municipal employees. The Towns of Linden and Spring Lake have curbside collection of solid waste through a contract with a private hauler. The Towns of Eastover, Godwin and Wade offer no collection services by either municipal employees or contracted haulers. The residents of these towns as well as residents in the unincorporated areas of Cumberland County either use the county container/recycling centers or contract for waste disposal services themselves. Commercial, industrial and institutional waste generators that require roll-off container service use private waste haulers for their waste management needs.

Table 5-1 shows the amounts of waste directly or contractually managed by local governments in FY2010.

Table 5-1 - Solid Waste Managed by Cumberland County Municipalities in FY2010

Municipality	Tons Managed by Municipality	Tons Disposed	Tons Diverted from Disposal	% Diverted from Disposal
Eastover	0			
Falcon	0			
Fayetteville	82136.84	53584.51	28552.33	35%
Godwin	0			
Hope Mills	6216.06	5352.31	863.75	14%
Linden	65.23	50.10	15.13	23%
Spring Lake	729.98	679.7	50.28	7%
Stedman	284.66	279.86	4.80	2%
Wade	18.97	18.97	0	0%
Unincorporated	55006.66	40567.18	14439.48	26%
Total	144458.40	100532.63	43925.77	30%

Section 5.02 Inventory of Waste Disposed

Municipal solid waste collected within the Cumberland County planning area, generally, is brought to the Ann Street Landfill (which is owned and operated by Cumberland County Solid Waste Management) or it is brought to the City of Fayetteville Transfer Station, which is owned by the City of Fayetteville and leased to Waste Industries, where it is collected and exported to Sampson County's landfill. The Ann Street landfill, which opened in 1997, under North Carolina permit to operate 26-01, is located at 698 Ann Street, Fayetteville, NC.

Table 5-2 depicts the total amount of solid waste generated in Cumberland County that was disposed, recycled, mulched, or otherwise managed. In FY2010, approximately 302,277.87 tons of solid waste was generated in Cumberland County (amounts are from scalehouse records).

Nearly 70% of all waste generated was disposed. Of the 168,005 tons that were disposed, 140,176 tons, or 83% was MSW. C&D waste was the second largest category of waste disposed at 27,829 tons, or 17% of the total amount disposed. Industrial waste, waste brought in from Fort Bragg & Pope AFB, and illegally dumped waste accounted for less than 1% each of the MSW disposed. Governmental entities brought in 2% of the waste disposed. Commercial businesses accounted for 37% of the waste brought in for disposal.

Approximately 40,937 tons of yard waste was managed through the Wilkes Road Treatment and Processing Facility. And lastly, 9,250 gal of used motor oil, 106.45 lbs of used oil filters, 790 batteries, 1,110 gal of used cooking oil, and 42,657.05 lbs of other Household Hazardous Waste material was managed at the County's Household Hazardous Waste Collection Center.

Table 5-2 - Solid Waste Generation and Disposition in Cumberland County, FY 2010

Facility	Tons	Facility	Tons
MSW Disposed		Recycled/Recovered	
Ann St Landfill	140,176	Curbside/Recycling Ctrs	10,125
New Hanover WTE Facility	1,707	County Gov't Recycling	554
Uwharrie Env. Reg. Landfill	4,355	White Goods	540
WI-Sampson County Disposal Inc.	109,887	Tires	4,561
Total MSW Disposed	256,125	Pallets/Other Wood	997
C&D Disposed		Automotive batteries	1,228
Ann St C&D Landfill	27,829	Inert	45,669
Fort Bragg C&D Landfill	85,620	E-waste	145
Red Rock Disposal, LLC	46	Mulched	34,555
WI-Sampson County C&D Unit	413	HHW Waste	23
Total C&D Disposed	113,909	Waste-to-Energy Incineration	170
Yard Waste Disposed		Medical waste	
Wilkes Rd T&P Facility	40,937	Treatment & Processing	216
Compost (Brooks Facility)	805	Incinerator	325
Total YardWaste Disposed	41,742	Total Recycled/Recovered	99,108
Transfer Station			
City of Fayetteville/Waste Industries	75,975		
River City Transfer Station	3,866		
Fort Bragg Transfer Station	26,468		
Waste Man - Lee Co TS	3		
Onslow Container Service, Inc.	199		
Total Transfer Station	107,511		

Table 5-3 Describes the waste processed at the Ann Street Landfill during the operating year FY2010. Cumberland County Solid Waste Management's recycling efforts diverted 9,286 tons from the landfill that included 4,561 tons of tires, 540 tons of white goods, 819 tons of scrap metal, 23 tons household hazardous waste, 146 tons e-waste, 217 tons glass, 233 mixed plastic, 24 tons aluminum, 798 tons cardboard, 774 tons mixed paper, 997 tons pallets, 93 tons textiles, and 61 tons C&D clean wood. Wilkes Road T&P Facility produced 34,555 tons of mulch/boilerfuel.

Table 5-3 describes the average waste composition estimates by type of material disposed for the Cumberland County planning area. This information in the table can be used to illustrate specific opportunities to target recycling programs for solid waste disposal reductions. For instance, organics could be further diverted through local composting initiatives; yard debris and clean wood is collected at the Wilkes Road Treatment & Processing Facility where it is ground up for boiler fuel and mulch, pallets are ground up and dyed for colored mulch. Wilkes Road Treatment & Processing Facility will also have a composting facility within the near future.

Table 5-3 - Waste Composition Characterization of Material Disposed

Material Group	Material Categories/Tons
Paper	Newspaper, Magazines, Mixed / 677.28 Corrugated Cardboard / 703.43 Office / 44.50 Books / 36.33 Phone books / 10.97
Total paper	1488.45
Plastic	Bottles, Jugs / 200.52
Total Plastic	200.52
Glass	Mixed / 225.89
Total Glass	216.54
Metal	Aluminum Cans / 17.07 Other Ferrous / 910.42 Propane tanks / 231 ea
Total Metal	927.49
Organics	Yard Debris / 41553.59 Pallets / 616.80
Total Organics	42680.85
C&D	Wood / 2655.62 Shingles / 7513.15 Other C&D / 17660.50
Total C&D	27829.27
Inorganics	Textiles / 99.36
Total Inorganics	99.36
Inert	Clean Brick, Concrete, Asphalt / 45669.09
Total Inert	45669.09
Electronics	Televisions, Computers, Electronics / 102.89
Total Electronics	105.89
Tires	Whole tires / 4593.44
Total Tires	4507.52
HHW	Used oil / 13850.00 gal Used oil filters / .45 Used antifreeze / 1.43 Batteries / 1228 ea Other HHW / 13
Total HHW	22.90
White Goods	540
Total White Goods	539.63

Source: Recycling Coordinator and scale house records

Section 5.03 Waste Generating Disasters

A major disaster has the potential to result in a significant increase in the amount of annual waste disposed. However, it is difficult to project the additional amount of waste that would be generated should such a disaster occur. The types of disasters most likely to occur within the Cumberland County planning area are hurricanes, tornadoes, ice storms and major rain events. The procedures for collection and disposal of waste resulting from these types of disasters are addressed in Article XII, Appendices, Section 7.03 Planning Element Sheets, (d) Disaster Response Element Sheet.

Article VI. Waste Reduction Goal

Section 6.01 Projections of Waste to be Disposed

North Carolina State law requires that local governments make a good faith effort toward achieving the statewide goal of reducing per-capita solid waste disposal by 40%.

With more waste being transferred out of the county and disposed of in the County's name, it has become apparent and extremely important to be able to accurately track the waste that actually originated within the County. In past years, when most county waste was disposed of in the County, Cumberland County Solid Waste Management staff relied solely on information from the scalehouse records. This year, however, Cumberland County Solid Waste Management staff has found it necessary to obtain facility reports from all facilities that managed Cumberland County waste in order to calculate the amount of waste disposed. The amount calculated by Cumberland County Solid Waste Management staff based on these reports did not match the amount reported on the Cumberland County Annual Waste Disposal Report. This discrepancy appears to be related to out of county disposal through transfer stations.

The total population figures from Section 2.02 were applied the targeted disposal rate to derive the waste disposal projections for the entire planning area as seen in Table 7-1. The 2020 projected tonnage will be used to obtain an assurance of disposal capacity from the landfill that would effectively meet the planning area's needs throughout the 2010-2020 planning period.

Table 7-1 - Planning Area Waste Disposal Projections

Year	Projected Tonnage Disposal Rate
	Current / Projected
2010	341,791 / 307,612
2011	344,184 / 309,765
2012	346,593 / 311,934
2013	349,019 / 314,117
2014	351,462 / 316,316
2015	353,923 / 318,531
2016	356,400 / 320,760
2017	358,895 / 323,006
2018	361,407 / 325,267
2019	363,937 / 327,543
2020	366,485 / 329,836
Total Tonnage	3,894,096 / 3,504,687

Section 6.02 Waste Reduction Goal sheet

Local Government Name: County of Cumberland

Previously established waste reduction goal: 10 %

After considering your government's current and projected solid waste activities, resources, population, and economic growth have you reached your previously established goal?

☒ Yes ☐ No

Establish a new waste reduction goal: 10 %

WASTE REDUCTION CALCULATION

To provide 10 years of solid waste management planning, as per G.S. 130A-309.09A(b), waste reduction goals need to be updated. Use the following chart to determine the tonnage needed to be diverted from landfills in order to reach the new waste reduction goal.

CALCULATION	FY 2009/2010
1. Baseline year per capita disposal rate (FY 1991-1992 unless alternate approved by Section)	1.07
2. Percent waste reduction goal	10 %
3. Targeted per capita disposal rate (Subtract line 2 from 1.0 and multiply result by line 1)	.963
4. Estimated population in the new waste reduction goal year	321,667
5. Projected tonnage for disposal at baseline disposal rate (Multiply line 1 by line 4)	344,184
6. Targeted annual tonnage for disposal (Multiply line 3 by line 4)	309,765
7. Targeted annual tonnage to reduce (Subtract line 6 from line 5)	34,419

WASTE REDUCTION PLAN

Given the targeted annual tonnage amount to be reduced, explain how you plan to reach the goal: Increase recycling through education of residents and businesses alike.

Section 6.03 Per Capita MSW Disposal Reduction Goal

The County as a whole has experienced an increase in per-capita waste disposal, despite the City of Fayetteville curbside recycling efforts and the County's recycling of schools and other governmental offices and departments, based on the County's baseline year of 1991.

A 10% waste disposal reduction goal has been established for the Cumberland County planning area over the 2010-2020 planning period, which is roughly equivalent to a one percent per year reduction rate. The focus of reduction efforts during the planning period will be recycling. Table 7-3 displays the landfill disposal projections based on per capita disposal reductions during 2010-2020. The population projections from Section II were used to generate these numbers.

Current programs and intended actions related to achievement of these future waste reduction goals are in Article VII, Appendices, Section 7.03, Planning Element Sheets.

Article VII. Appendices

Section 7.01 Resolutions

Municipality resolutions will be added as they are received

From: Karen Hall
Sent: Tuesday, December 06, 2011 8:25 AM
To: 'jkersh@nc.rr.com'; 'gdietzen@ci.fay.nc.us'; 'townofwade@nc.rr.com';
'townmanager@eastovernc.com'; 'townoffalcon@embarqmail.com';
'lindentownhall@embarqmail.com'; 'phoover@spring-lak3.org'; 'kvwaldo@town.hope-mills.nc.us'
Subject: SWM Plan Update
Attachments: electronics disp intended actions memo.docx

Hello Everyone,

I hope this email finds you well. This email is to inform you that Cumberland County Solid Waste Management implemented a change to the recycling program. As you know, beginning July 1, 2011, electronics were added to the list of items that are banned from disposal in landfills. Cumberland County has been recycling computers and televisions for years with very little participation. When we heard about the ban we knew that participation would pick up. We established an electronic recycling program for all of Cumberland County. Material that is acceptable for recycling includes, but is not limited to: desktop and laptop computers, monitors, televisions, hard drives, scanners, fax machines, copiers, printers, and other miscellaneous electronic equipment such as coffee pots, microwave ovens, toaster ovens, toasters, mixers, basically any item that has an electrical cord. Cumberland County is working with an electronics recycling company that has received all certifications in compliance with the requirements of the State of North Carolina.

Residential drop off of electronic waste may be done at all 16 container/recycling sites, located throughout the County, and the Baling Facility at the Ann Street landfill at no cost. Container/recycling sites cannot accept TV's larger than 32", nor can they accept large copiers, these items must go to the Baling Facility. Commercial businesses may bring their electronic waste to the Baling Facility at the Ann Street landfill.

The reason for this email is two fold. Not only do we want to keep you informed as to the services that we provide, but we also need to amend the current Solid Waste Management Plan for Cumberland County to include this electronic recycling program (see attached Solid Waste Management Plan). This is where I need your help. I need you to please reply back via email that you have received the Solid Waste Management Plan Amendment from Cumberland County and that you agree to the plan established for electronics collection and recycling. Please reply via email no later than December 31, 2011. I realize this is short notice but I was recently informed that all of our municipalities must signify that they accept this amendment before we will be eligible for any disbursement of electronic funding from the State.

Thank you so much for your help in this matter and if there are any questions or concerns that you may have please do not hesitate to call. I hope all of you have a safe and enjoyable Holiday Season! We look forward to working with you in the future and do not hesitate to call if I or any of our staff can be of any assistance.

Sincerely,

Robert L. Howard
Cumberland County
Solid Waste Management Director

(a) Reduction

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input checked="" type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS	INCOMPLETE ACTIONS		NEW / REVISED ACTIONS		
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
Reduced rate to haulers for bringing in clean shingles, which are then sold to a paving company					

(b) Transfer Outside Geographic Area

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|----------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input checked="" type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>The County does not intend to transfer solid waste outside of the geographic area.</p> <p>In the event of a major catastrophe, residential and commercial waste could be transferred to a regional facility.</p> <p>Some private Solid Waste Companies that operate in Cumberland County, do take waste they collect to a different county.</p>			<p>Initiate a way in which to collect information, such as total amount of waste taken to other counties, which counties waste was taken to, and amount of recycling collected, from private solid waste companies.</p>		

(c) Composting and Mulching

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input checked="" type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS	INCOMPLETE ACTIONS		NEW / REVISED ACTIONS		
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 th YEAR
All yard waste and natural vegetation is ground up and/or used as boiler fuel or placed in compost rows to be sold. In FY 2010 48,079 tons were ground.					

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(d) Disaster Response

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input checked="" type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
Activate four (4) temporary debris staging areas, as needed for disposal of LCID material. Adjust hours at Ann St Landfill and Wilkes Rd T&P Facility to allow for disposal of construction & demolition debris, MSW, LCID & yard waste.					

(e) Education with Community & Through Schools

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input checked="" type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>310 tons of materials were recycled from Cumberland County schools in FY 2010.</p> <p>Tours were conducted of the landfill and recycling center for various school projects.</p>			<p>In January 2011, 8-yard boxes were placed at all Cumberland County schools to collect cardboard.</p>		

(f) Incineration with/without Energy Recovery

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|-------------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input checked="" type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS	INCOMPLETE ACTIONS		NEW / REVISED ACTIONS		
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>The County does not consider incineration to be a viable option due to the local waste flow, permitting restrictions, high capital operating cost, high transfer cost and consistent waste composition requirements.</p> <p>Considered numerous requests from citizens and businesses to review various technologies.</p>			<p>Evaluate other waste management technologies, such as plasma arc.</p>		

(g) Illegal Disposal / Litter

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input checked="" type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 th YEAR
<p>Cumberland County has a permanent Household Hazardous Waste Collection Facility, which is open the 2nd and 4th Saturday of each month from 8:00 am to 4:00 pm.</p> <p>Accept waste from Cumberland County residents. Waste is not accepted from businesses or out of county personnel.</p> <p>City of Fayetteville provides litter collection on roadways within the city limits and illegal dump site remediation/legal action.</p> <p>Cumberland County Solid Waste Inspectors collect & dispose of orange bags from roadsides after prisoners have picked up trash.</p> <p>Cumberland County Solid Waste Management Inspectors investigate illegal dumping, littering, illegal storage and prepare NOV's, Citations, Warnings, and appear in Environmental Court on these cases</p>			<p>Contract with State to utilize prisoners in road side cleanup.</p> <p>Investigate the feasibility of stricter enforcement elements being incorporated into the County Ordinance.</p>		

(h) Collection of Computer Equipment and Televisions

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input checked="" type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS		KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>145 tons of electronics were collected in FY 2010.</p> <p>Expanded the program to include all items with an electrical cord.</p> <p>City of Fayetteville co-sponsored e-waste drive June 18, 2011 and collected 28,000 lbs of e-waste for recycling.</p> <p>City of Fayetteville collects e-waste by scheduled request and recycles them.</p>				<p>Track TV's separate from other electronics.</p> <p>Advertise and educate the public as to electronics recycling.</p> <p>City of Fayetteville has tentatively scheduled an e-waste drive for May 13, 2012.</p>	

(i) Management of Abandoned Manufactured Homes

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

Check appropriate element

PLANNING YEARS 2010 through 2020

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input checked="" type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>This program is managed by another County Department.</p> <p>Cumberland County Solid Waste accepts stripped down mobile homes at our C&D landfill.</p>					

(j) Disposal

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- ☐ Reduction ☐ Disaster Response ☐ Illegal Disposal/Litter ☒ Disposal ☐ Collection
☐ Transfer Outside Geographic Area ☐ Education with Community & Through Schools ☐ Collection of Computer Equipment and Televisions ☐ Purchasing Recycled Products ☐ Special Waste
☐ Composting and Mulching ☐ Incineration with/without Energy Recovery ☐ Management of Abandoned Manufactured Homes ☐ Recycling and Reuse

COMPLETED ACTIONS	INCOMPLETE ACTIONS		NEW / REVISED ACTIONS		
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 th YEAR
<p>The County will continue to explore new methods and alternatives of MSW disposal and continue to provide for the safest and most effective means of disposal.</p> <p>The County will continue to explore new methods and alternatives for C&D materials.</p> <p>The County has a Treatment & Processing Facility that accepts green waste (grass clippings, bushes, trees, stumps, etc.) for grinding, mulching and sale as finished mulch or boiler fuel.</p> <p>All collected residential yard waste may be delivered to the Wilkes Road T&P Facility at no charge</p>			<p>Placed container boxes in C&D area for pallets and clean wood. These boxes are then taken to the Wilkes Road Treatment & Processing Facility to be ground up into colored mulch that will be made available for sale to the public.</p> <p>Further waste reduction measures could include collecting food waste from households, businesses and institutions to mix with mulch to create compost, which could then be sold to the public.</p> <p>Initiate a way in which to collect information, such as total amount of waste taken to other counties, which counties waste was taken to, and amount of recycling collected, from private solid waste companies</p>		

(k) Purchasing Recycled Products

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input checked="" type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>The County of Cumberland and City of Fayetteville purchase recycled paper min 30% post consumer.</p> <p>City of Fayetteville purchases recycled products for recycling advertising/give-aways.</p>	<p>County Green Team investigating environmentally preferred purchasing policy.</p>	<p>Ongoing</p>			

(I) Recycling and Reuse

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

Check appropriate element

PLANNING YEARS 2010 through 2020

- ☐ Reduction
☐ Transfer Outside Geographic Area
☐ Composting and Mulching
☐ Disaster Response
☐ Education with Community & Through Schools
☐ Incineration with/without Energy Recovery
☐ Illegal Disposal/Litter
☐ Collection of Computer Equipment and Televisions
☐ Management of Abandoned Manufactured Homes
☐ Disposal
☐ Purchasing Recycled Products
☒ Recycling and Reuse
☐ Collection
☐ Special Waste

COMPLETED ACTIONS			NEW / REVISED ACTIONS		
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>Recycled 146 tons of electronics; 217 tons of glass; 233 tons of plastic; 1241 tons of metal; 800 tons of OCC; 775 tons of mixed paper; 997 tons of pallets; 93 tons of textiles; and 61 tons of C&D waste through all of the recycling efforts of the County</p> <p>The City of Fayetteville recycled 9,500 tons of single stream materials from curbside program in 2010.</p> <p>The City of Fayetteville collects recycling at all of its facilities and athletic fields.</p>			<p>Plan to set up a recycling site at the Wilkes Road T&P Facility in FY 2012</p> <p>Have municipalities that provide curbside service for waste and recycling collection, look into the feasibility of reducing the size of garbage bins and increasing the size of recycling bins to promote waste reduction and recycling.</p> <p>Initiate a way in which to collect information, such as total amount of waste taken to other counties, which counties waste was taken to, and amount of recycling collected, from private solid waste companies.</p>		

(m) Collection

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

Check appropriate element

PLANNING YEARS 2010 through 2020

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input checked="" type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS	
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR
<p>Cumberland County Solid Waste Management operates 16 Container/Recycling Sites throughout the unincorporated area of the County. Household garbage, yard waste, recyclables and a few sits accept empty pesticide containers from farmers. There is also a recycling site at the Ann Street landfill that accepts the same waste as above, except for yard waste.</p> <p>The City of Fayetteville provides curbside collection of MSW, recyclables, bulk items, e-waste, yard waste and dead animals.</p>			<p>Have municipalities that provide curbside service for waste and recycling collection, look into the feasibility of reducing the size of garbage bins and increasing the size of recycling bins to promote waste reduction and recycling.</p> <p>Initiate a way in which to collect information, such as total amount of waste taken to other counties, which counties waste was taken to, and amount of recycling collected, from private solid waste companies.</p>		

(n) Special Waste

PLANNING ELEMENTS
NC LOCAL GOVERNMENT 10 YEAR SOLID WASTE MANAGEMENT PLAN

PLANNING YEARS 2010 through 2020

Check appropriate element

- | | | | | |
|-----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------|
| <input type="checkbox"/> Reduction | <input type="checkbox"/> Disaster Response | <input type="checkbox"/> Illegal Disposal/Litter | <input type="checkbox"/> Disposal | <input type="checkbox"/> Collection |
| <input type="checkbox"/> Transfer Outside Geographic Area | <input type="checkbox"/> Education with Community & Through Schools | <input type="checkbox"/> Collection of Computer Equipment and Televisions | <input type="checkbox"/> Purchasing Recycled Products | <input checked="" type="checkbox"/> Special Waste |
| <input type="checkbox"/> Composting and Mulching | <input type="checkbox"/> Incineration with/without Energy Recovery | <input type="checkbox"/> Management of Abandoned Manufactured Homes | <input type="checkbox"/> Recycling and Reuse | |

COMPLETED ACTIONS		INCOMPLETE ACTIONS		NEW / REVISED ACTIONS		
KEY ACTIONS	KEY ACTIONS	WHY INCOMPLETE?	KEY ACTIONS	DATE DUE	ESTIMATED TONS DIVERTED IN 10 TH YEAR	
<p>Cumberland County has been recycling waste oil, batteries, tires, white goods, aluminum, plastic, glass and electronics for many years. As the market expands so does our program.</p> <p>The City of Fayetteville provides curbside collection of white goods, furniture, metal, construction debris, limbs/bushes, also orphaned tires and wood pallets.</p> <p>Wooden pallets are accepted at the Wilkes Rd T&P Facility. Ground up pallets are mixed with dye to create red mulch, which is popular with citizens in Cumberland County</p>			<p>Started recycling fluorescent bulbs from county residents (no bulbs accepted from businesses)</p>			

Section 7.04 Disaster Debris Sites



North Carolina Department of Environment and Natural Resources

Dexter Matthews, Director

Division of Waste Management

Beverly Eaves Perdue, Governor
Dee Freeman, Secretary

January 28, 2010

Robert Howard, Solid Waste Director
Cumberland County
698 Ann Street
Fayetteville, NC 28301

Subject: Temporary Debris Staging Areas
Cumberland County
County Line: N 34.94112 W 78.88519
Reilly Road: N 35.04881 W 79.02432
Tom Starling: N 34.94347 W 78.87805
Cedar Creek: N 34.98520 W 78.81127

Dear Mr. Howard:

A review has been completed for the use of the above mentioned sites as Emergency Disaster Debris Sites. The sites have been conditionally approved based on the information provided during the investigation and the on-site evaluation. If any of the conditions change that was used to conditionally approve the location, such as a development or an environmental issue, activation may not be granted. I would recommend a periodic review of conditionally approved areas to ensure the area will be able to be used if needed. If the conditions change, another location may need to be investigated.

Please be advised that "**Conditional Approval**" does not allow the sites to be used. It is only stating that the preliminary investigation has been completed and, at the time of the investigation, appears to be sufficient for use as Temporary Debris Staging Areas.

In the event of an Emergency please contact Drew Hammonds, Environmental Senior Specialist, to properly activate the site for use as a staging area.

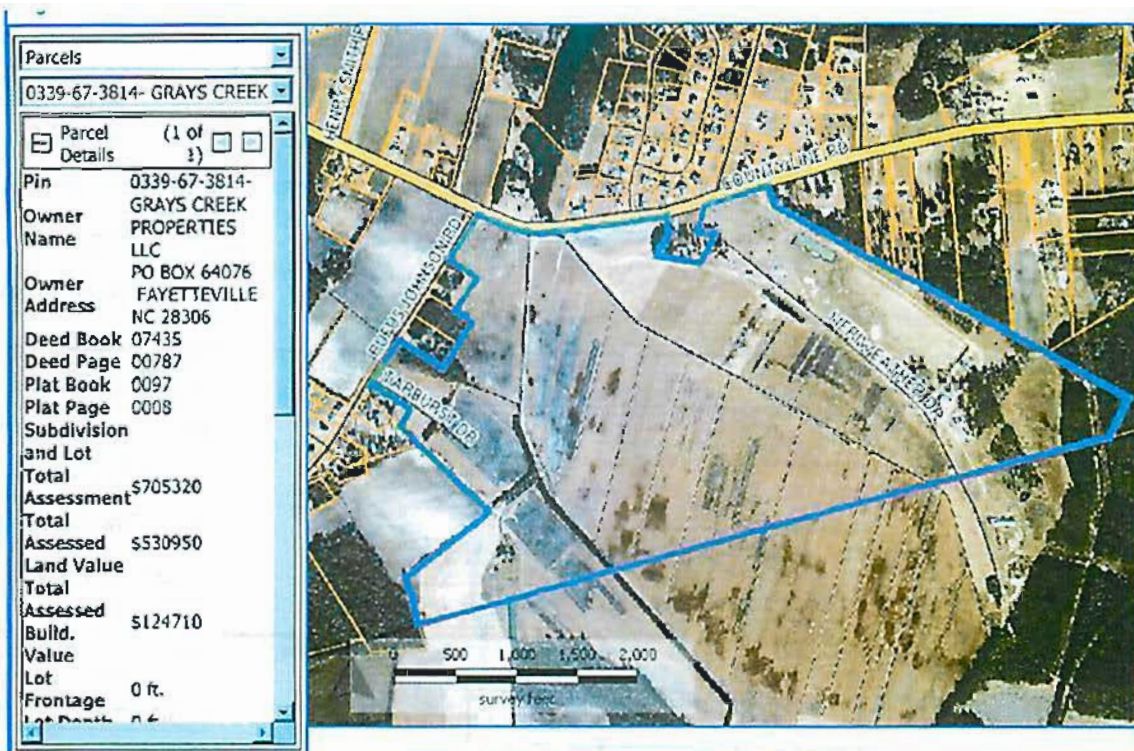
Sincerely,

Drew Hammonds
Environmental Senior Specialist
Regional Representative
Solid Waste Section

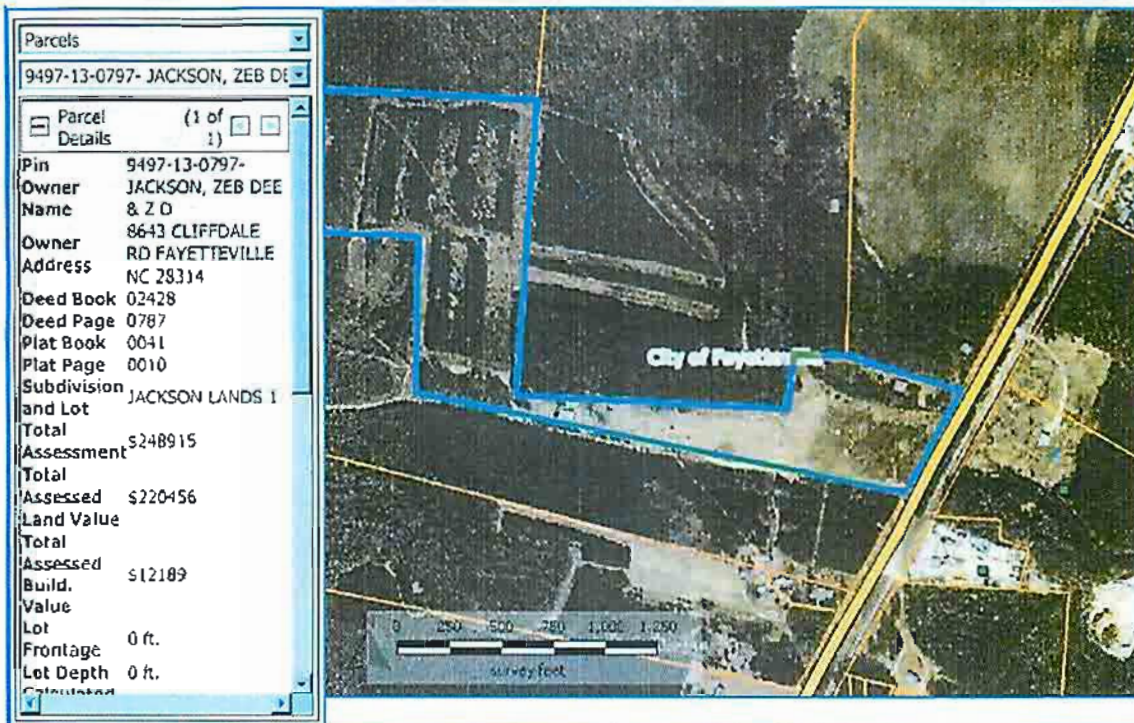
225 Green Street, Fayetteville, North Carolina 28301-5043
Phone: 910-433-3300 | FAX: 910-486-0707 | Internet: www.wastenotnc.org

For Equal Opportunity Information: 800-441-4646

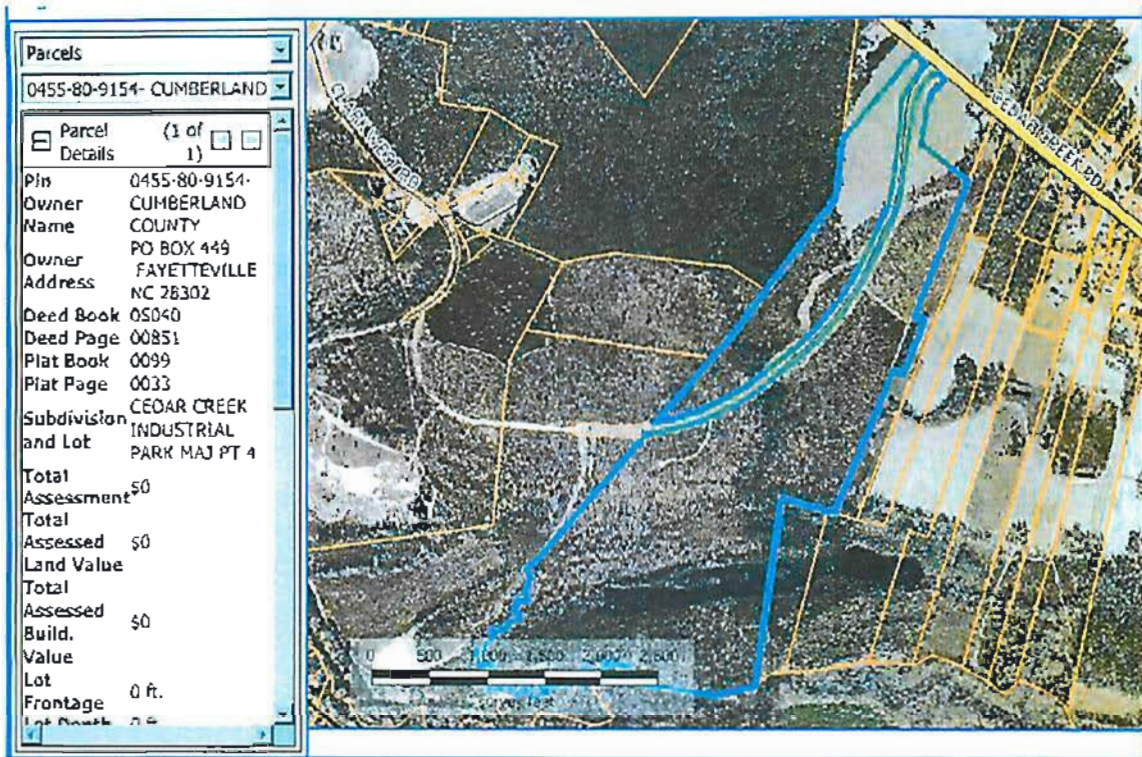
One
North Carolina
Naturally



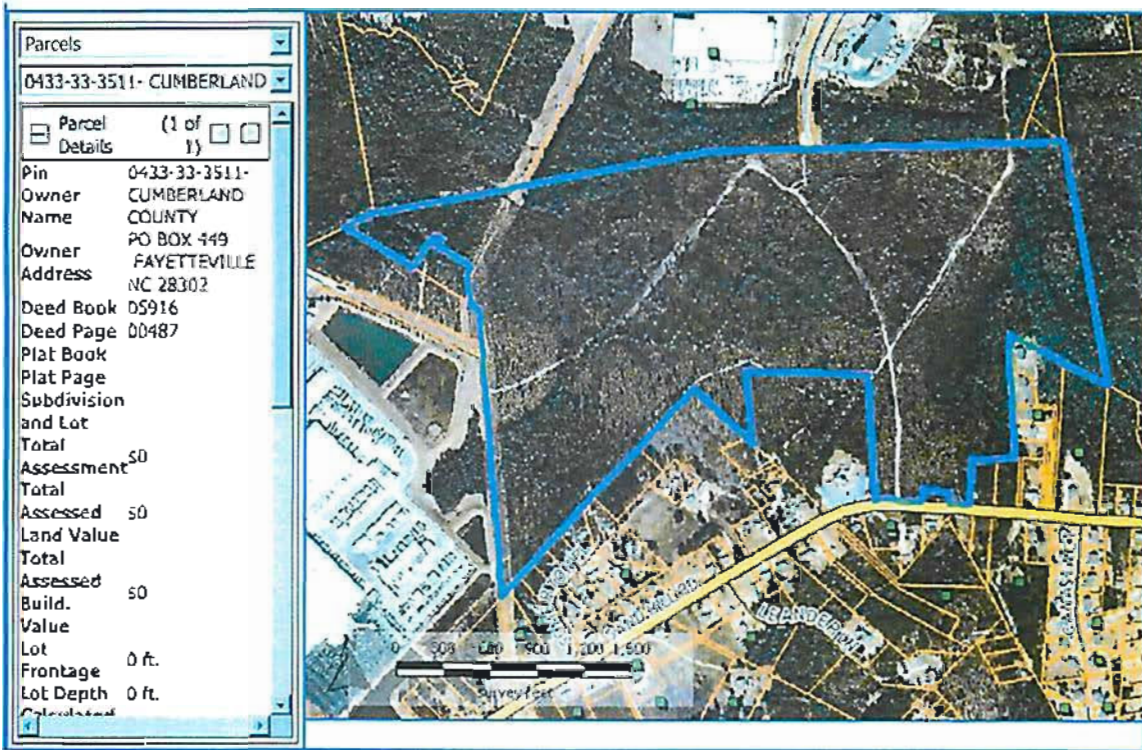
Site 1



Site 2



Site 3



Site 4

Section 7.05 Emergency Operations Plan (EOP)

This page intentionally left blank. EOP starts on the next page.

Cumberland County, North Carolina Emergency Operations Plan

February 23, 2008

Prepared By

Excellent Services, Inc
1201 Lee Branch Lane
Birmingham, AL 35242

Prepared For

Cumberland County Department of Emergency Services

STATEMENT OF APPROVAL

The undersigned approves the Cumberland County Emergency Operations Plan and agrees to the responsibilities assigned to their organization.

_____ Chairman, County Board of Commissioners	_____ Date
_____ County Manager, Cumberland County	_____ Date
_____ Sheriff, Cumberland County	_____ Date
_____ Assistant County Manager, Cumberland County	_____ Date
_____ Director, Emergency Services, Cumberland County	_____ Date
_____ Director, Emergency Medical Service of Cape Fear Valley Health Systems	_____ Date
_____ Director, Finance Department, Cumberland County	_____ Date
_____ Director, Health Department, Cumberland County	_____ Date
_____ Director, Information Services, Cumberland County	_____ Date
_____ Director, Mental Health, Cumberland County	_____ Date
_____ Director, Parks and Recreation Department	_____ Date
_____ Director, Personnel, Cumberland County	_____ Date
_____ Director, Social Services, Cumberland County	_____ Date
_____ Director, Solid Waste, Cumberland County	_____ Date
_____ Director, Tax Administrator, Cumberland County	_____ Date
_____ Superintendent, Cumberland County Schools	_____ Date

Cumberland County EOP

..... Prepared by Cumberland County Solid Waste Management

Mayor, City of Fayetteville
Mayor, Town of Spring Lake
Mayor, Town of Hope Mills
Mayor, Town of Falcon
Mayor, Town of Godwin
Mayor, Town of Linden
Mayor, Town of Stedman
Mayor, Town of Wade
Executive Director, Highlands Chapter American Red Cross

Date
Date
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Date

FOREWORD

The Cumberland County Emergency Operations Plan has been developed to address multiple hazards, which threaten a jurisdiction. Through use of a functional format, the document encourages an Integrated Emergency Management System (IEMS) approach to disasters, and fosters prompt, efficient and coordinated response operations by elements of the emergency organization. IEMS requires a system wide integration of skills, people and resources as well as the utilization of a County Emergency Operation Center. This plan also recognizes Incident Command as an appropriate management system to be applied to all Cumberland County emergency / disaster situations, when required. This document presents a Basic Plan, which serves as a summary document to the support sections. These sections define who will do what and when in an emergency situation. Defining the roles of each response agency reduces the confusion, chaos and conflict during emergencies and significantly decreases vulnerability of the public and their property to hazardous threats.

Cumberland County has adopted the National Incident Management System (NIMS) approach as well, to incorporate the elements of NIMS essential to efficient management of emergencies and disasters that will involve local, state and federal response agencies. The federal government places criteria for all emergency plans. Homeland Security Presidential Directive #5 (HSPD-5). "To prevent, prepare for, respond to, and recover from terrorist attacks, major disasters, and other emergencies, the United States Government shall establish a single, comprehensive approach to domestic incident management. The objective of the United States Government is to ensure that all levels of government across the Nation have the capability to work efficiently and effectively together, using a national approach to domestic incident management. In these efforts, with regard to domestic incidents, the United States Government treats crisis management and consequence management as a single, integrated function, rather than as two separate functions".

Under NIMS criteria Cumberland County has:

- Adopted the Incident Command System (ICS 200)
- Provided training for the NIMS Awareness Course
- Determined which NIMS requirements already have been met

Developed a strategy and timeframe for full NIMS implementation by FY 2007.

This plan does not attempt to define for each agency how to perform the tasks. The manner in which the tasks are to be performed is contained in the agency's Standard Operating Guidelines, which are contained in the Implementation Document that supports this plan.

An additional companion document entitled **"IMPLEMENTATION DOCUMENT MUST BE CONSULTED WHEN IMPLEMENTING PORTIONS OF THIS PLAN.** This document contains agency agreements, Standard Operation Guidelines, agreements between government and private organizations, memorandums of understandings, organizations charts, agency checklist, etc.

This plan meets the requirements of FEMA planning guidance, CPG 1-8, CPG 1-8A, NRT-1 and the legal responsibilities identified in North Carolina General Statutes, Chapter 166-A. It provides all the necessary elements to insure that local government can fulfill its legal responsibilities for emergency preparedness. The plan is a realistic reflection of the way emergency response will be carried out when an event occurs, and all agencies tasked under this plan contributed to its development.

This plan upon approval and adoption by the Cumberland County Board of Commissioners, supersedes Cumberland County Emergency Operations Plan for Multi-Hazards dated October 1989,

..... 61 •

[illegible]

• Prepared by Cumberland County Solid Waste Management •

INSTRUCTIONS FOR USE

It is intended that this plan, in conjunction with the implementing document, be used by the Cumberland County response organizations to obtain maximum use of existing resources, organizations and systems in their response to emergencies and disasters that could and/or have occurred in the County. The format utilized is:

BASIC PLAN: To be used by chief executives and policy officials.

SUPPORT SECTIONS: Addresses the specific functions for use by the operational managers.

IMPLEMENTATION DOCUMENTS: Contains technical information, reference maps, details and methods (such as Standard Operating Guidelines and checklist) for use by emergency response personnel.

Each part of the plan contains a purpose statement for that section. All individuals with assigned responsibilities should be familiar with the entire plan; however, added emphasis must be given to those sections for which they are responsible. While all circumstances cannot be addressed, the content of this plan should be used as a guide for those things that do occur but are not specifically addressed herein.

Distribution List

Agency	# of Copies
--------	-------------

CUMBERLAND COUNTY
EMERGENCY OPERATIONS PLAN

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INTRODUCTION TO THE EMERGENCY MANAGEMENT PROCESS

Background of Emergency Management Agencies

A formal program of civil defense began in the United States in 1916, when Congress established the Council of National Defense to direct state and local defense councils in war-related activities. At that time an enemy defined civil defense as a system that protects civilian populations and private and public property against attack. When World War I ended and the threat of attack with a civil defense activities were dissolved.

With the threat of a Second World War in 1940, President Roosevelt re-established the Council of National Defense. This Council was to coordinate the effort to re-arm the country. It also issued guidance on blackouts and shelters. In 1941, an executive order established the Office of Civil Defense (OCD). This office coordinated civil defense on a regional and local level. The OCD coordinated volunteers, personnel, equipment exchange agreements, evacuation plans, and the synchronization of blackouts and air raid drills. When World War II ended in 1945, the OCD was terminated.

Congress broadened the definition of civil defense in 1950. They also passed The Civil Defense Act that directed the newly formed Federal Civil Defense Administration to develop a system to protect life and property from disasters caused by an enemy attack. As passed in 1950, civil defense was mandated by Congress as primarily a state and political sub-division responsibility, with the role of the Federal government to provide information, guidance and assistance.

Over the next 25 years emergency programs for specific hazards were scattered around the national government in various Federal agencies. During this time, the realization was growing that:

- Managing an emergency successfully included mitigating and recovery aspects as well as preparation and response.
- Generic emergency management strategies could apply whether the emergency is a flood, earthquake, drought, fire, or a terrorist attack.

In 1958 the Civil Defense Act of 1950 was amended to make civil defense a joint Federal and State / local responsibility; it also authorized the provision of civil defense monies to State and local governments for civil defense staff personnel and administrative expenses on a matching basis not to exceed 50 percent. The purpose of the last modification was to provide financial incentives to State and local governments to hire emergency preparedness personnel and to build a nationwide cadre.

What is known as the EMA program (Emergency Management Assistance) developed from this concept? It is the largest program in the National Civil Defense Budget.

In 1972 the Office of Civil Defense (OCD) was abolished and the Defense Civil Preparedness Agency (DCCA) was created. This was a result of a National Security Decision Memorandum.

In 1979 under the Carter administration, Congress established the Federal Emergency Management Agency (FEMA). The primary purpose of FEMA was to combine several other programs into a central organization.

Amendments to the Civil Defense Act in 1980 mandated FEMA to work with the State and local governments to assist them in setting up emergency management programs. Amendments to the Civil Defense Act also provided for "Dual Use" of funds, meaning that Federal funding to the states may be used to prepare for and respond to natural and technological disaster to the extent that the use of funds is consistent.

NOTE: This history of Emergency Management and Civil Defense is an edited version of the material contained in: Emergency Management Institute Introduction To Emergency Management, 1990. Emmitsburg MD: National Emergency Training Center.

History of Cumberland County Emergency Management Agency

On May 22, 1954 a joint meeting took place between the Cumberland County Board of Commissioners and Fayetteville City Council. During this meeting it was motioned and adopted that the County of Cumberland and the City of Fayetteville establish a Civil Defense Agency. This agency would be known as the Fayetteville - Cumberland County Civil Defense Agency (formerly the City of Fayetteville Civil Defense Office). The first director was "Colonel" Hans Larsen, and the assistant director was "Colonel" Stewart Wood. The original office was located on Gillespie Street, and moved to Arsenal Avenue in 1971. The Emergency Operations Center (EOC) was originally located in the basement of the Old City Hall and remained there until it moved to the Law Enforcement Center Building on Dick Street.

In 1973, the North Carolina Legislature changed the name of Civil Defense to that of Civil Preparedness. It also changed the title of Director to Coordinator. The Fayetteville-Cumberland County Civil Defense Agency became the Fayetteville-Cumberland County Civil Preparedness Agency. Colonel Larsen retired as the director in 1973 and Colonel Wood was appointed as the coordinator and served in that capacity until he retired in 1975. Mr. William C. Finch succeeded Colonel Wood as coordinator.

In 1975 the agency relocated from Arsenal Avenue to its present location in the Law Enforcement Center Building on Dick Street. Mr. Finch served as coordinator until 1982 when Mr. John McInnis was appointed as coordinator. Mr. McInnis retired in 1995 and Ms. Cheryl Grabowski was named Director.

In 1984 the Fayetteville-Cumberland County Civil Preparedness Agency was redesignated as the Cumberland Emergency Management Agency. The staff currently consists of a Director, Deputy Director and Administrative Assistant.

In 1995 Cheryl Grabowski was named the Director of the Fayetteville-Cumberland County Emergency Management Agency and served until 1999.

In 2000 Harold Beverage assumed the position of Director of the Fayetteville-Cumberland County Emergency Management Agency and served until 2001.

In 2001 Ronald "Doc" Nunnery assumed the position of Emergency Services Director and the Fayetteville-Cumberland County Emergency Management functions under Emergency Services.

CUMBERLAND COUNTY EMERGENCY OPERATIONS PLAN

BASIC PLAN

I. PURPOSE

This plan predetermines actions that are to be taken by the governmental agencies and private organizations of Cumberland County to reduce the vulnerabilities of people and property to disaster and establish capabilities to respond effectively to the actual occurrence of a disaster. It also identifies the critical/vital facilities that must be managed during a disaster.

II. SITUATION AND ASSUMPTIONS

A. Situation

- Cumberland County is located in the southeast section of North Carolina. It is bound on the east by Sampson County, on the south by Bladen and Robeson Counties, on the west by Hoke County and on the north by Harnett County. Fort Bragg Military Reservation and Pope Air Force Base are adjacent to Cumberland County. The economy is based on manufacturing, agriculture, tourism and the military.
- The area of Cumberland County encompasses 661 square miles. There are eight municipalities within the county. Fort Bragg and Pope Air Force Base military installations are adjacent to the county. The population of Cumberland County is approximately 302,863 and the estimated population at Fort Bragg and Pope Air Force Base is 53,000.

<u>Municipality</u>	<u>Form of Government</u>	<u>Population</u>
Fayetteville	Mayor / Council	127,556
Hope Mills	Mayor / Council	10,800
Spring Lake	Mayor / Council	8,588
Siedman	Mayor / Council	659
Wade	Mayor / Council	457
Falcon	Mayor / Council	384
Linden	Mayor / Council	169
Godwin	Mayor / Council	73
Fl. Bragg/Pope AFB	Military	53,000
Unincorporated	County Manager	101,187

3. Other Characteristics in the County:

County Park - off Highway 87 South (Gray's Creek Area)
Cape Fear River - traverses throughout the county entering from Harnett, traveling southeast through the county to Bladen County.
Fort Bragg Military Reservation and Pope Air Force Base border the county to the northwest.

4. State roads are the major traffic routes for commercial and tourist traffic through the county. Hurricane evacuees and persons seeking shelter from coastal counties could possibly use highway routes into and through Cumberland County.

The major traffic arteries are:

<u>Road</u>	<u>Direction</u>
Interstate 95	Southern County Line (mile marker 39) to Northern County Line (mile marker 69).
US 13	Traverses the county from the Eastover area at US 301 east to Sampson County.
US 301	Runs parallel to Interstate 95 in a north / south direction.
US 401	From the south in Hoke County to the middle of the county, turning north to Hamlet County.
NC 24	Enters the county from Hamlet County, through Fort Bragg and Fayetteville east to Sampson County.
NC 53	Intersects with Highways 24 and 210 just east of the Cape Fear River. 53 and 210 run southeast together, splitting in the Cedar Creek area of the county.
NC 87	Enters the county in the northwest quadrant from Hamlet County, running with NC 24 to a split just north of Spring Lake; splitting at Fort Bragg becoming Highway 87 (Murchison Road) to downtown; runs with NC 24 and 210 through Fayetteville turning south going to Bladen County line (Gray's Creek area).
NC 210	Enters the county from the northwest quadrant to Spring Lake, joins with Highway 87 (Murchison Road) going through Fayetteville, splits with Highway 87, crosses the Cape Fear River joining Highway 53 and splitting in the Cedar Creek area continuing to county line near Beaver Dam area.
NC 59	Begins at US 401 in Fayetteville running south through Hope Mills to US 301 / I-95 Business. At US 301 / I-95 Business the name changes to Chicken Foot Road and goes to the county line.

5. Airport

The Fayetteville Regional Airport provides commercial air service to the County and back-up service to the military air fields at Pope Air Force Base and Simmons Army Airfield. The airport is located on Airport Road off of US 301 South in Fayetteville. The cargo terminals are located on Doc Bennett Road.

<u>Airport</u>	<u>Runway</u>	<u>Length</u>
Fayetteville	04 / 22 10 / 28	7200 ft x 150 ft 4800 ft x 150 ft
Grays Creek	17 / 35	3500 ft x 30 ft
Pope AFB	05 / 23	7500 ft x 150 ft
Simmons AAF	09 / 27	4800 ft x 100 ft

6. Public roadways within Cumberland County are almost exclusively owned and maintained by the NC Department of Transportation. The NC Department of Transportation has identified a number of key bridges that are crucial for the safe movement of traffic through the county. Similarly these bridges are critical for intra-county movement. Blockage of these roads could temporarily isolate areas of the county. These are:

<u>Bridge #</u>	<u>Location</u>	<u>Roads</u>
85	Cape Fear River US 301/I-95	US 301 N/S
210	Cape Fear River Person Street	Eastern County/ Western County
111	Cape Fear River I-95 South	North/South
109	Cape Fear River I-95 North	North/South

7. There are four major rail systems that operate in Cumberland County. These are Abardson & Rockfish, Amtrak, Cape Fear and CSX.

<u>Railroads</u>	<u>Location</u>	<u>Length of Track</u>
Abardson & Rockfish	East/West	14 miles
Amtrak	Runs North/South On the CSX line	30 miles (main line)
Cape Fear	North / South Fort Bragg only inactive	16 miles 8 miles
CSX	North/South	30 miles (main line)

8. Southern areas of the county that lie within the 100-year floodplain are identified on the National Flood Insurance Program (NFIP) maps located in the County Engineers Office and the Cumberland Emergency Services Office. Low-lying areas along the Cape Fear River are subject to flooding during heavy rains. For additional information on flooding and the NFIP, contact the County Engineers Office.

9. Hazards

The county is exposed to many hazards, all of which have the potential to disrupt the community, cause damage, and create casualties. Potential hazards (natural, technological, and national security) for the county are:

- a. Hurricanes
- b. Drought / Floods
- c. Severe thunderstorms
- d. Tornadoes
- e. Severe cold weather/winter storms
- f. Extreme heat
- g. Hazardous materials
 - Transportation incidents
 - Fixed facility incidents
 - Unidentified spills or dumping activity
- h. Large structure fire, firestorm
- i. Forest or wild land fire
- j. Landfill fire
- k. Severe bridge damage
- l. Dam failure
- m. Natural Gas Pipeline ruptures (12 inch main)
- n. Aircraft crashes (civilian / military)
- o. Mass casualty incidents
- p. Civil disorder / Riot / Vandalism
- q. Sabotage / Terrorism
- r. National security emergency
- s. Power Failure
- t. Animal Protection

B. Assumptions

1. The occurrence of any one or more of the emergency / disaster events previously listed could impact Cumberland County severely, and include several of the following possibilities:
- a. Loss of electric service.
 - b. Loss of water distribution and storage system.
 - c. Loss of part or all of waste and treatment system.
 - d. Severance of road/highway network.
 - e. Necessity for mass care and feeding operations.
 - f. Need for auxiliary power.
 - g. Need for debris clearance.
 - h. Multiple injuries / fatalities.
 - i. Orastic increase in media attention.
 - j. Damage to the communications network.
 - k. Damage to the telephone network.
 - l. Severe economic impact.
 - m. Increased number of vectors (insects).

- a. Need for official public information and rumor control.
- p. Need for State or Federal assistance.
- q. Re-entry of the public into damaged / evacuated areas.
- r. Damage to vital records.
- s. Need for damage assessment.
- t. Solicited / Unsolicited goods.
- u. Contamination of private wells.
- v. Exhaustion of local resources.
- w. Lack of depth of staffing.
- x. Loss of facilities vital to maintaining essential services.
- y. Environmental impact / wildlife, natural resources destruction.
- z. Need for management of reconstruction.
- aa. Need for coordination of staged resources.
- bb. Damage to historical sites.
- cc. Isolation of populations.
- dd. A Presidential Disaster Declaration, etc.
- ee. Coordination of donated goods/volunteer coordinator.

2. The occurrence of one or more of the previously listed emergency / disaster events could result in a catastrophic situation, which could overwhelm local and state resources.
3. It is necessary for the county and municipalities to plan for and have the capability to carry out coordinated disaster response and short-term recovery operations utilizing local resources. However, it is likely that outside assistance would be necessary in most major disaster situations, which could affect the county.
4. There is a high probability that emergency and disaster occurrences could result in disruption of government functions. This necessitates that all levels of local government and departments develop and maintain SOGs to ensure continuity of government should a disaster occur. These guidelines will address depth of staffing, line of succession, and mode of operation.
5. Most natural disasters have the potential to leave at least some part of the county affected and on its own for a period of time. All individuals should be encouraged to be self-sufficient for a period of three (3) days by properly training and preparing for these events.
6. Officials of the county and municipalities are aware of the threat of a major emergency or disaster and will fulfill identified responsibilities as needed to the extent possible.
7. Identification of vital facilities will make it possible to predict the consequences of disaster, and to expedite the response of necessary resources from outside the area of impact.
8. Knowledge of vital facilities will reduce the dependence on uncertain and assumed information.
9. Knowledge of vital facilities will expedite damage assessment and loss estimation.
10. The identification of vital facilities allows for the prioritization of post-disaster areas and restoration.

III. CONCEPT OF OPERATIONS

A. Preparedness

1. As required by General Statutes 166A-2, it is the responsibility of County government to organize and plan for the protection of life and property from the effects of hazardous events or disasters.
2. Planning and training are necessary and integral parts of emergency and disaster preparation and must be a prerequisite to effective emergency operations.
3. Facilities vital to the operation of county and local government have been identified. These facilities will receive priority for restoration of service. The Vital Facilities Listing is maintained in the Cumberland Emergency Management.
4. Coordination and Mutual-Aid Agreements with adjoining jurisdictions are essential when events occur that impact beyond county or jurisdictional borders.
5. Vital facilities may serve as the basis for establishing mutual aid and statements of understanding with other governmental or non-governmental agencies.
6. It is the responsibility of the elected officials to insure that all legal and sensitive documents of both a public and private nature recorded by designated officials be protected and preserved in accordance with existing laws, statutes, and ordinances.

B. Response

1. In declared emergencies / disasters, direction and control will be managed by the Policy / Administration Group.
2. The County Emergency Operations Center (EOC) will be staffed and operated as the situation dictates. When activated, ranking representatives from a number of local government, municipalities, private sector and volunteer organizations to provide information, data, and recommendations to the Policy / support operations Administration Group. The City of Fayetteville Operations Center is designated as an alternate EOC for the county.
3. When an emergency situation develops, the senior elected official or the designee of the jurisdiction (as defined in GS 14-289.1) may declare a State of Emergency to exist within the jurisdiction (or a part thereof) and begin implementing emergency procedures. (See IV, Authorities and References)
4. The County Manager and County Emergency Services Director will coordinate county resources. The Mayor or his designee will coordinate and control the resources of each of the municipalities.
5. The Public Information Officer will utilize all available media outlets for the dissemination of emergency information to the public.

6. Should local government resources prove to be inadequate during emergency operations; requests for assistance will be made to other jurisdictions, higher levels of government, and / or other agencies in accordance with existing mutual-aid agreements and understandings. Requests for State or Federal resources must be made through the Cumberland County Emergency Services to the Eastern Branch Office of the NC Division of Emergency Management and forwarded to the State Division of Emergency Management.

C. Recovery

1. Termination of a State of Emergency shall be declared by the authority by which it was proclaimed. (See IV, Authorities and References)
2. The Assistant Finance Director will be the Disaster Recovery Manager and serve as the liaison to the State and Federal Government on Public Assistance and Damage Survey Reports.
3. The Operations Officer will manage the individual assistance programs and donations program by providing information to the public on where to go for assistance.
4. Damage Assessment Teams will be sent out to collect damage information on areas impacted by the disaster. The information will be evaluated and forwarded to the State.

D. Mitigation

Following any major emergency / disaster event, a critique will be held to evaluate the jurisdiction's response to the event. A critique will include the following issues related specifically to recovery:

1. Mitigation of potential problems through use of Hazard Mitigation Grants.
2. Knowledge of vital facilities allows for the implementation of planned mitigation approaches / projects in an attempt to reduce vulnerabilities.
3. Plan revision based on lessons learned.
4. Unmet needs status.
5. Management of Donated Goods.
6. Interagency Cooperation.
7. Damage Survey Report process and documentation.
8. Training needed.

IV. AUTHORITIES AND REFERENCES

A. General

1. Actions taken during emergency / disaster events require that legal guidelines are followed to assure protection of the general public and to maintain law and order in the County / Municipalities.

2. Verbal and written mutual aid agreements exist between some agencies within Cumberland County and its municipalities.
3. Agencies tasked with responsibilities in the Emergency Operations Plan are responsible for the development of SOGs to implement their particular function.

B. Selected References

The Emergency Operations Plan is based on the references listed below:

1. Federal Laws
 - a. Civil Defense Act of 1950, Public Law 81-920, as amended
 - b. Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288, as amended by Public Law 100-707 (The Stafford Act)
 - c. OSHA 1910.120
 - d. Emergency Planning and Community Right-to-Know Act (EPCRA)
 - e. Superfund Amendments Reauthorization Act (SARA Title, III)
 - f. FAA Authority (FAR) to close airspace over disaster areas
2. State Laws
 - a. N.C. General Statute 168-A, Emergency Management Act
 - b. N.C. Governor's Executive Order 73
 - c. N.C. Oil Spill Act
 - d. N.C. Community Right-to-Know
3. Local Ordinances
 - a. Cumberland County Emergency Management Ordinance
 - b. Proclamation of a State of Emergency
 - c. Local Emergency Planning Committee Bylaws and Roster
 - d. Mutual Aid Agreements for Fire
 - e. Mutual Aid Agreements for Emergency Medical Services and Rescue
 - f. Mutual Aid Agreements with Municipalities
 - g. Agreements with American Red Cross
 - h. Agreements with County School System
 - i. City of Fayetteville Emergency Management Ordinance

V. PLAN DEVELOPMENT AND MAINTENANCE

- A. Each agency of local government is responsible for the development of SOGs in the support of this plan. A copy will be provided to the Cumberland Emergency Services for file and as a supporting implementation document.
- B. The County / City Managers mandate the development and regular review of this plan by all officials involved and will coordinate necessary revision efforts through the Emergency Services. This shall include a critique of the actions taken in support of the plan following any event requiring implementation of the plan.
- C. This plan shall be exercised annually in lieu of actual responses to real emergency events.

VI. CONTINUITY OF GOVERNMENT

- A. The line of Succession for the County Board of Commissioners proceeds from the Chairman to the members of the Board in accordance with the Board policy.
- B. Each department / agency is responsible for the preservation of essential documents / records to ensure the continued operational readiness of their agencies and to comply with existing laws.
- C. Vital Facilities
 1. Several categories of vital facilities have been identified during the planning process. The following categories of facilities have been identified as being critical to remain in service during times of disasters:
 - a. Communication facilities/networks
 - b. Water distribution
 - c. Electrical distribution components
 - d. Waste water components
 - e. Shelters
 - f. Medical facilities, congregate care facilities, day-care facilities
 - g. Transportation network
 - h. Correctional facilities
 - i. Landfill and debris collection sites
 - j. Government buildings
 - k. Helicopter landing sites
 2. Cumberland County Emergency Services maintains a list of public and private sector resources that could be utilized during an emergency/disaster response.
 3. Cumberland County vital facility information is updated on a regular basis.

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-69F The issuing of a Special Use Permit (SUP) for Office Use within 100ft of a residence, on property located at 3410 Village Drive . Containing 0.47 acres more or less and being the property of Michael Leke.**

THE QUESTION:

Does the issuing of a Special Use Permit for office use in the Hospital Overlay fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: Michael Leke
Applicant: Michael Leke
Requested Action: SUP
Property Address: 3410 Village Dr.
Council District: 5 (Hurst)
Status of Property: Recently rezoned for office
Size: 0.47 acres +/-
Existing Land Use: Single family residential
Adjoining Land Use & Zoning:
North - OI - hospital
South - SF-10 residential
East - SF-10 residential
West - SF-10 residential
Letters Mailed: 12
Hospital Area Plan: Office & Institutional

ISSUES:

This property was recently rezoned to OI and plans for a new office building have been approved through the City's Technical Review Committee. Because there are residential uses within 100ft of this property, an SUP is required before building anything other than residentially. The proposed use and plans meet all of the building, setback and landscaping requirements of the Hospital Area Overlay (HAO). The residentially zoned property to the west of this property is owned and used by Cape Fear Valley Hospital.

The Zoning Commission held a public hearing on December 13th regarding this case. At that public hearing only one speaker spoke in opposition. He is the adjoining neighbor to the east. He would like to see the neighborhood remain as it is.

A Special Use Permit shall be approved only upon a finding that all of the following standards are met:

- (1) The special use complies with all applicable standards in Section 30-4.C, Use-Specific Standards;
- (2) The special use is compatible with the character of surrounding lands and the uses permitted in the zoning district(s) of surrounding lands;
- (3) The special use avoids significant adverse impact on surrounding lands regarding service

delivery, parking, loading, odors, noise, glare, and vibration;

(4) The special use is configured to minimize adverse effects, including visual impacts of the proposed use on adjacent lands;

(5) The special use avoids significant deterioration of water and air resources, wildlife habitat, scenic resources, and other natural resources;ty Council Hearing/Decision

(6) The special use maintains safe ingress and egress onto the site and safe road conditions around the site;

(7) The special use allows for the protection of property values and the ability of neighboring lands to develop the uses permitted in the zoning district; and

(8) The special use complies with all other relevant City, State, and Federal laws and regulations.

Zoning Commission and Staff recommend Approval of SUP district based on the site plan and Preliminary Conditions of Approval by the TRC and:

1. Proposal meets the building requirements of the HAO.
2. Only one side of the property remains a residential use.
3. Consistent with both the Land Use Plan and the HAO plan.

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Based on findings that the proposed project meets all five criteria above:
 - a) Approval of SUP as presented by staff (recommended)
 - b) Approval of SUP with modified condtions;
- 2) Based on findings that the proposed project does not meet one or more of the five criteria liste above:
 - c) Denial of the SUP request.

RECOMMENDED ACTION:

Zoning Commission and Staff Recommend: That the City Council find the project meets the five criteria for the Special Use Permit and move to Approve the Special Use Permit for this property with the conditions illustrated in the site plan and described by staff.

ATTACHMENTS:

Zoning Map

Current Landuse

Land Use Plan

ZONING COMMISSION
P11-69F



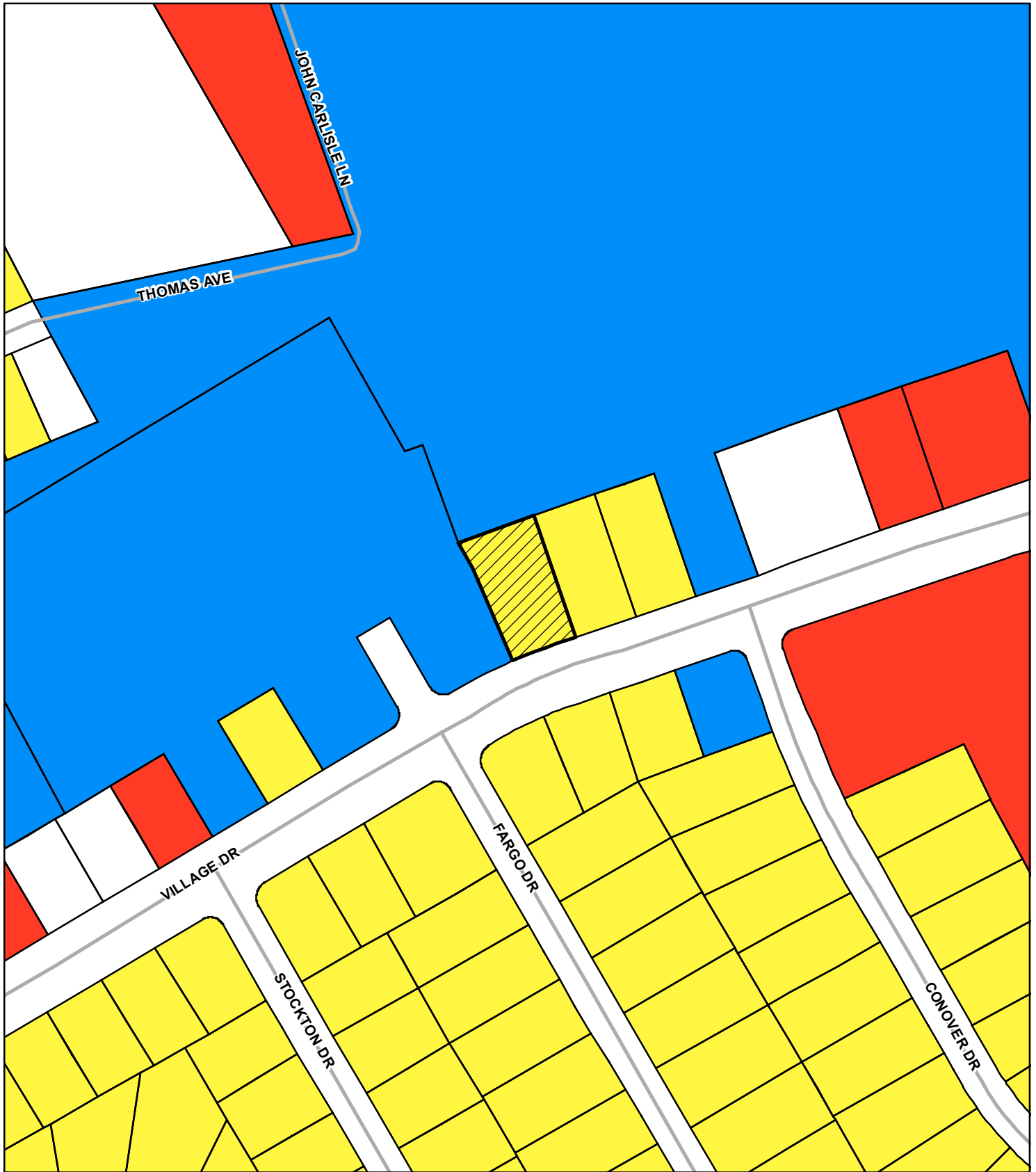
Request: SUP
Location: 3410 Village Dr
Acreage: +/- 0.47 acres

Zoning Commission: 12/13/2011 Recommendation: _____
City Council: _____ Final Action: _____
Pin: 0416-95-5885

Letters are being sent to all property owners within the circle, the subject property is shown in the hatched pattern.

Current Land Use

P11-69F



Legend

Existing Landuse	Common Area	Group Quarters	Industrial	Multi-Family	Open Space	Communications-Utilities	Vacant Commercial
Single Family Detached	Commercial	Golf Course	Institutional	Mobile Home	Parking	Under Construction	Not Verified
Single Family Attached	Cemetery	Government Office	Lake	Mobile Home Park	Predominantly Vacant	Vacant Land	Null PIN

2010 Land Use Plan

Case No. P11-69F



CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Craig Harmon, AICP, CZO - Planner II
DATE: January 23, 2012
RE: **P11-62F Rezoning from SF-10 Single Family District to Neighborhood Commercial District, or a more restrictive district, on property located at 669 Country Club Drive. Containing 0.96 acres more or less and being the property of Beulah Quick and Paula Quick Hall.**

THE QUESTION:

Does the proposed zoning to Neighborhood Commercial fit with the character of the neighborhood and the long range plans of the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Livable Neighborhoods
Growth and development

BACKGROUND:

Owner: Beulah Quick and Paula Quick Hall
Applicant: Beulah Quick and Paula Quick Hall
Requested Action: SF-10 to NC
Property Address: 669 Country Club Dr.
Council District: 3 (Massey)
Status of Property: Developed Single Family
Size: .96 acres +/-
Existing Land Use: Single Family Residence
Adjoining Land Use & Zoning:
North - Neighborhood Commercial
South - Office & Institutional and SF-6
East - Single Family Residential 10
West - Neighborhood Commercial
Letters Mailed: 37
Land Use Plan: Low Density Residential.
Small Area Studies: 2025 Long Range Transportation Plan - No effect on this property.

ISSUES:

The owner of this property has submitted a rezoning request to convert this property to commercial use. While there is a Neighborhood Commercial district beside and across Country Club Drive from this property, the City's Land Use Plan calls for the property to the west (the bank) to be the cutoff point for commercial development on the south side of Country Club Road. Traffic volume and turning moves on and off of Country Club would be chief concerns of the city staff. If the Council is inclined to rezone this property, staff would suggest that an Office & Institutional (OI) district would be more appropriate than NC.

Zoning Commission recommends Approval to a more restrictive OI district:

1. Access to major thoroughfare
2. Location relative to existing commercial and office uses.
3. OI being a good buffer between commercial and residential uses.

Staff recommends Denial of NC district based on:

1. The Land Use Plan calls for residential and identifies a commercial boundary to discourage the "stripping " of this portion of the corridor.

2. The amount of commercial already in this area.
3. The property is bordered on two sides by residential.
4. Traffic volume and turning movements

BUDGET IMPACT:

The City would be required to provide an increase in public services that should be offset by the increase this development would bring to the City's tax base.

OPTIONS:

- 1) Approval of rezoning to NC
- 2) Approval of rezoning to a more restrictive OI district (recommended by Zoning Commission);
- 3) Denial of the rezoning request (recommended by staff).

RECOMMENDED ACTION:

Zoning Commission Recommends: That the City Council move to APPROVE the rezoning of this property to a more restrictive Office and Institutional district.

ATTACHMENTS:

Zoning Map
Current Landuse
Land Use Plan



RANDINITA DR

ARROWOOD RD

CLEARWATER DR

JAVA DR

HILTON DR

ROSEHILL RD

COUNTRY CLUB DR

HARVEY DALE DR

MCCHOEN DR

MCCHOEN DR

BARKSDALE RD

CHADWICK RD

HICKORY HILL RD

NC

NC

OI

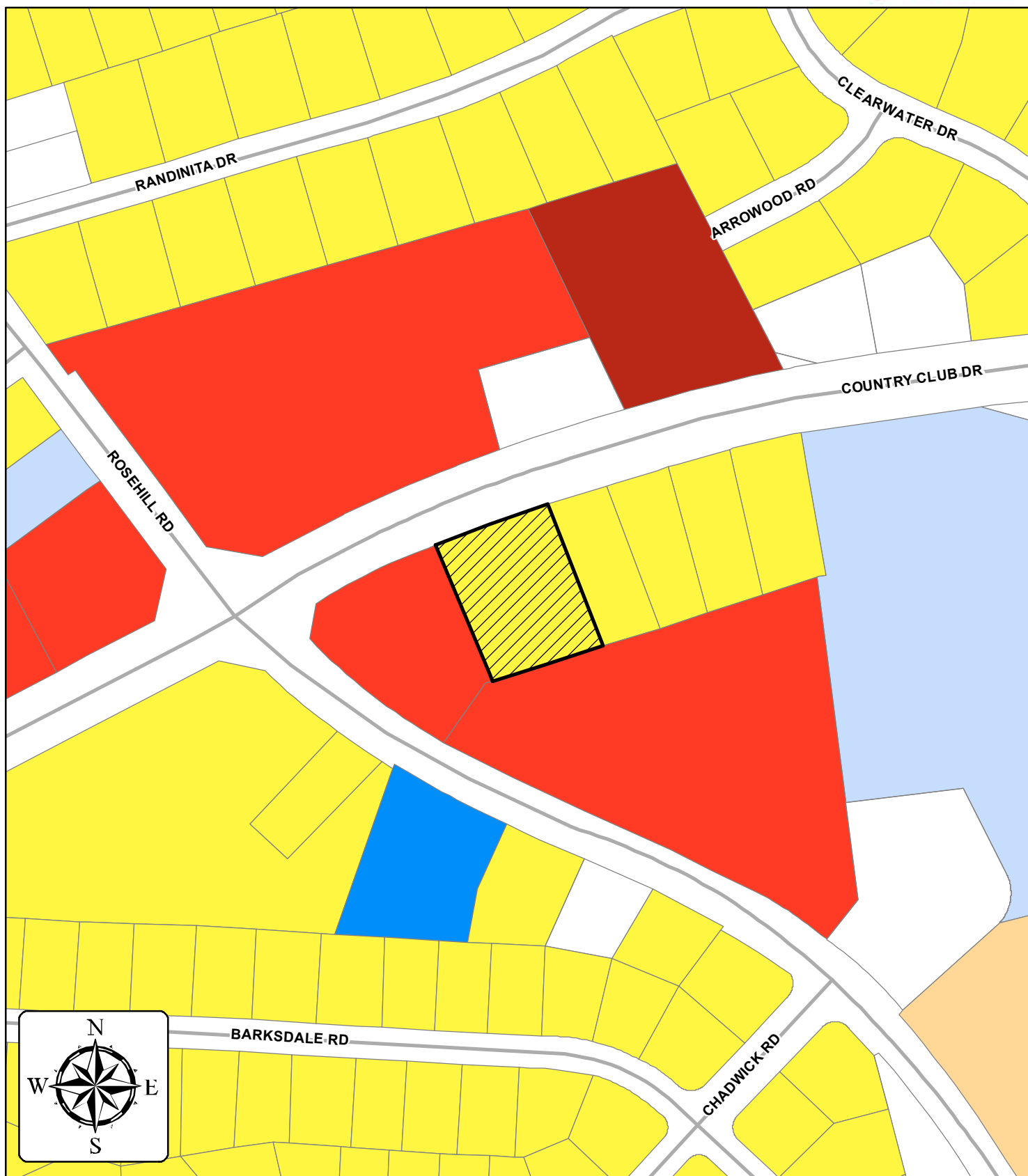
OI

SF-6

SF-10

Current Land Use

P11-62F

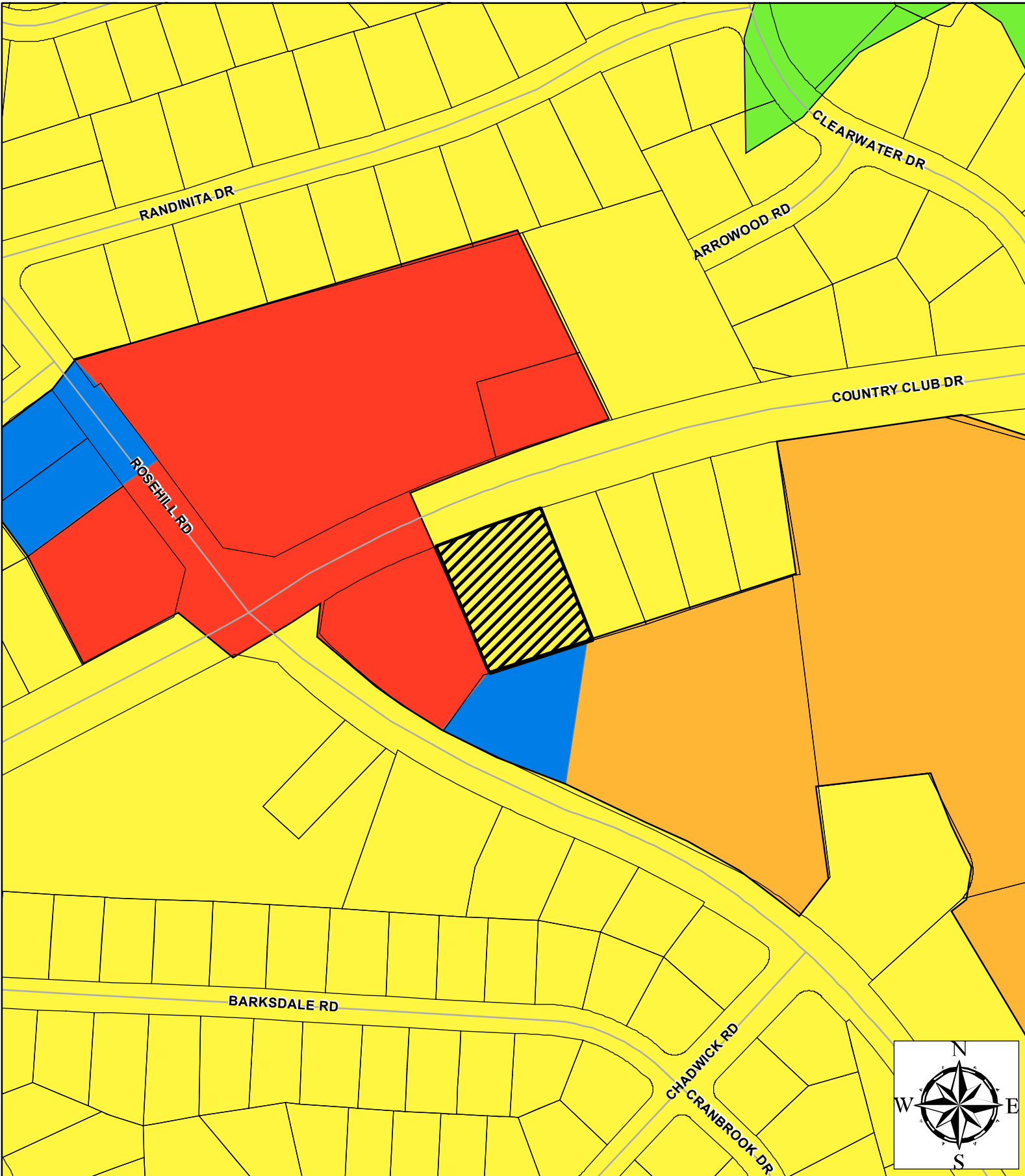


Legend

Existing Landuse	Common Area	Group Quarters	Industrial	Multi-Family	Open Space	Communications-Utilities	Vacant Commercial
Single Family Detached	Commercial	Golf Course	Institutional	Mobile Home	Parking	Under Construction	Not Verified
Single Family Attached	Cemetery	Government Office	Lake	Mobile Home Park	Predominantly Vacant	Vacant Land	Null PIN

2010 Land Use Plan

Case No. P11-62F



CITY COUNCIL ACTION MEMO

TO: Mayor and City Council
FROM: Victor Sharpe, Community Development Director
DATE: January 23, 2012
RE: **Community Development - Substantial Amendment of the 2011-2012 Community Development Annual Action Plan for funding for the construction of a neighborhood resource center by Fayetteville Metropolitan Housing Authority in the HOPE VI Revitalization Project area.**

THE QUESTION:

Is a substantial amendment to the 2011-2012 Annual Action Plan to use Community Development Block Grant funds consistent with the City's commitment to the HOPE VI Revitalization project?

RELATIONSHIP TO STRATEGIC PLAN:

Growing City, Livable Neighborhoods - A Great Place to Live

BACKGROUND:

- The City of Fayetteville has committed \$937,500 of Community Development Block Grant (CDBG) funds to the Fayetteville Metropolitan Housing Authority (FMHA) over a five-year period as part of its commitment to the Old Wilmington Road HOPE VI Revitalization Project.
- Currently these funds have been approved for the acquisition of land to construct single family affordable housing.
- FMHA has determined that the entire amount allocated is not needed for land acquisition in meeting their five year deadline for completing the project.
- To date the City has approved and budgeted \$749,000 as part of the funding for the acquisition of land for single family housing development. The remaining \$188,500 is scheduled to be budgeted for the 2012-2013 program year.
- FMHA has requested to use the current budgeted amount of \$749,000 for the construction of the neighborhood resource center that will be rebuilt on Old Wilmington Road. The remaining amount of \$188,500 proposed for next year's budget will be used for acquisition of land to continue the construction of single family affordable housing.
- The Fayetteville Redevelopment Commission considered this item on December 14, 2011 and recommended approval of the substantial amendment.

ISSUES:

The budgeted CDBG funds need to be expended as soon as possible to assure that we meet the required time frame for expending these funds.

BUDGET IMPACT:

The amendment will allow a change in the use of Community Development Block Grant funds committed to the Old Wilmington Road HOPE VI Revitalization Project.

OPTIONS:

- Approve Substantial Amendment.(Recommended)
- Do not approve Substantial Amendment.
- Provide additional direction to staff.

RECOMMENDED ACTION:

Approve a Substantial Amendment of the 2011-2012 Community Development Annual Action Plan to provide funding in the amount of \$749,000 to the Fayetteville Metropolitan Housing Authority for the construction of a Neighborhood Resource Center in the HOPE VI Revitalization Project area.

ATTACHMENTS:

Resolution

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, NORTH CAROLINA APPROVING A SUBSTANTIAL AMENDMENT TO THE 2011-2012 COMMUNITY DEVELOPMENT ANNUAL ACTION PLAN FOR FUNDING OF THE CONSTRUCTION OF A NEIGHBORHOOD RESOURCE CENTER BY FAYETTEVILLE METROPOLITAN HOUSING AUTHORITY IN THE HOPE VI PROJECT AREA.

WHEREAS, the City of Fayetteville, North Carolina is a validly existing municipal corporation of the State of North Carolina, existing as such under and by virtue of the Constitution, statutes and laws of the State of North Carolina; and

WHEREAS, the Fayetteville Metropolitan Housing Authority received a 2007 HOPE VI Revitalization Grant in the amount of \$20 million dollars; and

WHEREAS, the City of Fayetteville City Council on October 22, 2007 approved commitments in the form of vacant land, construction of infrastructure, waiving of filing, permitting and connection fees, contribution of general funds and HOME and CDBG funds for the HOPE VI Revitalization Project; and

WHEREAS, the HOPE VI project is consistent with the goals and objectives of a More Attractive City – Clean and Beautiful, Revitalized Downtown – A Community Focal Point, and Growing City , Livable Neighborhoods – A Great Place to Live; and

WHEREAS, the Fayetteville Redevelopment commission considered this item on December 14, 2011 and recommends approval of the substantial amendment.

NOW THEREFORE, BE IT RESOLVED that the City Council of the City of Fayetteville hereby approve the substantial amendment of the 2011-2012 Community Development Annual Action Plan for funding for the construction of a neighborhood resource center in the amount of \$749,000 by Fayetteville Metropolitan Housing Authority in the HOPE VI Revitalization Project area.

ADOPTED this the 23rd day of January, 2012.

CITY OF FAYETTEVILLE

(SEAL)

By: _____
ANTHONY G. CHAVONNE, Mayor

ATTEST:

PAMELA MEGILL, City Clerk

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Karen S. Hilton, AICP, Manager Planning and Zoning Division
DATE: January 23, 2012
RE: **Consideration of UDO Text Amendment Set #4 regarding parking, glazing (window area)/door standards and density in the DT district; a new alternative signage plan option; increased height for certain accessory structures; special standards for junk/salvage yards (re-establishing original standards); and other corrections and adjustments for internal consistency.**

THE QUESTION:

Do the proposed changes remain consistent with and better achieve public objectives and purposes and not conflict with other regulations, while being considerate of environmental and development needs? (Also see the attached standards for considering amendments.)

RELATIONSHIP TO STRATEGIC PLAN:

Greater Tax Base Diversity - strong local economy
Growing City, Livable Neighborhoods - a great place to live
A More Attractive City - clean and beautiful

BACKGROUND:

In December 2010 the City Council adopted the Unified Development Ordinance (UDO), followed by the citywide official zoning map and the first set of UDO amendments in July 2011. Two other sets of corrections and clarifications were approved on November 28, 2011. This fourth set of amendments begins to involve more substantive changes. To facilitate discussion and any desired changes, staff has structured the draft ordinance in three major parts: (1) Downtown District (DT) windows/door areas, parking and density; (2) Alternative Signage Plan (new); and (3) Adjustments and Corrections.

Each of the recommended changes appears to meet all of the standards for considering text amendments (see the attached evaluations). Those changes associated with the downtown were part of recent discussions with the UDO Advisory Committee and received their general support. There were no speakers in opposition to any of the proposed changes at the Planning Commission hearing on January 5th. The Commission recommended approval.

ISSUES:

The issues being addressed by the proposed changes in the Downtown District (DT) standards are those of practicality (the slight reduction in the required amount of window and door area (from 60 to 50%) and clarity (the change specifies the standard is applicable to sides with street frontage). Changes to delete required parking in the DT and allow unlimited density help strengthen the economics for downtown development as well as reinforce the urban form of the downtown area.

Part 2, the Alternative Sign Plan, provides a new administrative option allowing flexibility for large developments (over ten acres), to coordinate signage allowances among different uses and establish a coherent, complementary standard for signs within the development. In Part 3, the most substantive change was for increase the allowed height for accessory structures (from 15 to 25 feet) in relation to rear yard setbacks. This change enables some opportunities for accessory dwelling units and a better response to the design of the principal structure.

BUDGET IMPACT:

The overall impact should be positive, with the most immediate and direct impacts occurring mostly with the changes to standards in the Downtown District.

OPTIONS:

1. Approve as recommended;
2. Modify portions and Approve as amended;
3. Defer action; or
4. Deny.

RECOMMENDED ACTION:

The staff and Planning Commission recommend that the City Council move to approve all parts of the ordinance as recommended.

ATTACHMENTS:

Minutes of the PC Meeting 1-5-2012

UDO Text Part 1 Evaluation - Downtown Pkg Glazing Density

UDO Text - Evaluation Pt 2 - Alt Sign Plan

UDO Text - Evaluation Pt 3 Adjustments Corrections

UDO Amendment Set 4 draft Ordinance

Minutes
Fayetteville Planning Commission Special Meeting
January 5, 2012
Lafayette Room, City Hall

Attending: Members: Jack Cox, Dr. Fiden (arrived 6:45), Jimmy Holland, John Johnson, Mary Lavoie, Larnie McClung, Ron Michael, Jessica Ranavaya, Bill Snuggs, Maurice Wren (Absent: Bill Watt)
 Staff: Scott Shuford, Karen Hilton, Brian Myers

ITEM 1: Chairman Jack Cox called the meeting to order at 6:00 p.m.

ITEM 2: Mr. McClung motioned approval of the Minutes of the November 15, 2011 meeting as amended by staff to include the two lines inadvertently omitted in the copy in the packet. The motion was approved 8-0.

ITEM 3A: PUBLIC HEARING to consider a request by Capitol Partners LLC, to amend the use-specific standards in Article 30-4.C.4(h)(1) requiring separation between certain uses, to reduce or remove the separation requirement for certain uses in the Downtown District

Staff Report: Karen Hilton described the request made by Capitol Partners, LLC. She reviewed the criteria for considering text amendments relative to this request. Staff recommended that the separation requirements be eliminated and replaced with a different way of managing the number and size of bars / nightclubs. The UDO Advisory Committee discussion supported deleting the separation requirement, favoring a way to manage the size and number of bars/nightclubs. The proposed alternative approach would limit the number in any block to a maximum of four, with no more than two on any single block face and no more than one in any block with a capacity over 100 people. (Alternative attached)

Speakers:

For: Mr. Mike Lallier on behalf of Capitol Partners, LLC:

- supported the alternative to manage the number and size of bars or nightclubs in the Downtown.
- described interests for a variety of uses including a school as well as bar(s).

Against: None.

Discussion: Questions and discussion included:

- purpose or value in regulating the bars / nightclub uses compared to other uses.
- clarification that the separation worked in both directions (if a bar is established, no church or school or daycare could be established within 500 feet).
- confirmation that adult entertainment was regulated separately and these changes did not create any opportunity for such uses to locate in the Downtown District.
- distinction between bars / nightclubs and restaurants with alcoholic beverages and entertainment (alcohol sales are less than 50% of revenues).
- how a building with frontage on more than one street would be handled (e.g. when same business with two entrances, and when two different businesses – in either case staff would count that as two bars).

Recommendation: Mr. Wren asked to be recused from the vote, given his relationship with Capitol Partners, LLD. The request was approved 7-0. Mr. Holland moved to approve the requested text amendment as recommended by staff, to remove the separation requirements in Art. 30-4.C.4(h)(1) and create a new use-specific standard as recommended by staff, focused on managing the number and size of bars / nightclubs in the Downtown District. The motion was seconded by Ms. Lavoie and approved 7-0.

ITEM 3B: PUBLIC HEARING to consider UDO text amendment set #4 to (a) delete the parking requirement, reduce glazing / door standards, and reduce or remove the limit on residential density, all in the Downtown District; (b) amend Article 5.L Signage to add a section for alternative sign plans for larger developments; (c) allow increased height and related adjustments for certain accessory uses; and (d) make minor adjustments and corrections addressing appeals of administrative actions, recordation, notification methods for BOA decisions, consistency between use listings and use category examples, applicability of access standards, and miscellaneous cross-references or clarifications.

Staff Report: Karen Hilton summarized the more substantive changes proposed.

Speakers: There were no speakers for or against the proposed amendment package.

Discussion:

- “glazing” (meant window area).
- the purpose of such standards (to prevent large areas of blank wall space, particularly at the ground level where pedestrians needed a sense of activity, accessibility and interest).
- previous and current downtown parking standards (none required in former C2P district).

Recommendation: Mr. Wren moved to approve the text amendments described as Set #4 as presented by staff. The motion was seconded and approved 8-0.

ITEM 4: Mr. Shuford described the proposal to create focus groups to evaluate the various aspects of sign regulation. In response to questions, he estimated three months to complete the initial focus group meetings. Following the suggestion that there be a variety of perspectives included in some or all of the focus groups, he described a process in Clearwater regarding the perception of strong differences among focus groups, yet the emergence of common interests and objectives during the focus group work.

ITEM 5: No regular January meeting. Next regular meeting February 21, 2012, 7:00 p.m.

ITEM 6: With no further business the meeting was adjourned at approximately 7:10 p.m.

Prepared by:

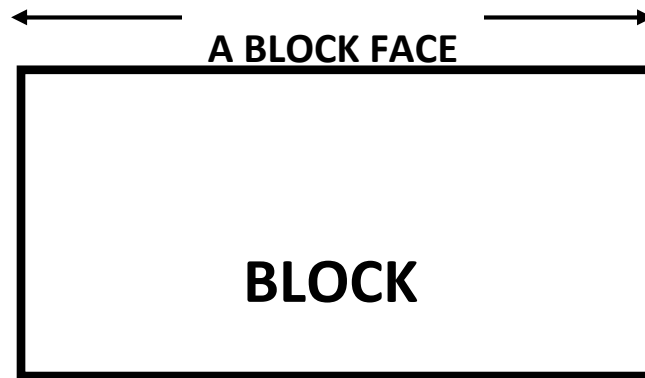
Karen Hilton 1/9/2012
Manager, Planning and Zoning

Approved: _____

Separation Between Bars In The Downtown

In order to address concerns about possible proliferation of bars in the Downtown zoning district if separation between bars and “protected uses” (churches, day cares and schools) is eliminated, staff proposes that bars be separated by size and number within each block and block face in the Downtown.

A block face is one side of a block; in the example below, the rectangular block has four block faces.



The UDO defines a “block face” as: *The lands abutting on one side of a street and lying between the two nearest intersecting or intercepting streets, railroad right-of-way, watercourse or unsubdivided land.*

The purposes behind this method of separation are:

- To address bar location by area of impact. For example: A bar on one block face will not likely create sidewalk congestion or noise on another block face.
- To address bar location by scale of impact. A large bar has greater potential to create sidewalk congestion, noise and parking impacts than a small bar.
- To address proliferation concerns by separating bars by both block and block face.

Proposed Separation Requirements

- Not more than two bars with an occupancy of 100 persons or less in any one block face.
- Not more than one bar with an occupancy of >100 persons in any one block or block face.
- Not more than a total of two bars of any size in any one block face.
- Not more than a total of four bars in any one block.

Maximum Saturation

Block Face - Either:

- Two small bars
- One large bar and one small bar

Block - Either:

- Four small bars
- Three small bars and one large bar

Staff Evaluation:

Proposed UDO Text Amendment Set #4

Part 1 - Downtown Density, Glazing and Parking Requirements

Background. The staff has identified adjustments to the three following standards for the Downtown District (DT) to recognize physical design constraints and to encourage the dense urban core development that is the goal of downtown plans and the City's Strategic Plan. The specific changes are:

<u>Standard</u>	<u>Former Ordinance</u>	<u>Current Std</u>	<u>Proposed Std</u>
<i>Sec. 30-3.E.7</i>			
Max. Density	unlimited	40 units/acre	unlimited
Doors/Glazing 1 st Floor	N/A	60% interior lots 50% corner lots	50% when abutting a street
<i>Sec. 30-5.A.2(c)</i>			
<i>Sec. 30-5.A.8(h)</i>			
Parking	none in portions of DT	can be reduced to 75% of standard	none required

Evaluation. The UDO provides seven standards of review for proposed text amendments. Each standard is listed in the following table, along with staff analysis of how each standard applies to the proposed changes in the residential density, glazing/doors on the first floor, and parking.

Standard	Analysis
1) Whether and the extent to which the proposed amendment is consistent with all City-adopted plans that are applicable;	The City Strategic Plan envisions a vibrant downtown that includes the following initiatives: "attracting diverse businesses to Downtown" and providing "more reasons to think about going to Downtown". The proposed amendment appears to support these initiatives.
2) Whether the proposed amendment is in conflict with any provision of this Ordinance, and related City regulations;	The DT district purpose includes the promotion of uses that result in a "more diverse and vibrant mixed urban center" and specifically states "including more high-density residential development". The changes encourage more complete, efficient use of available land and buildings for the desired development rather than requiring a significant amount to be dedicated to surface parking. The proposed amendment appears to support the City Strategic Plan and Downtown District purposes.
3) Whether and the extent to which there are changed conditions that require an amendment;	Downtowns are logical locations for high density development and increased efficiencies of shared parking structures versus individual surface parking lots. Since the UDO was initially outlined and drafted, the new downtown parking garage has been funded and completed, relieving some pressures for surface parking and helping foster the desired densities and mixes of uses in the core of the city.
4) Whether and the extent to which the proposed amendment addresses a demonstrated community need;	The community needs that this amendment addresses appear to be outlined in the Strategic Plan and in the DT district purpose statement. Additionally, the doors/glazing standard responds to a pragmatic design issue.

5) Whether and the extent to which the proposed amendment is consistent with the purpose and intent of the zoning districts in this Ordinance, or would improve compatibility among uses and would ensure efficient development within the City;	Downtowns are logical locations for increased reliance on shared and structured parking, and for the most dense and intense development in the city. These changes help encourage the efficient development of the desired urban mixed-use core.
6) Whether and the extent to which the proposed amendment would result in a logical and orderly development pattern; and	Downtowns are logical locations for increased reliance on shared and structured parking, and for the most dense and intense development in the city. These changes help encourage the efficient development of the desired urban mixed-use core.
7) Whether and the extent to which the proposed amendment would result in significantly adverse impacts on the natural environment	N/A

Staff discussed this issue with the UDO Advisory Committee in December. The consensus of the Committee was to eliminate the parking and density standards in the DT district and to approve the slight reduction in the percent of door/glazing required on the first floor and clarification that the standard related to the frontage along streets.

Staff Evaluation

Proposed UDO Text Amendment Set #4

Part 2 - Alternative Signage Plan for Large Development

Background. This is a new section to the UDO that allows for the development of signage plans for large parcels. These plans are intended to address the needs of “campus” style developments to display integrated signage, to allow site-specific design constraints affecting signage to be addressed, and to promote creativity and excellence in sign design. The Planning Commission would be the approving body for signage plans, and their actions would be guided by specific considerations outlined in the attached ordinance.

Evaluation. The UDO provides seven standards of review for proposed text amendments. Each standard is listed in the following table, along with staff analysis of how each standard applies to the proposed addition of an alternative signage plan for large developments.

Standard	Analysis
1) Whether and the extent to which the proposed amendment is consistent with all City-adopted plans that are applicable;	The City Strategic Plan envisions the development of a new sign code in 2012. This ordinance would be a first step in the development of that new code.
2) Whether the proposed amendment is in conflict with any provision of this Ordinance, and related City regulations;	The UDO is intended to support creativity and flexibility in development while raising the standards for such development. This ordinance would comport with those objectives.
3) Whether and the extent to which there are changed conditions that require an amendment;	Both Methodist University and Fayetteville State University are developing master plans for their respective campuses. The Military Business Park continues to move forward. The proposed ordinance would potentially support unified signage in these large developments.
4) Whether and the extent to which the proposed amendment addresses a demonstrated community need;	See 3) above.
5) Whether and the extent to which the proposed amendment is consistent with the purpose and intent of the zoning districts in this Ordinance, or would improve compatibility among uses and would ensure efficient development within the City;	See 2) above.
6) Whether and the extent to which the proposed amendment would result in a logical and orderly development pattern; and	The intent of the ordinance is to promote signage which is integrated within a large development and which is both attractive and effective in communication.
7) Whether and the extent to which the proposed amendment would result in significantly adverse impacts on the natural environment	N/A

Staff Evaluation

Proposed UDO Text Amendment Set #4

Part 3 – Miscellaneous Corrections and Minor Adjustments/Clarifications

Background. The staff has identified both clear errors and some needed adjustments that are small enough to be considered in this final portion of the Amendment Set #4. The specific changes are attached to this Staff Report.

Analysis. The UDO provides seven standards of review for proposed text amendments. Each standard is listed in the following table, along with staff analysis of how each standard applies to the proposed adjustments (accessory structure heights).

Standard	Analysis
1) Whether and the extent to which the proposed amendment is consistent with all City-adopted plans that are applicable;	The City Strategic Plan envisions a growing city with Livable Neighborhoods and a More Attractive City. Staff believes that none of the proposed adjustments run counter to those goals. As noted below, some are expected to improve the responsiveness to local goals.
2) Whether the proposed amendment is in conflict with any provision of this Ordinance, and related City regulations;	Not adjusting the allowed height for accessory structures would prevent many property owners from achieving complementary design and/or use of the accessory structure for options such as accessory dwelling unit.
3) Whether and the extent to which there are changed conditions that require an amendment;	N/A
4) Whether and the extent to which the proposed amendment addresses a demonstrated community need;	Staff believes that none of the proposed adjustments run counter to those goals. Some, such as the increased allowed height of accessory structures in certain situations, improves the ability to meet community goals and objectives.
5) Whether and the extent to which the proposed amendment is consistent with the purpose and intent of the zoning districts in this Ordinance, or would improve compatibility among uses and would ensure efficient development within the City;	Staff believes that none of the proposed adjustments run counter to those goals. Some, such as the increased allowed height of accessory structures in certain situations, improves the ability to meet community goals and objectives, including those purposes expressly stated in the UDO.
6) Whether and the extent to which the proposed amendment would result in a logical and orderly development pattern; and	See previous sections.
7) Whether and the extent to which the proposed amendment would result in significantly adverse impacts on the natural environment	None of these amendments should increase any potential for adverse impacts. Re-establishing the expected standards for a special use approval of a new or expanded salvage yard likely would reduce any potential impacts.

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE TO AMEND CHAPTER 30 UNIFIED DEVELOPMENT ORDINANCE TO ADDRESS ERRORS AND CLARIFICATIONS AND TO (1) DELETE THE PARKING REQUIREMENT, REDUCE GLAZING / DOOR STANDARDS, AND REDUCE OR REMOVE THE LIMIT ON RESIDENTIAL DENSITY, ALL IN THE DOWNTOWN DISTRICT; (2) AMEND ARTICLE 5.L SIGNAGE TO ADD A SECTION FOR ALTERNATIVE SIGN PLANS FOR LARGER DEVELOPMENTS; (3) ALLOW INCREASED HEIGHT AND RELATED ADJUSTMENTS FOR CERTAIN ACCESSORY USES; AND MAKE OTHER MINOR ADJUSTMENTS, CROSS-REFERENCES AND CORRECTIONS

BE IT ORDAINED, by the City Council of the City of Fayetteville, North Carolina, that the Unified Development Ordinance adopted December 13, 2010 as Chapter 30 of the Code of Ordinances of the City of Fayetteville and last amended November 28, 2011, be amended as follows:

PART 1

Section 1. Amend the following portions of Articles 3 and 5 the Unified Development Ordinance with regard to the maximum density, the minimum required glazing and door openings, and the required parking in the Downtown (DT) District:

Sec. 1.1: In 30.3.E.7, dimensional standards for the DT Downtown District, change the Maximum Gross Residential Density from 40 du/acre to unlimited in the column for principal uses.

Sec. 1.2: In 30.3.E.7, dimensional standards for the DT Downtown District, change the Percentage of first-floor wall occupied by glazing/doors, in the column for principal uses, to read at follows: 50 when abutting a street

30-3.E.7 DOWNTOWN (DT) DISTRICT

DIMENSIONAL STANDARDS		
DIMENSIONAL STANDARD	PRINCIPAL USES	ACCESSORY STRUCTURES
Lot area, min. (sq ft)	None	n/a
Lot width, min. (ft)	None	n/a
Gross residential density, max. (dwelling units/acre) [1]	40unlimited	n/a
Lot coverage, max. (% of lot area)	100	[2]

Height, (min.) ft	24	n/a
Height, max. (ft) [1]	90; may be increased up to 150 for buildings with street-level restaurants or retail	40; 15 where abutting a single-family zoning district
Front setback, min. (ft)	None for first 4 stories; 10 for stories 5-8; 20 for stories 9+	Not allowed in front, side, or corner side yard areas
Front setback, max. (ft)	5 for the first 4 stories unless buildings on either side have deeper front setbacks, then the average setback of both	
Side setback, min. (ft)	None; 10 where abutting a single-family zoning district	
Corner side setback, min. (ft)	Min. required for vehicular visibility	
Rear setback, min. (ft)	None; 20 where abutting an alley or single-family zoning district or use	3 abutting an alley, otherwise none
Spacing between buildings, min. (ft)	None	None
Percentage of primary frontage occupied by building wall (min. %)	100 for interior lots; 80 for corner lots [3]	n/a
Percentage of first-floor wall occupied by glazing/doors (min. %)	60 for interior lots , 50 when abutting a street	50 when abutting a street

NOTES:

[1] Gross residential density and maximum height may be increased through provision of sustainable development features in accordance with Section 30-5.N, Incentives for Sustainable Development Practices.

[2] Accessory structures/use areas shall not exceed the lesser of: 1,500 square feet in size or 30 percent of the allowable lot coverage.

[3] Entrances to parking garages, surface parking behind buildings, pedestrian pass-throughs, plazas, and gathering spaces are exempt.

Sec. 1.3: In 30.5.A.2(c), make the following changes to delete required parking:

30-5.A.2(C) OFF-STREET PARKING, LOADING, AND CIRCULATION

(c) Parking and Loading in the Downtown (DT) District

(1) In General

~~Unless exempted, uses located in the Downtown (DT) district shall~~

~~ensure that any off-street parking spaces provided in excess of the maximum number of off-street parking spaces allowed (see Section 30-5.A.4.f, Maximum Number of Spaces Permitted) are provided within parking structures~~

(2) Exemption from Minimum Parking Requirements

~~Development in the Downtown (DT) district shall be exempt from the minimum parking requirements in Table 30-5.A.4.B, Minimum Off-Street Parking Standards~~

(3) Exemption from Off-Street Loading Requirements

~~Development within the DT district is exempted from the minimum number of off-street loading spaces required in Table 30-5.A.10.a Required Off-Street Loading Spaces~~

Sec. 1.4. In 30-5.A.8(h), make the following changes to reflect the deletion of minimum required parking in the Downtown District:

30-5.A.8(H) ALTERNATIVE PARKING PLAN

(h) In-Lieu Fee

(1) Limited to MU Districts

Within the Mixed-Use (MU) district, off-street parking requirements for nonresidential uses may be satisfied, at the option of the City, by developer payment of a proportionate share in-lieu parking fee established by the City Manager that is consistent with, but does not exceed, costs the City will incur to provide for comparable off-street parking spaces for the development.

PART 2

Section 2. Amend Article 5 of Chapter 30 of the City Code to establish a new Section [proposed to be 30-5.L.10(new f0 which reads as follows:

30-5.L.10 Signs Permitted by Special Approval

(f). Large Development Alternative Signage plan [new]. Regardless of the other provisions of this Article, the Planning Commission may, at its sole discretion, approve a signage plan for certain development projects listed in this section. The approved signage plan may include signs of different sizes, types, locations, placement and height from those otherwise enumerated in this Article.

- (1) Purpose. The purposes behind this section are:
 - a. To permit creativity in sign design and placement to address site issues and constraints associated with topography, pedestrian-orientation, way-finding and other conditions unique to the subject development.
 - b. To encourage the development of comprehensive signage plans for large developments that promote an integrated approach to sign design and placement that is both attractive and informative.
- (2) Application. Signage plans may be submitted for the following types of development: Commercial, industrial, institutional, or mixed use developments containing ten or more acres in area.
- (3) Submittal process. Signage plan applications may be submitted for Planning Commission consideration at the time of original consideration of the proposed development or separately from the original development proposal. The following information or material shall be required for a signage plan application.
 - a. Owner and contact name, address, telephone number and signature(s), as applicable.
 - b. A signage plan proposal illustrating the proposed signs, their proposed location, their proposed purpose, along with a statement as to why the existing sign code cannot or should not be followed in the subject case.
 - c. An analysis showing how the proposed signage plan differs from what could be provided under the existing city sign regulations set forth in this Article.

- d. Other similar information determined by the city manager to be necessary for understanding the purpose and intent of the proposed signage plan application.
- (4) Review procedure. The city manager shall schedule the signage plan for Planning Commission consideration in accordance with the notice and public hearing procedures set forth in Section 30-2.B.13. In reviewing the proposed signage plan, the Planning Commission shall take the following matters into consideration.
 - a. The extent to which the proposed signage plan deviates from the sign allowances otherwise applicable in this Article.
 - b. The rationale provided by the applicant for the deviations.
 - c. The extent to which the signage plan promotes city goals for way-finding, pedestrian-orientation, and business identification.
 - d. The degree to which the signage plan creatively and effectively addresses the issues and constraints unique to the site with regard to signage.
 - e. The degree to which the signage plan creates a unified approach to development signage that is attractive and effective in communication.
- (5) The Planning Commission may deny or approve the proposed signage plan in part or in total and may establish conditions regarding approval.

PART 3

Section 3. In Article 3, make the following changes to allow increased height for accessory structures, in some cases in conjunction with increased rear yard setbacks:

Sec. 3.1: In all residential zoning districts (SF-15, SF-10, SF-6 and MR-5)(Sections 30-3.D.2, 3, 4 and 5), change maximum height for accessory structures to read: “25; 15 where abutting a single family district or use and the setback is less than 10”.

Sec. 3.2: In the LI and HI zoning districts, remove the height limitation on accessory structures since the setback from residential is already 50’ or more.

Sec. 3.3: In the remaining non-residential districts (OI, NC, LC, CC and MU)(Sections 30-3.E.2, 3, 4, 5 and 6), change maximum height for accessory structures to read: “25; 15 where abutting a single family district or use and the setback is less than 20”.

Section 4. In Article 4, 30-4.C.5(e)(6), add a new item “b” to re-establish the standards for a new or expanding junk/salvage yard seeking SUP approval in districts where the use can be approved. Those standards are:

(6) Salvage and Junkyard

- a. Nonconforming salvage yards or junkyards determined to be nonconforming prior to January 1, 2009, shall be subject to the following provisions:
 - i. ...
 - ii. ...
 - iii. ...
 - iv. ...
 - v. ...
- b. Salvage or junkyards allowed by special use permit in a zoning district shall only be permitted upon said premises by completely complying with the provisions of this Ordinance and of the requirements of a special use permit for junkyards including, but not limited to, the following:
 - i. No motor vehicle, motor vehicle part, or junk shall be stacked higher than the screening required pursuant to this Code or in any event no higher than 7 feet high.
 - ii. There shall only be one car per 162 square feet of storage area.

Section 5. In Article 4 change the following entries in Section A Use Table, Section B Use Classification, or Section C Use-Specific Standards, to make them internally consistent and clearer.

Sec. 5.1: In the Use Table, change the “Building, heating, plumbing, or electrical contractor” to add “with outside storage” as shown below.

Table 30-4.A Use Table

Extractive Industry	All uses																S	P							30-4.C.5.a	
Industrial Services	Building, heating, plumbing, or electrical contractor with outside storage															S		P	P				MP			
	Electric motor repair															S		P	P				MP		30-4.C.5.b.1	
	Fuel oil/bottled gas distributor																	P	P							
	General industrial service																	P	P				MP			
	Heavy equipment sales, rental, or storage															S		P	P				MP		30-4.C.5.b.2	
	Heavy equipment servicing and repair																	P	P							
	Laundry, dry cleaning, and carpet cleaning plants																P	S		P	P				30-4.C.5.b.3	
	Machine shop															S		P	P				MP		30-4.C.5.b.1	
	Repair of scientific or professional instruments															S	P	P	P		P	P		MP		30-4.C.5.b.1

Research and development										P		P	P	S	P	P	P		MP	
Tool repair													P	P	S	P	P			30-4.C.5.b.1

Sec. 5.2: Modify the use-specific standards in 30-4.C.5.b.1 (highlighted in the above table) as follows:

(b) Industrial Services

(1) Electrical Motor Repair, Machine Shop, Repair of Scientific Instruments, Tool Repair

In any authorized district other than LI or HI, repair of all machines shall occur within an enclosed building. Temporary outdoor storage may be allowed in an outdoor storage area that is no larger than 25 percent of the buildable area of the lot, located behind or to the side of the principal structure, and screened with a wooden fence or masonry wall in accordance with Section 30-5.D, Fencing Standards. The height of materials and equipment stored shall not exceed the height of the screening fence or wall.

Sec. 5.3: Make Table 30-5.A.8 and Figure 30-5.A.8 consistent with the following standards for parking aisle width and the depth of a perpendicular parking stall: The two-way aisle width for double-loaded parking perpendicular to the aisle shall be 24' minimum and the depth of the perpendicular bay shall be 20' minimum.

Section 6. Modify Figure 5.B.1(d) to be consistent with the landscaping changes to Table 30-5.B.1.D: Required Site Landscaping Plantings adopted in the previous amendments. *[Figure being modified by staff to show the change.]*

Section 7. Modify Section 5.F.4(g)(4) as follows:

- a. At all locations where streets terminate with no street connection, but a future connection is planned or accommodated, a sign shall be installed at the location with the words “FUTURE ROAD CONNECTION” to inform property owners.
- b. The Final Plat (see Section 30-2.C.6.e, Final Plat) shall identify all stub streets and include a notation that all street stubs are intended for connection with future streets on adjoining undeveloped property. (Also see Sec. 30-6.A.4.a Public Streets and Alleys)

Section 8. Modify Table 5.F.6 heading to delete “subdivision” in the title.

Section 9. Modify Table 5.I.3 Off-Street Parking Location to change Footnote 1 as follows:

TABLE 30-5.I.3: OFF-STREET PARKING LOCATION	
BUILDING FOOTPRINT SIZE (SQUARE FEET)	MAXIMUM NUMBER OF PARKING BAYS LOCATED BETWEEN BUILDING AND THE STREET [1] [2]
30,000 or less	1
30,001 – 60,000	2
60,001 – 100,000	4
100,001 or more	6

NOTES:

[1] Parking bays between a building and the street generally shall not exceed the length of the building. Allowable exceptions may include when required parking is provided to the side of the building or in conjunction with usable parking space along the drive aisle providing access to the parking in front of the building.

[2] The maximum number of allowable bays located between a building and the street may be doubled for buildings of two or more stories.

Section 10. Correct the reference in 30-6.A.3(e)(1)d as follows:

The developer shall be responsible for the entire cost of sidewalks within the development. Payment in-lieu of sidewalk construction may be considered by the City Manager in accordance with Section 30-6.A.3 Payment in-lieu of Sidewalks.

Section 11. The City Clerk is hereby authorized to revise formatting, correct

typographical errors, verify and correct cross references, indexes, and diagrams as necessary to codify, publish, and/or accomplish the provisions of this ordinance or future text amendments as long as doing so does not alter the material terms of the Unified Development Ordinance.

- Section 12. It is the intention of the City Council, and it is hereby ordained that the provisions of this ordinance shall become effectively immediately and be made part of the Code of Ordinances, City of Fayetteville, North Carolina, and the sections of this ordinance may be renumbered to accomplish such intention.**
- Section 13. If any section, subsection, sentence, clause, or phrase of this ordinance is, for any reason, held to be invalid, such decision shall not affect the validity of the remaining portions of this ordinance. The City Council hereby declares that it would have passed this ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared invalid.**

ADOPTED this the 23rd day of January, 2021.

CITY OF FAYETTEVILLE

ANTHONY G. CHAVONNE, Mayor

ATTEST:

City Clerk

CITY COUNCIL ACTION MEMO

TO: Mayor and City Council
FROM: Dale Iman, City Manager
DATE: January 23, 2012
RE: **Consideration of Moratorium on Vehicular Consent Searches**

THE QUESTION:

Does the City Council wish to adopt and enact a moratorium on vehicular consent searches?

RELATIONSHIP TO STRATEGIC PLAN:

Goal 2 - Growing City, Livable Neighborhoods - A Great Place To Live

BACKGROUND:

As a result of ongoing efforts to address concerns regarding the Fayetteville Police Department's use of consent searches, the City Council is considering a moratorium on vehicular consent searches for a period of time while additional research is conducted.

The attached policy proposal is being presented for consideration and/or adoption.

ISSUES:

BUDGET IMPACT:

The implementation of the Step 1 - Action outlined in the proposed moratorium is estimated to cost \$30,000. If City Council approves the moratorium on vehicular consent searches, a budget amendment will be scheduled for consideration at a future City Council meeting.

OPTIONS:

- Adopt the moratorium.
- Do not adopt the moratorium.
- Provide staff alternate and/or additional guidance.

RECOMMENDED ACTION:

ATTACHMENTS:

PD

Fayetteville Police Department Traffic Stops – Proposed Policy (DRAFT)

Some policies of the Fayetteville Police Department have been questioned for over a year. Many people have expressed a loss of confidence in some of these policies. The issue needs to be addressed. Effective community policing requires the confidence of all citizens as we work together to improve the quality of life for all citizens of Fayetteville.

To increase citizen and FPD employee confidence in goals, objectives, policies, and practices of this agency the City Council recommends the following Action Plan.

MOTION: Implement a 120-Day Moratorium on Consent Searches effective February 1, 2012, during which an identified and specific numbers of tasks will be completed. Those tasks are outlined below.

STEP 1 - ACTION: Identify an organization external to the FPD to review all traffic stop policies, procedures, and standards of conduct. Review the FPD Accreditation Process to identify training areas. Review audit findings and determine if the issues identified were also identified in the audit for corrective action. Review and analyze all data collected to determine if biased-based policing has occurred and if so, determine if it is a departmental problem or the result of individual officers. Immediately implement acceptable CALEA Accreditation training standards and identify specific and measurable goals to ensure the conduct of traffic stops (Self-assessment and External assessment) meet the standards.

Goal: Initiate Self-Assessment and External Assessment. Conduct Code of Conduct training during this period for officers and the department to establish an organizational culture where any bias-based policing is immediately detected and corrected. Include citizen representative(s) for input into the training elements design and delivery.

STEP 2 - ACTION: Complete purchase and installation of cameras into patrol vehicles, collect audio and video data, and utilize that new technology to monitor the activities of all traffic stops and conduct additional assessment as necessary.

Goal: Provide the ability to record audio and video every time a traffic stop takes place to provide evidence of illegal/improper activity and to protect officers against false complaints of misconduct. Fully Mission Capable cameras should be required for all traffic patrol operations.

STEP 3 - ACTION: Develop a reliable and valid police-citizen contact data collection and reporting system method to collect and analyze data in a timely and cost effective fashion which would be minimally disruptive to the daily responsibilities of our officers.

Goal: Establish system to analyze and track the police-citizen contact data to include time, date, reason and location of consent search requests and probable cause searches. Provide an objective and impartial analysis of the data of our officer-initiated traffic stops to identify trends (trend analysis) and institute corrective actions as necessary to meet established metrics for conduct of officers and public safety. Data shall be reportable on

a monthly, quarterly, and annual basis. Identify an outside agency or organization to help design a reporting system and help ensure accurate and timely information and analysis is provided.

STEP 4 – ACTION: Review, revise, and implement changes to the current Citizen and Employee Complaint process that increases citizen and employee confidence in goals, objectives, policies, and practices of the FPD. Ensure all complaints are investigated thoroughly and criticism is made an integral part of the department’s analysis of day-to-day services. Working with the external organization identified in Step 1, fully explore an external review process for citizen complaints.

Goal: Develop and implement a plan for internal reviews of complaints and resolutions on a regular basis. Fully explore an external review process for citizen complaints (by an organization external to the FPD such as a modified Ethics Commission).

City Manager Dale Iman will be charged with working with the FPD during this 120-day period to ensure these action items are completed. Assuming the actions are completed in a satisfactory manner, Consent Searches will be re-instated in 120 days. City Council will identify Council representative(s) to work with the City Manager and keep the City Council informed.

CITY COUNCIL ACTION MEMO

TO: Mayor and City Council
FROM: Rebecca Rogers-Carter, Management Services Manager
DATE: January 23, 2012
RE: a) Fayetteville Cumberland County Chamber of Commerce Economic Development Report - 2nd Quarter Report
b) FY 2012 Strategic Plan's Policy and Management Action Agenda 2nd Quarter Report

THE QUESTION:

To support the goals of the City's Strategic Plan, the City has partnered with the Chamber of Commerce for economic development activities. The Chamber provides quarterly updates to Council. City staff also prepares quarterly reports that detail the progress made through advancing the policy and management agenda articulated in the City's Strategic Plan. Has the City Council's interest been met in the work efforts reflected in the economic development report and Strategic Plan report for the 2nd quarter?

RELATIONSHIP TO STRATEGIC PLAN:

This report, like ones previous, reinforces and clarifies Council's vision for our community, which is the foundation of the City's Strategic Plan.

BACKGROUND:

The City's Strategic Plan has five main areas:

1. A vision statement that describes the type of community the Council would like to facilitate through policy direction and staff's work efforts
2. A mission statement that describes our organizational purpose, "making Fayetteville a better place for all"
3. A list of core values that describes our standards of performance which is expressed with the acronym statement to "Serve with RESPECT"
4. Multi-year goals that provide an intermediate focus for the work of City Council and staff, and further outlines the activities Council believes are necessary to realize the vision
5. A one-year action plan that identifies issues that Council wishes to address by providing policy direction and the necessary actions that the City management should complete during the upcoming fiscal year.

ISSUES:

Do the 2nd quarter work efforts reflect the overall direction articulated by the City Council in the FY 2012 Strategic Plan? Does the progress highlighted in this report move the community closer to the desired vision previously identified by the City Council?

BUDGET IMPACT:

OPTIONS:

1. Accept the report as provided with guidance to the City Manager on areas of interest
2. Request additional information on items listed in the report
3. Clarify interests in the report and the action agenda

RECOMMENDED ACTION:

Accept the report as provided with guidance to the City Manager on areas of interest.

ATTACHMENTS:

Strategic Planning Document



Live. Thrive. Prosper.

The American Dream Lives Here

Strategic Plan Progress Report FY 2012: 2nd Quarter

www.cityoffayetteville.org



FY 12 Strategic Plan

VISION 2025

The City of Fayetteville is a great place to live with a choice of desirable neighborhoods, leisure opportunities for all and beauty by design.

Our City has a vibrant downtown, vibrant major corridors and the Cape Fear River to enjoy, and a strong local economy.

Our City is a partnership of citizens with a diverse culture and rich heritage. This creates a sustainable community.

GOALS 2016



Greater Tax Base Diversity -
Strong Local Economy



More Efficient City Government -
Cost-Effective Service Delivery



Growing City, Livable Neighborhoods -
A Great Place to Live



More Attractive City -
Clean and Beautiful



Greater Community Unity -
Pride in Fayetteville



Revitalized Downtown -
A Community Focal Point

OUR MISSION

The City Government provides service that makes Fayetteville a better place for all.

The City Government is financially sound, and provides a full range of quality municipal services, that are valued by our customers, and delivered by a dedicated workforce in a cost-effective manner.

The City has well designed and well maintained infrastructure and facilities.

The City engages our citizens, and is recognized as a state and regional leader.

CORE VALUES

We, the Mayor, City Council, Managers, Supervisors and Employees

SERVE with

Responsibility

Ethics

Stewardship

Professionalism

Entrepreneurial Spirit

Commitment

Teamwork

to safeguard and enhance the public trust in City Government.

Targets For Action FY 12

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The annual work plan for Council and staff identifies “Targets for Action” that are designed to achieve the objectives for the City’s Goals 2016.

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Parks & Recreation Master Plan Bond Referendum Planning Policy Agenda: Growing City, Livable Neighborhoods

Background

Fayetteville-Cumberland Parks & Recreation has been tasked to increase recreational resources throughout the City and County by developing capital projects that would increase economic activity and quality of life. Using the adopted Parks and Recreation 2006 master plan and its executive summary, staff developed 15 projects that will create an environment of healthy living. Staff will work to develop elements of a potential bond referendum that will sustain previous park investments, fund tomorrow's park facilities and ensure enhanced quality of life for current citizens and future generations.

Resources

A vote of the people will be required to authorize the issuance of general obligation (GO) bonds to finance the proposed capital projects. Changes in property tax rates do not require voter approval, but the resources that will be dedicated to repay the proposed GO bonds will need to be identified as part of the voter approval process. Project estimates are being refined. The roles and responsibilities of both parties will need to be clarified and documents through the adoption of an interlocal agreement. That agreement will set out the financial plan. The Council or Commission or both, depending upon the financial plan, will need to vote to place an initiative before the voters to approve the issuance of GO debt. Currently, \$39 K in FY11 General Fund budget is dedicated for a consulting service to develop the structural plan.

Staff Liaison: Michael Gibson, Director of Parks and Recreation

Email Address: mgibson@ci.fay.nc.us

Phone Number: 910-433-1557

Team Members: Parks & Recreation staff, Finance staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Finalize structural plan	2 nd Qtr FY 12
Develop proposed financial plan (City and County financial staff)	2 nd Qtr FY 12
Present recommendations to City Council and County Commissioners	3 rd Qtr FY 12
Request ordinance approval for ballot initiative to support GO Bonds	3 rd Qtr FY 12
Continue to implement approved actions	4 th Qtr FY 12

First Quarter

- Worked to finalize the structural plan
- Presented Parks and Recreation Proposed Bond Referendum project status and timeline at the joint City/ County meeting September 29, 2011.

Second Quarter

- Preparing for Capital Project Bond Proposal information to be presented for approval to Joint Recreation Advisory Commission in the third quarter
- Finalized financial plan and tax rate with City and County Managers and City/County Finance Directors
- Preparing to present the Capital Project Bond information to newly elected Mayors of Spring Lake & Hope Mills in January
- Preparing to present final recommendations to City Council and County Commissioners.

Police Substations

Policy Agenda: Growing City, Livable Neighborhoods

Background

Staff will work with a consultant to analyze the feasibility of adding police substations in strategic locations throughout the city.

Resources

\$50,000 was funded in FY 11 for the study. Additional funding will be needed for Council approved actions.

Staff Liaison: Tom Bergamine, Chief of Police

Email Address: tbergamine@ci.fay.nc.us

Phone Number: 910-433-1819

Team Members: Assistant Chief Brad Chandler and police staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Executed agreement with consultant	4 th Qtr FY 11
Consultant to brief City Council	3 rd Qtr FY 12
Consultant will complete study. Police staff monitors progress toward benchmarks	3 rd Qtr FY 12
Present recommendations to City Council	3 rd Qtr FY 12
Implement Council approved options	TBD

First Quarter

- Executed agreement with consultant
- Staff supported and monitored study
- Consultant on track to brief City Council in December-January time period.

Second Quarter

- Study completed
- Preparing for Council update Jan 3rd from the consultant.

FAST Improvements- Evening Service

Policy Agenda: More Efficient Government

Background

Over the last few years, Council has renewed the pledge for continuous improvement to the City's transit system. The Fayetteville Area System of Transit (FAST) has a mission to provide safe, efficient, reliable, courteous and innovative public transportation to the citizens of Fayetteville. FAST staff worked with the Fayetteville Advisory Committee on Transit (FACT) to develop recommendations for service improvements. FAST will implement an operational plan, consistent with FACT recommendations and the adopted Transit Development Plan to extend evening service on two routes (8 and 15) with paratransit service and to extend Route 9 to Cape Fear Valley North Pavilion on Ramsey and Andrews Road.

Resources

Operational plan estimated to cost \$260,000 to cover operators, mechanics wages, fuel, parts and insurance was included in the FY 12 budget.

Staff Liaison: Randy Hume, Transit Director

Email Address: rhume@ci.fay.nc.us

Phone Number: 910-433-1011

Team Members: Transit staff, Fayetteville Advisory Committee on Transit

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Allocate budget	1 st Qtr FY 12
Public Hearing for service changes	1 st Qtr FY 12
Target to implement evening route and route expansion	1 st Qtr FY 12
Complete Title VI assessment and attain FTA approval; Implement Route 9 extension; Develop service alternatives for proposed FY 2013-15 improvements	3 rd Qtr FY 12
Continue to evaluate TDP. Recommend added service improvements, including timeline for west Fayetteville service options. Brief Council	3 rd Qtr FY 12
Identify budget and resources needed for any operational improvements for FY 13 budget development	3 rd Qtr FY 12

First Quarter

- Allocated budget
- Held public hearings
- Implemented evening service improvements on Routes 5, 8 and 15 on September 26
- Initiated Title VI and Environmental Justice Assessment to comply with FTA guidelines for Route 9 extension.

Second Quarter

- Completed Title VI/Environmental Justice Assessment for Route 9 extension and submitted the paperwork to the FTA for approval
- Working with the Fayetteville Advisory Committee on Transit (FACT) on route improvement evaluations, including public outreach for feedback on options (Community forums or workshops)
- Preparing to update Council and seek approval for Route 9 extension, including budget allocation followed by another round of outreach, a public hearing then approval for implementation.

City Funding of Nonprofit Organizations

Policy Agenda: More Efficient Government

Background

Nonprofit organizations provide key services to the citizens of Fayetteville. This target for action seeks to follow efforts to review City funding policy and reporting mechanisms for these organizations. The City of Fayetteville has historically funded several non-profit agencies through general fund appropriations. City Council Policy 135.1 was established to guide the process of appropriating funds for non-profit agencies. The policy identifies eligibility and reporting requirements, funding mechanisms and the application process.

During the strategic planning retreat in February 2011, Council requested that staff present more detailed information on the 2001 Occupancy Tax and the relationship to City non-profit funding and the current selection process. City Council received an update from the City Managers office, Community Development and the Arts Council in January and February 2011.

The approved FY 12 General Fund Budget included funding for non-profit agencies. Funding for non-profits has decreased from \$406,500 in FY 11 to \$329,875 in FY 12 which is a 19% decrease. This action is consistent with the expressed desire to encourage the non-profit agencies to look for alternative means of balancing their annual budgets.

Resources

City staff

Staff Liaison: Dale Iman, City Manager

Email Address: diman@ci.fay.nc.us

Phone Number: 910-433-1990

Team Members: Finance and Community Development departments

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
City Council receive update from City Manager's Office, Community Development and the Arts Council	FY 11: January and February work sessions
FY 12 adopted budget includes reduced non profit funding; communication with non-profits	FY 11 (June)

First Quarter

- City Council received an update from the City Manager's Office, Community Development and the Arts Council in January and February 2011
- FY 12 adopted budget included reduced nonprofit funding; communication with non-profits
- Administer to non-profits per City Council Policy 135.1
- This item is complete.

Sewer Hook Up Acceleration

Policy Agenda: Growing City, Livable Neighborhoods

Background

In 2008, the City Council and Public Works Commission (PWC) jointly adopted a \$244 million plan to install sewer to about 500 homes a year. The agreement called for completing sewer to 7,000 homes by the year 2023. This target for action follows a request from Council in February of 2011 to study the financial impact for the acceleration of the sewer extension schedule for the Phase V annexation area.

City and PWC staff reviewed the current model to identify the impact of shortening the extension schedule. At a work session in May 2011, Council received an update. PWC's General Manager Steve Blanchard presented the item along with Engineering and Infrastructure Director Jeffery Brown. Mr. Blanchard indicated that increasing the rate of installation would be a resource issue. PWC would need to add additional personnel to maintain an increased schedule. The City would also need to allocate additional manpower and funds to support the storm drainage improvements being done simultaneously with the sanitary sewer installation as we could not accelerate one without the other. The report also indicated that assessments would have to be levied at a faster pace than originally scheduled with the people in the Phase V area. Given the limited resources available, the consensus of Council was to not accelerate the sewer installation.

Resources

Staff

Staff Liaison: Dale Iman, City Manager

Email Address: diman@ci.fay.nc.us

Phone Number: 910-433-1990

Team Members: Finance department, Public Works Commission

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
City and PWC staff reviewed the current model to identify the impact of shortening the extension schedule	4 th Qtr FY 11
Council received an update and provided direction	4 th Qtr FY 11

First Quarter

- City and PWC staff reviewed the current model to identify the impact of shortening the extension schedule
- Council received report and provided direction: Given the limited resources available, the consensus of Council was to not accelerate the sewer installation
- This item is complete.

Building Demolition Program

Policy Agenda: More Attractive City

Background

There are a number of challenges associated with any municipal code enforcement and building demolition program. The two most prominent are the lengthy procedural requirements of state law and the limited funds and staff resources available for demolition as compared to the number of buildings that fit the profile as candidates for removal.

At the same time, there are several factors that contribute to the need for public involvement in building demolition. These factors are mainly economic and market changes but also include the investment or disinvestment patterns of property owners – especially those of rental properties. Because resources are limited relative to the need in the community, we must prioritize the use of these funds to achieve the greatest impact.

Resources

\$ 400,150 is included in FY12 General Fund Budget for building demolition and City abatement for lot cut and cleaning.

Staff Liaison: Bart Swanson, Housing and Code Enforcement Manager

Email Address: bartswanson@ci.fay.nc.us

Phone Number: 910-433-1433

Team Members: Housing and Code Enforcement Staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Complete city-wide survey identifying dangerous and blighted buildings	1 st Qtr FY 12
Review current bidding process for demolition contracts and make any necessary changes to meet legal requirements and expedite the process	2 nd Qtr FY 12
Establish a priority list within available funding	2 nd Qtr FY 12
Continued operational focus	Continuous

First Quarter

- 169 buildings identified as either dangerous or blighted
- Prioritized structures for the initiation of enforcement action.

Second Quarter

- Staff reviewed the current bidding process for demolition contracts and made necessary changes to meet legal requirements and expedite the process
- Demolition of buildings under 5,000 square feet will be subject to an informal bidding process
- Demolition of buildings 5,000 square feet and over to be demolished will require a formal bidding process through PWC.

Economic Development Contract with the Chamber

Policy Agenda: Greater Tax Base Diversity

Background

The City partners with the Fayetteville Cumberland County Chamber of Commerce for economic development activities.

Resources

Funding to continue the contract with the Chamber was included in the General Fund budget in the amount of \$100,000. PWC funds an additional amount of \$315,000.

Staff Liaison: Kristoff Bauer, Assistant City Manager

Email Address: kbauer@ci.fay.nc.us

Phone Number: 910-433-1993

Team Members: Fayetteville Cumberland County Chamber of Commerce

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Re-evaluate contract	4 th Qtr 11
Identify the scope of work and establish performance measures	4 th Qtr 11
Execute contract	4 th Qtr 11
Assess performance quarterly	FY 12

First Quarter

- Re-evaluated contract with the Chamber, identified scope of work and executed contract in June 2011
- Chamber updated Council on performance measures and will report progress to Council quarterly
- This item is complete.

Sign Ordinance

Policy Agenda: More Attractive City

Background

This target for action focuses on developing a modernized sign ordinance that is consistent with the new UDO. The goal is to make modifications to the sign ordinance and develop a comprehensive approach for the sign code to be presented and considered by the City Council.

Resources

Current Planning staff

Staff Liaison: Scott Shuford, Development Services Director

Email Address: sshuford@ci.fay.nc.us

Phone Number: 910-433-1311

Team Members: Development Services staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Assess the scope of the project and devise strategy	1 st Qtr FY 12
Reinitiate and engage Planning Commission	2 nd Qtr FY 12
Formulate recommendations with stakeholder input	4 th Qtr FY 12
Present recommendations and draft ordinance to Council	4 th Qtr FY 12

First Quarter

- Assessed the scope of the project and devised strategy
- Reinitiated and engaged the planning commission
- Planning Commission has been provided a visual reference survey for sign types and characteristics, which will serve as the basis for engaging the community.

Second Quarter

- Information on vehicle signs has been provided to and discussed with the Chamber of Commerce and Board of Realtors
- A schedule of advisory focus groups that include the Chamber of Commerce, Board of Realtors, sign contractors, and design professionals will be considered by the Planning Commission for action in the third quarter.

Street Lighting Ordinance

Policy Agenda: Growing City, Livable Neighborhoods,

Background

The target for action seeks to follow the development and implementation of a street lighting ordinance that would enhance public safety and the quality of development in the City. Council adopted a Uniform Street and Thoroughfare Ordinance in February 2010 with an effective date of March 2010. The purpose of the ordinance was to establish uniformity in residential street light placement, specifications and billing. Progress Energy is regulated by the Utilities Commission. In order for Progress Energy to comply with the City's ordinance, they filed an amendment to its existing tariff with the Commission. In February 2011, the Commission raised questions about the wording of the City's ordinance as it pertains to directing Progress Energy to bill customers for street lighting services. In April 2011, Council adopted the minor ordinance revision which allows Progress Energy to proceed.

Resources

City staff

Staff Liaison: Rusty Thompson, Engineering and Infrastructure Interim Director

Email Address: rthompson@ci.fay.nc.us

Phone Number: 910-433-1691

Team Members: Engineering and Infrastructure, Management Services and City Manager staff members.

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Identify stakeholders and research options	FY 11
Council adoption of Uniform Street and Thoroughfare Lighting Ordinance	FY 11
Implement Council approved ordinance	2 nd Qtr FY 12

First Quarter

- Council adopted the Uniform Street and Thoroughfare Lighting Ordinance
- Collaboration of City staff and Progress Energy
- On December 22nd Progress Energy will include street light billing on the electrical bills for residential customers
- The fee on the monthly bill will vary from \$1.19 to \$5.46, depending on the number of customers served by each streetlight and whether the electricity to the light poles is provided above or below ground
- Communication plan was developed between City and Progress Energy: Message for customers, webpage explaining the process and support through the call centers for both entities.

Second Quarter

- Engineering and Infrastructure staff generated and distributed to all lighting providers a survey letter with instructions to provide a 90 day implementation plan for areas that do not meet lighting standards
- At the end of the 2nd quarter, no official response has been received by the City from the lighting providers
- Next quarter summary report of findings will be compiled by City staff.

Comprehensive Classification and Compensation Plan

Policy Agenda: More Efficient Government

Background

Hiring and retaining quality staff is a critical aspect of providing excellent service to citizens. Currently, it is only the Police Department that has a compensation plan. Once their compensation plan was in place, they were able to maintain a 96% or higher staffing level. Council has requested that staff analyze a comprehensive compensation plan for all departments. This effort could reduce the turnover rate and increase retention. This project would enable a more performance based performance system, which leads to recruiting and retaining top quality workforce and more effective levels of service.

Resources

Current staff; \$100,000 for comprehensive classification and compensation plan is included in the FY12 Recommended Budget. Any budget requirements to implement the plan will need to be provided by Council.

Staff Liaison: John Kuhls, Human Resource Development Director

Email Address: jkuhls@ci.fay.nc.us

Phone Number: 910-433-1643

Team Members: HRD Staff and key staff from various departments

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Issue RFP to solicit proposals from qualified consultants to assist the City in conducting research (Study fair and equitable pay: Research current market rate for each position; Compare market rate to City's salary by position)	3 rd Qtr FY 11
Evaluate proposals and choose	1 st Qtr FY 12
Participate and support the study. Receive study results	2 nd Qtr FY 12
Formalize compensation and classification recommendations for implementation	3 rd Qtr FY 12
Brief Council on recommended compensation plan	3 rd Qtr FY 12
Implement Comprehensive Classification Compensation Plan	TBD

First Quarter

- Issued RFP to solicit proposals from qualified consultants
- Evaluated proposals and executed contract with consultant
- HRD staff provided data to consultant
- Consultant completed initial meetings, interviews and presentations
- Job analysis questionnaire process largely complete
- In the second quarter, the consultant will review job analysis questionnaires, finalize classification structure, provide updated job descriptions to the City and begin the market analysis.

Second Quarter

- Segal analyzed all City job analysis questionnaires submitted and made suggestions regarding FLSA status of various jobs
- Staff reviewed those changes with SMT/Department Heads
- Ten public sector benchmark organizations were identified and approved by Council (at the October 3, 2011 Work Session) as appropriate market survey recipients
- Our total compensation market survey was distributed, and results were obtained from all ten benchmarks. Data was also compiled using published private sector survey data
- A preliminary draft survey report was reviewed during teleconference calls with Segal and staff to review all data and key findings for the 52 benchmark jobs used in the survey
- Updated job descriptions are now being reviewed by staff, and will continue in third quarter
- Additionally, in the third quarter, the February 6th Council work session will include a review of data and key recommendations required for a successful implementation phase
- All critical project milestones continue to be completed on time per our project timeline.

Solid Waste Contracting for Services

Policy Agenda: More Efficient City Government

Background

This target for action seeks to research and explore opportunities for outsourcing City services. Currently, staff is researching options to outsource garbage collection for a portion equal to one fourth of the city to determine the potential financial advantages.

Resources

Environmental Services, Legal, Purchasing and Finance staff.

Staff Liaison: Jerry Dietzen, Director of Environmental Services

Email Address: gdietzen@ci.fay.nc.us

Phone Number: 910-433-1984

Team Members: Environmental Services, Purchasing, Finance, and Legal

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Research outsourcing efforts in peer cities	4 th Qtr FY 11
Develop RFP	1 st Qtr FY 12
Advertise for proposals	1 st Qtr FY 12
Finalize cost of service analysis and benchmarking data	2 nd Qtr FY 12
Brief Council, receive feedback	3 rd Qtr FY 12
Implement Council approved options	1 st Qtr FY 13

First Quarter

- Developed RFP to contract approximately 15,000 or the equivalent of one fourth of the City's households for garbage collection. (Garbage collection only and not yard waste or bulky item collections)
- The pre-proposal meeting was scheduled for October 6, 2011 and the proposals were due October 20, 2011
- Depending upon the outcome of the proposals, City Council may decide to contract out this portion of the city to a private contractor
- The Environmental Services Department finalized the current cost of services for the area described above and the analysis is waiting on final review from Finance Department.

Second Quarter

- Proposals for contracting garbage collection for 15,000 households were received October 25
- The financial analysis was evaluated by Finance Department
- The information will be presented to City Council for review and consideration on January 3.

Fayetteville Beautiful Support Policy Agenda: A More Attractive City

Background

Fayetteville Beautiful is a committee of concerned citizens dedicated to encourage others to take greater responsibility for improving their environment. The key to a long-term sustainable solution for a more beautiful Fayetteville is its success at changing individual behavior and attitudes about litter.

Staff Liaison: Michael Gibson, Director of Parks and Recreation

Email Address: mgibson@ci.fay.nc.us

Phone Number: 910-433-1557

Team Members: Parks & Recreation staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
City Wide Clean-Up (November)	2 nd Qtr FY 12
City Wide Clean-Up (April)	4 th Qtr FY 12

First Quarter

- No update.

Second Quarter

- Planning upcoming city wide spring clean-up
- Develop clearinghouse for citizen groups looking for clean-up and beautification projects.

Bragg Boulevard Corridor Development Management Agenda: Greater Tax Base Diversity

Background

This project focuses on the redevelopment of Bragg Boulevard from Hay Street to Ft. Bragg, which is essential to Fayetteville's transportation infrastructure, especially as we construct I-295. Given Bragg Boulevard's proximity to Ft. Bragg and downtown, it is vital for our community's economic development to invest in this area. Staff will engage the community in a dialogue regarding appropriate and desirable development along this key corridor through the use of consultant services. Area specific overlay(s) and zoning ordinance will be presented for Council consideration. There was \$125,000 allocated in Planning Department budget to do both the Bragg Blvd Corridor Plan and the Ramsey Street Plan implementation projects (a market study and a zoning code update). This budgeted amount was insufficient funding for a basic Bragg Blvd Plan or the Ramsey Street Plan. The Fort Bragg Regional Alliance took an interest the Bragg Blvd project and applied for funding through the Office of Economic Adjustment. OEA agreed to provide partial (75%) funding for a \$200,000 Bragg Blvd plan; our match would be \$50,000 (25%). We then sought quotes from 16 consultants on Ramsey Street and the best-qualified came in at under \$75,000, meaning the City had enough funding to do both street corridor projects.

Resources

Current Planning staff. The FY 2012 budget includes some funding for consulting. Possible grant funding from Office of Economic Adjustment is being pursued by the Ft. Bragg Regional Alliance.

Staff Liaison: Scott Shuford, Development Services Director

Email Address: sshuford@ci.fay.nc.us

Phone Number: 910-433-1311

Team Members: Development Services staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Assemble staff team and evaluate base data and infrastructure plans, with objective of outlining proposed scope of work and needed resources	2 nd Qtr FY 12
Brief City Council (and community as appropriate), with objective of identifying areas of greatest opportunity and impact as focal points for detailed small area land use and design/development plans	3 rd Qtr FY 12
Select and manage a planning consultant hired to develop detailed plan and implementation tools (including overlays) for selected small areas, in concert with the community	4 th Qtr FY 12
Complete the recommended implementation steps (e.g., adoption of the ordinance).	2013

First Quarter

- Assembled staff team and evaluated base data and infrastructure plans,
- Outlined proposed scope of work and needed resources
- Staff is in the process of developing a multipart RFP for retaining consultant services for various aspects of the plan. This approach will enable us to more effectively identify funding needs and which parts of the plan can be accomplished in house as staff capacity allows.

Second Quarter

- The Office of Economic Adjustment (OEA) funding opportunity was identified and pursued by the Fort Bragg Regional Alliance for the Bragg Blvd. Corridor Plan
- Funding was approved for \$200,000 with the City providing a 25% match (\$50,000)
- Staff has developed a RFP in cooperation with the Fort Bragg Regional Alliance to solicit firms to complete the Bragg Blvd. Corridor Plan.
- Under the draft interlocal agreement between the City and Fort Bragg Regional Alliance, the Alliance will issue the RFP and the City will manage the project once a consultant is selected.

Non-Stop Air Service to Washington, D.C.

Management Agenda: Greater Tax Base Diversity

Background

A survey to investigate and secure direct air service from Fayetteville/Ft. Bragg to the D.C. area was completed in FY10. This study provided guidance and recommendations that support direct air service as well as aided in the development of negotiations for potential service providers. The study reviewed general aviation alternatives. The pursuit of a non-stop air service to our Nation's capital is also listed in the joint City, County and Chamber federal legislative agenda as an additional priority in support of strong efforts to secure the service.

Resources

A contract with InterVISTAS, Air service consultants is needed to continue to coordinate with airlines. Budget is in place for contract negotiations. Airport staff time will be needed to support these actions.

Staff Liaison: Brad Whited, Airport Director

Email Address: bwhited@ci.fay.nc.us

Phone Number: 910-433-1623

Team Members: Airport staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Execute contract with InterVISTAS	1 st Qrt FY 12
Coordinate with InterVISTAS to follow up service opportunities	Continuous

First Quarter

- Executed contract with InterVISTAS.

Second Quarter

- InterVISTAS followed up with major airlines reference DC service. No response to Fayetteville opportunities to service DC
- InterVISTAS obtained government data, in late December, to calculate potential demand for NYC service
- US Airways Headquarters announced that Fayetteville is among eight communities that will receive NEW direct service to Washington's Regan National Airport
- It is anticipated that daily service to Washington's Regan National Airport will begin March 25th, 2012 with one round trip daily
- This item is complete.

Reclaiming Neighborhoods Next Project

Management Agenda: Growing City, Livable Neighborhoods

Background

As a component of the Police Department's Community Wellness Program, the Reclaiming Neighborhoods Project takes a holistic approach to the problems in specific neighborhoods. Working through the community and in the community, this initiative helps ensure neighborhoods are safe, clean and nuisance free. Through this concentrated effort, City departments identify how they may contribute and work to solve issues. Quarterly meetings are conducted to provide updated information from each department's accomplishments and challenges. The pilot community for this project was B-Street. Currently this project is focused on the Bonnie Doone area.

Resources

Current City employees, community stakeholders

Staff Liaison: Tom Bergamine, Chief of Police

Email Address: tbergamine@ci.fay.nc.us

Phone Number: 910-433-1819

Team Members: City departmental resources

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Hold quarterly meetings with key departments and stakeholders to evaluate progress	Continuous
Community Engagement: Community Watch support and special events	Continuous
Conduct special operations in the area and evaluate	Continuous
Neighborhood selection process	Upon completion of work plan

First Quarter

- Held meetings with key departments
- Executed concentrated operations in the Bonnie Doone area
- Coordinated Community Day, which is set for October 8th.

Second Quarter

- Executed Community Day October 8, community partners, city departments and faith based organizations all participated. Estimated 400 in attendance
- The police department shared with Council the pre-existing critical factors that are essential for the eventual success of a community reclamation project
- Special operations, concentrated efforts and quarterly assessment meetings continue
- Preparing for a final report on the Bonnie Doone Area effort to be distributed next quarter
- The selection process for the next neighborhood will begin in the third quarter.

HOPE VI Business Park Development Management Agenda: Greater Tax Base Diversity

Background

This project is a continuation of the FY11 target for action. As part of the City's commitment to the Old Wilmington Road HOPE VI Revitalization Project, the City allocated \$1 million to acquire land for the development of the Business Park. The redevelopment of the Old Wilmington Road neighborhoods would revitalize the community by:

- 1) Replacing existing distressed public housing
- 2) Providing new housing opportunities
- 3) Providing community support services opportunities
- 4) Locating owner occupied housing and rental units throughout the area
- 5) Creating a market demand for further development

This development of a business park is a viable and important part of the overall project as it could reverse the trend of poverty by creating jobs in the area. Site selection was approved December 13, 2010. The vision is to develop the site top continue the redevelopment of the area by providing job opportunities, business opportunities, and general convenience services. A market study is expected to inform what the most attractive opportunities are. There was a market analysis completed by TCG, International (who wrote the HOPE VI application) in 2006. That analysis will need to be updated to reflect current market conditions.

Resources

Funding previously allocated from the general fund for the HOPE VI Revitalization project includes: \$1 million for the business park and \$1 million for acquisition for market rate housing.

Staff Liaison: Victor Sharpe, Community Development Director

Email Address: vsharp@ci.fay.nc.us

Phone Number: 910-433-1933

Team Members: Chamber of Commerce, Real Estate and Development Services staff.

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
City: Land assembly and site prep for 9.2 acres	Continuous
Chamber: RFP for consultant develop market study	TBD
Chamber: RFP for developers	TBD
Chamber: Select developer from RFP process and negotiate development agreement	TBD
Chamber: Present to Council and approve recommendations with funding mechanism	TBD

First Quarter

- Continued acquisition of parcels at the development site. Of the 40 parcels at the site, the City acquired 16 parcels, offers on 3 parcels have been accepted and 5 offers have been mailed. We are awaiting title searches on the remaining parcels
- Acquisition includes the former home of Dr. E.E. Smith
- Completed agreement with the Chamber of Commerce to assist with the redevelopment of the Business Park. Met with the Chamber's economic development staff
- Upcoming activities include continuation of property acquisition and development of the market study.

Second Quarter

- Acquired additional sites. To date 21 of the 40 parcels have been acquired. One additional offer has been made and we are awaiting a response.
- All of the title searches have been completed.
- Upcoming activities include an update of the 2006 market analysis used for the HOPE VI Grant application.
- The City's contract with the Chamber directs them to create and implement a plan to move the development of the business park project forward.
- The Chamber will provide a quarterly report to Council on the progress made.

City Communications Strategy

Management Agenda: Greater Community Unity

Background

A City-wide comprehensive Communications Strategy outlines specific actions for engaging internal and external stakeholders. It is a powerful tool and a cornerstone of effective leadership. It takes an entire organization to implement and sustain an effective Communications Strategy. In this way, the Communications Strategy is intended to guide all employees and enhance the services the City delivers by working collaboratively across departmental lines.

This target for action seeks to follow the development of a City Communications Strategy that will support improvements in policy and protocol. We will seek to secure a consultant and begin development of a written plan that will focus on effective crisis communication and internal communication, which ultimately will improve our ability to effectively market and brand the city, proactively engage citizens and build media relations.

- Crisis Communication Plan (with an internal focus): Protecting and securing our interests
- Marketing and Branding: City staff will focus on the All America City marketing campaign and will also collaborate on a downtown marketing initiative through a partnership with the Fayetteville Area Conventions and Visitors Bureau, the Airborne and Special Operations Museum and the Cumberland County Tourism Development Authority
- Public Information Dissemination: Building media relationships, proactively fostering community engagement and responding to public information requests.

Resources

City Communications Strategy: \$25,000

Marketing and Branding: All America City marketing \$83,000; Collaboration with Fayetteville Area Conventions and Visitors Bureau, on community marketing campaign.

Staff Liaison: Jennifer Lowe, Public Information Officer

Email Address: jlowe@ci.fay.nc.us

Phone Number: 910-433-1549

Team Members: Corporate Communications staff, community partners.

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Develop All America City marketing plan	1 st Qtr FY 12
Implement approved All America City marketing plan	Continuous
Collaborate with FCVB in downtown marketing initiative (TDA)	Continuous
Improvements to citizen engagement and public information dissemination	Continuous
Research and secure appropriate consultant to begin development of written Communications Plan and Strategy	3 rd Qtr FY 12
Present communications recommendation to City manager and Council	4 th Qtr FY 12

First Quarter

- Acclimated new PIO and engaged media, community communication partners and City communication staff
- Crisis Communication: Protecting and securing our interests:
 - Collaborated with Emergency Management Coordinator for improvements in the communication aspects of the Emergency Operations Plan
 - Upcoming activities: Research consultant
- Marketing and Branding:
 - Developed All America City marketing plan
 - Briefed City Managers and Council
 - Moving targeted items forward: Follow updates in Manager's weekly report
 - Working with FCVB in advertising/marketing for campaign for downtown
- Public Information Dissemination: Building media relationships, proactively fostering community engagement and responding to public information requests
 - Improved protocols for managing public information requests and public information releases
 - Launched City Facebook and Twitter.

Second Quarter

- Internal and Crisis Communication:
 - Collaborated with Emergency Management Coordinator for improvements in the communication aspects of the Emergency Operations Plan and revised the COOP
 - Reviewing other municipal communication administrative policies. Will work to develop administrative policy for Fayetteville, coordinate and review with departments, and execute and implement by fiscal year end.
- Marketing and Branding:
 - Continued implementation of AAC marketing plan
 - Highlights include billboard and sign placements completed in time for holiday travel and traffic; "Thank you for your service to our All America City" banner installed at Green Ramp; All America City Up & Coming edition complete
 - Working with FCVB in advertising/marketing for campaign for downtown: Provided CVB's marketing firm with content and philosophy for best marketing practices for NCVP for creation of brochures, rack car and website enhancements.
- Public Information Dissemination:
 - Building media relationships, proactively fostering community engagement and responding to public information requests
 - Created calendar year 2011 annual report
 - Facilitated increased public attendance for positive city events such as 1st annual Veterans Day ceremony at NCVP, and City Council Inauguration.

Limited English Proficiency Management Agenda: More Efficient Government

Background

Fayetteville is a diverse community with citizens from all types of backgrounds, nationalities and cultures. City departments have established internal procedures and policies based on their customers' needs. As stipulated by law and to meet federal granting agency requirements, the City is clarifying its procedures and revising its policy to provide services to individuals with limited English proficiency. This target for action seeks to develop an overarching citywide policy and establish an internal network for City departments to share best practices and leverage tools.

Resources

Current staff will develop the citywide policy and establish internal network. This network will evaluate ongoing needs. If additional resources are needed, those will be identified.

Staff Liaison: Ron McElrath, Human Relations Director

Email Address: rmcelrath@ci.fay.nc.us

Phone Number: 910-433-1605

Team Members: Human Relations, Legal and Management Services staff

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Research regulations and best practices	FY 11
Develop citywide policy and implementation plan and brief Council	FY 11
Execute citywide policy	1 st Qtr FY 12
Establish network and implement policy	2 nd Qtr FY12
Monitor established policy and procedures and continue training	Continuous

First Quarter

- Completed research and developed citywide policy and implementation plan
- Staff briefed Council
- Executed citywide policy
- Established network; worked to implement policy
- Added LEP policy training to the supervisors' training blocks (coming soon)
- Supervisor training on use of the language line in process
- Continue to monitor established policy.

Second Quarter

- Incorporated the LEP policy and procedures into the City's Supervisory Operational Skills Class offered by the City's HRD training staff
- Began process of identifying bilingual City Employees and developing a list to be used for language assistance. This listing will offer first response assistance in public interactions with LEP citizens
- In the third quarter, we will work to develop and formalize training for all employees.

Old Days Inn Site Development Management Agenda: More Attractive City

Background

This target for action follows the North Carolina Veterans Park master plan that was developed for the area surrounding the park, the Airborne and Special Operations Museum and Rowan Park. The City seeks to develop land use plan for residential housing in the area. The land was purchased as part of the development of the North Carolina Veterans Park.

Resources

City staff

Staff Liaison: Craig Hampton, Special Projects Director

Email Address: champton@ci.fay.nc.us

Phone Number: 910-433-1786

Team Members: Community Development, City Manager's Office, Planning and City Attorney

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Develop RFP for site development and issue RFP	1 st Qtr FY 12
Reissue RFP	3 rd Qtr FY 12
Award of development contract	3 rd Qtr FY 12
Complete development contract	1 st Qtr FY 13

First Quarter

- Developed RFP for residential development for 5 acre lot on Bragg Blvd. across from the North Carolina Veterans Park
- Posted RFP to COF, PWC and several other websites
- Pre-proposal was held September 6; no potential developers attended
- Submittal date was October 11, 2011, no response received.

Second Quarter

- Team meeting with CMO regarding potential changes to development proposal to entice participation. Discussions and investigation is on-going
- ETA of next issuance of RFP would be late 3rd quarter FY 12.

Multi-Modal Center: Land Assembly and Design Management Agenda: Revitalized Downtown

Background

The Multi-Modal Center will house a new FAST bus transfer facility and will accommodate at least 16 bays, contain a two-story building of about 20,000-square feet and sufficient land area for complimentary commercial and/or retail private development. The first phase included site selection and preliminary engineering and design. This process began in the summer of 2006. Staff will work to resolve any outstanding issues related to property acquisition and move forward with development of the facility.

Resources

Current staff and established capital project budget. This project is being funded through the FTA, the NCDOT and local funding matches. To date, there is approximately \$1.8 million available for this project to cover preliminary design, engineering and land acquisition. The total project cost is estimated at \$15 million. Additional grant funds will be pursued for final design and construction.

Staff Liaison: Randy Hume, Transit Director

Email Address: rhume@ci.fay.nc.us

Phone Number: 910-433-1011

Team Members: Transit, Special Projects Director, Engineering and Infrastructure, City Manager Office, Parks and Recreation, Cape Fear Valley Hospital System, FAMPO, NC DOT Raleigh, NC DOT-Division 6

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Begin programming and design process	2 nd Qtr FY 12
Demolition of the structures on the acquired properties	3 rd Qtr FY 12
Pursue competitive grant funding for construction of multimodal center	Continuous
Completion of construction documents	FY 13

First Quarter

- First design meetings to begin in October
- Completion of construction documents in one year or less thereafter
- Submitted competitive grant proposal in July under FTA's State of Good Repair initiative. The project was not selected for funding from federal FY 2011 funding. After FTA's debriefing, staff will resubmit the project for federal FY 2012 funding
- Presented final offer letters, with FTA concurrence, for the last two properties needed to complete property acquisition. One owner responded with indicating their intent to make a counter offer. One owner did not respond by the established deadline
- Revised schedule shows completion of project in late-2013 depending on availability of funding.

Second Quarter

- Demolition specifications being compiled and will be ready by end of January 2012
- Continuation of planning and budgeting meetings through 2nd Qrt FY 13
- Continuation of land assembly.

Prince Charles Hotel: City Options and Direction

Management Agenda: Revitalized Downtown

Background

The Prince Charles Hotel is a historic landmark located in the downtown area, across from City Hall. The building was declared dangerous and ordered vacated on October 19, 2010 for unsafe interior conditions relating to building defects creating a fire hazard. On September 8, 2011, an additional dangerous building order to repair exterior building defects to prevent unstable portions of the building from falling off of the building was issued. To date there has only been partial compliance in submitting plans to obtain necessary building permits to initiate the required corrective action. The property owner has not paid related civil penalties for non-compliance or assessment or for lot cut and cleaning assessments. Staff will continue enforcement action to persuade property owner to achieve code compliance.

Resources

City staff

Staff Liaison: Bart Swanson, Housing and Code Enforcement Manager

Email Address: bartswanson@ci.fay.nc.us

Phone Number: 910-433-1433

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
City departments coordinate efforts to achieve code compliance and successful development of the property and to develop potential City initiatives and/or actions	Continuous
Update Council	3 rd Qtr FY 12
Implement Council approved actions	4 th Qtr FY 12

Team Members:
Housing and Code Enforcement

Enforcement, Fire Department and City Manager's Office

First Quarter

- City departments met to coordinate efforts to achieve code compliance and successful development of the property
- Developing potential City initiatives and/or actions and preparing to update Council.

Second Quarter

- New violation noted and Hearing Order served.

Consolidated 911 Operations Management In Progress: More Efficient City Government

Background

Currently our community has two primary Public Safety Answering Points (PSAP). One is managed by Cumberland County and the other by the City of Fayetteville. Last year both the city and county communication centers went live with CAD systems purchased from OSSI. In addition to purchasing the CAD system, the city and county standardized operating procedures with the purchase of PROQA Calltaking software. Previously the City and County had different CAD systems and operating procedures.

In March of 2010, the city went live with the OSSI CAD system. In July of 2010, the City went live with the calltaking software from PROQA. PROQA has three disciplines: Emergency Fire Dispatch, Emergency Police Dispatch and Emergency Medical Dispatch. The City did not go live in July of 2010 with Emergency Medical Dispatch, awaiting approval from the State and local medical directors. The City continued to transfer all medical calls by telephone to the County, who would perform the Emergency Medical Dispatch function.

In December of 2010, the CAD to CAD Module went operational connecting the CADs (City and County) together. CAD to CAD allows both communication centers to receive and share call information simultaneously and eliminates transferring calls by telephone. In July of 2011, the City received authorization to utilize Emergency Medical Dispatch. Both centers now, regardless of the type of call received, PROQA the call, enter the call into CAD and then push the call using the CAD to CAD module to each other if necessary.

The consolidation is broken down into three phrases:

1. Both centers utilize CAD to CAD
2. Both centers operate the same CAD
3. The actual merger of both centers into one building and one organization.

Resources

Substantial funding will be required for Phase 3 (actual merger of both centers into one building and one organization). Neither center is currently large enough to accommodate the required service needs of a primary PSAP. A new facility would have to be built (or an existing building found and remodeled) which will require a substantial amount of money. The North Carolina 911 board has created a PSAP grant program to help with the consolidation of PSAPs. The grant can be used to pay for brick and mortar but cannot be used for land acquisition. Another financial impact will be the salary disparities of the City and County communication center employees. Starting pay for the county's entry level communication employee is \$30,805 and the City's entry level communication

employee salary is \$25,442. Financial impact for completion of Phase 2 (both centers operating one CAD) is minimal and E-911 money will be used.

Staff Liaison: Brad Chandler, Assistance Chief of Police

Email Address: bchandler@ci.fay.nc.us

Phone Number: 910-433-1914

Team Members: Team Leader: Captain Brad Chandler- Communications, Fayetteville Police and Fire Departments, Cumberland County Sheriffs' Office, the Ferguson Group

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Phase One: CAD to CAD operations and formulating one set of operating procedures for both centers	FY 11
Emergency Medical Dispatch: Both centers enter the call into CAD and then push the call using the CAD to CAD module to each other, if necessary.	1 st Qtr FY 12
Phase Two: One CAD for both agencies	2 nd – beginning of 3 rd Qtr FY 12
<p>Phase Three: Actual merger into one Consolidated 911 Communications Center. Continue to hold planning meetings with stakeholders</p> <ol style="list-style-type: none"> 1. Complete the assessment of our current operations (Technology, Staffing and Facility) 2. Evaluate the assessment (Do we continue or not) 3. Develop a plan 4. Develop project management 5. Identify needs for operations, technology, facility and budget/funding 6. City/County leaders enter into Memorandum of Understanding or Intergovernmental agreement, a Joint Services Agreement and establish project status updates. 	TBD (3-5 years out)
Pursue grant (funding) opportunities for Phase Three	Continuous

First Quarter

- Both centers utilize CAD to CAD: Monitoring and evaluating protocols and procedures for optimal effectiveness
- Preparing to implement Phase II: Both centers operating the same CAD projected to be operational in December 2011
- Completed certifications and training: Went live with improvements to Emergency Medical Dispatch. Both centers enter the call into CAD and then push the call using the CAD to CAD module to each other, if necessary
- Continuing to research, plan and identify source for funding for Phase III
- Biggest achievement is the cooperation and collaboration of City and County.

Second Quarter

- Continued Phase II which is merging both CADs into one
- Projected time line for completion if March 1st 2012.

Probationary Rental Occupancy Permit (PROP)

Management In Progress: Growing City, Livable Neighborhoods

Background

This target for action relates to City Council and staff's desire to identify and better manage any negative impacts of residential rental property citywide. The City of Fayetteville's strategic plan describes the type of community the City Council is working to create, maintain and enhance. One component of the City's efforts to achieve the goal of livable neighborhoods centers around the creation of programs focused on residential rental properties throughout Fayetteville.

Starting in 2007 the City Council directed staff to research the feasibility of creating a program to **inspect rental housing units** to ensure that these units met the standards of the City's minimum housing code. Since that time, the City Council has considered several programs, with the most recent being a Probationary Rental Occupancy Permit (PROP) based on similar programs used in other North Carolina cities.

In 2008 Council directed staff to suspend implementation of the proposed rental housing inspections program and bring back information as to how to strengthen inspections staff and bring back additional ideas to better manage negative impacts of residential property. The rental inspection process that was discussed included hiring of staff, identification of rental property and notification and registration of rental property. Staff provided an overview of the estimated resources needed to implement the program, fee structure and estimated resources needed after fees were collected.

In 2009, Council directed staff to develop the Rental Registration Program and Probationary Rental Occupancy Permit (PROP) program. After development, discussion and debate, the Rental Inspection Program vote failed, but Council identified an interest in developing the PROP program.

On April 26, 2011, the City Council adopted a Probationary Rental Occupancy Permit (PROP) program. This program is designed to allow the City to more closely monitor and regulate rental properties that are the site of repeated or severe code violations or that are the site of certain criminal acts. The program would require those rental property owners whose property is the site of such violations or crimes to be placed into PROP, and as a condition for renting, the offending property again, the owner would be required to obtain a permit from the City. This would allow the City greater oversight of problem rental properties. The program was to be implemented July 1, 2011.

On June 18, 2011, Senate Bill 683 was ratified by the Legislature. The purpose of this Bill was to limit the level of local regulation of rental properties as well as limit the use of periodic inspections. Specifically, it prohibits cities from enforcing an ordinance that requires permitting of rental properties unless the property is the site of more than three violations in a 12-month period or is identified as being in the top 10 percent of properties with crime or disorder problems as set forth in a local ordinance. The language regarding the top 10 % of properties with crime or disorder problems is based on a program currently utilized in Charlotte. This Bill has a direct impact on the functionality and substance of the PROP program.

Upon adoption of Senate Bill 684, the PROP ordinance is no longer enforceable as adopted. Only one of the ten PROP eligible conditions could possibly be enforced as intended and it would still have to be revised. Furthermore, the ability of the City to charge a permit fee for PROP eligible properties under the current ordinance is doubtful.

On August 8, 2011 staff briefed the City Council on the impacts of SB 683 on PROP. Given the need for the program, City Council directed staff to **revise PROP**, consistent with state law, and bring back **program alternatives** as soon as possible.

Resources

Resources were included in the FY 2012 Adopted Budget for operations of the PROP program. The budget will be reserved for use in an approved PROP II program.

Staff Liaison: Doug Hewett, Assistant City Manager

Email Address: dhewett@ci.fay.nc.us

Phone Number: 910-433-1978

Team Members: Development Services, Management Services, Information Technology, Police and City Attorney

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Community meetings	2 nd Qtr FY 12
Develop new program and update Council	3 rd Qtr FY 12
Implement Council approved options	4 th Qtr FY 12

First Quarter

Researched effect of Senate Bill 683 on newly adopted PROP program
Updated City department program liaisons and held team meetings
Updated Council and received feedback
Planned and facilitated community outreach and meetings.

Second Quarter

Staff delayed expensing PROP funds and hiring budgeted positions
Staff met several times with counterparts in Charlotte to review their program
Staff revised PROP to Rental Action Management Program (RAMP) that falls within set parameters set by NC State Law
Staff revised cost analysis to reflect additional personnel and equipment needed for RAMP
Staff conducted 5 stakeholder meetings to explain RAMP and solicit feedback
Staff provided another update to City Council on Nov 7 with a recommendation that a public hearing be held December 12 to allow interested stakeholders an opportunity to address Council directly.
Held public hearing December 12, 2011.

North Carolina Veterans Park

Management In Progress: More Attractive City

Background

Construction of the first phase of the North Carolina Veterans Park will be substantially complete in the first quarter of FY 2011. This target for action seeks to follow that success and the success of the marketing, planning and execution of the grand opening July 4, 2011. With that completed, planning for phase II of the North Carolina Veterans Park will begin. Phase II design elements include extension of Freedom Trail into Rowan Street Park; expansion of the park area by several acres in more of a wooded rural setting, walking trails that connect to other inter-city trail systems, historic buildings from Fort Bragg, and 50+ additional parking spaces. The majority of the expansion cannot take place until DOT builds the new Rowan Street Bridge project.

The North Carolina Veterans Park is a living park; a bold, beautiful, and unique space designed to honor the lives and service of North Carolina veterans. The park is designed to honor veterans of all military branches, past, present, and future and provides a place for meaningful reflection and inspiration in an urban setting. NC Veterans Park tells the story of a veteran's journey before, during and after service. Elements of the park's design depict North Carolina from the mountains to the sea. Symbolic features pay homage to the veterans from all 100 counties and represent the citizens who have supported them. The park features hand castings of veterans from all 100 North Carolina counties, along with the castings of the hands of four supporting members of each community, as well as community columns, a visitor center, numerous water features and the Pride and Purpose Tower.

Resources

Approximately \$1.8 million of current project budget appropriation will be available for expansion of phase II.

Staff Liaison: Craig Hampton, Special Projects Director

Email Address: Champton@ci.fay.nc.us

Phone Number: 910-433-1786

Team Members: City Manager's Office, Parks and Recreation, Engineering and Infrastructure

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Complete construction phase I	1 st Qtr FY 12
Dedication ceremony	1 st Qtr FY 12
Conceptual design completed and creation of construction documents	TBD
Coordination of Murchison corridor and the Rowan Street Bridge	Ongoing: Not complete at FY end

First Quarter

- Construction of Phase I substantially complete
 - Grass lawn installation completed in public art and amphitheater area
 - Work continues for final storm drainage feature and stream relocation. Finish in 2nd Qtr.
 - Work continues on signage and smart phone features to provide information for design elements within the park
 - Globe delivery and installation in 2nd Qtr.
 - Glass quote element has been etched with quote and due in 2nd Qtr.
- Execute preparations for dedication ceremony July 4 2011
- Ceremony was huge success and tribute to those honored
- Daily attendance continues steady with 100+ per day and evening attendance very popular.

Second Quarter

- Staff support and preparation for Veterans Day events (1st annual)
- Completed stream relocation and water garden features
- Completed installation of remaining exhibit elements
- Obtained NC Dog tag display from ASOM for relocation into NCVP Visitor Center
- Finalized completion plan for remaining park elements and terrazzo flooring in Visitor Center
- Work to be completed in the beginning of 3rd quarter of FY 12.

Youth Council

Management In Progress: Greater Community Unity

Background

The Human Relations Commission will spearhead the effort to develop and implement a Youth Council. A Youth Council seeks to enable the youth of this community to develop the essential knowledge and skills necessary to comprehend and recognize the meaning of local, state and federal government. The program will teach young people how government works and engage them in civic leadership. The intent will be to structure a program that is sustainable and meaningful.

Resources

Human Relations Commission

Staff Liaison: Ron McElrath Human Relations Director

Email Address: rmcelrath@ci.fay.nc.us

Phone Number: 910-433-1605

Team Members: Human Relations Staff and Human Relations Commission

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Update to Council; receive feedback	1 st Qtr FY 12
Finalize a formal learning plan that includes long and short-term goals and action steps	3 rd Qtr FY 12
Update Council; receive feedback	3 rd Qtr FY 12
Identification of young people interested in government countywide	3 rd Qtr FY 12
Establish Youth Council	4 th Qtr FY 12

First Quarter

- The Human Relations Commission updated Council on the work done thus far to develop a Youth Council
- Feedback was received and plans are being made to meet with Council liaisons and community stakeholders.

Second Quarter

- The Human Resource Commission met with City Council liaison after which they decided they were not interested in or resourced to create and/or lead a youth council
- The Human Relations staff will coordinate with Parks and Recreation staff to develop City Youth Council.

Festival Park Plaza Building Management In Progress: Revitalized Downtown

Background

Festival Park Plaza opened in 2007 at 225 Ray Avenue. In 2005, the City Council approved an incentives package for Festival Park Plaza, which guaranteed rent subsidies. Subsidies began in 2009 due to a low occupancy rate. Through legal negotiations, the City acquired Festival Park Plaza in 2011. A real estate/ rental property management firm was hired to improve occupancy. The City Manager's Office will continue to monitor and assess climate for future use of the building or possible sale of property.

Resources

City legal and real estate staff.

Staff Liaison: Dale Iman, City Manager

Email Address: diman@ci.fay.nc.us

Phone Number: 910-433-1990

Team Members: City Manager's Office, City Attorney

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
Negotiate City ownership of building	FY 11
Monitor climate and assess the options for property	Continuous

First Quarter

- The City gained ownership of the building
- A real estate rental management firm was hired to improve occupancy
- Occupancy has improved from 33 percent to 66 percent
- City Manager's Office will continue to monitor and assess climate for future use of the building or possible sale of property
- This item is complete.

Murchison Road Corridor Development Management In Progress: Greater Tax Base Diversity

Background

An Implementation Feasibility Analysis Report for the Land Use and Economic Development Plan for the Murchison Road Corridor was approved in 2009. Nine catalyst sites were identified to jump-start the redevelopment process.

The plan calls for partnerships with developers in an effort to promote economic development along the Murchison Road corridor. The City will continue its work with catalyst site #2 in partnership with Fayetteville State University. In addition, the City's contract with the Chamber directs the Chamber to propose a plan to implement the Murchison Road Redevelopment Plan.

Resources

Funding will be needed for Council approved actions.

Staff Liaison: Victor Sharpe, Community Development Director

Email Address: vsharpe@ci.fay.nc.us

Phone Number: 910-433-1933

Team Members: Community Development, Special Projects staff and community partners

Action Plan (JULY 1, 2011- JUNE 30, 2012)	Estimated Completion
City: Negotiate and complete agreement with Chamber	1 st Qtr FY 12
City: Manage the demolition of the Washington Drive School property (Catalyst site #2) and Develop gateway to MLK Park in conjunction with FSU (Catalyst site #2)	3 rd Qtr FY 12
Chamber: Revise Murchison Road corridor redevelopment plan and funding strategy and present it to the City Council	3 rd Qtr FY 12

First Quarter

- Completed agreement with the Chamber of Commerce
- Amended the Memorandum of Understanding with Fayetteville State University for the demolition of the Washington Drive Jr. High School
- Phase I environmental review was completed (Washington Drive Jr. High School site)
- Upcoming activities include the completion of the Phase II Environmental Review for the Washington Drive Jr. High School site, the bidding of contract for the demolition of the Washington Drive Jr. High School and the completion of funding strategy to acquire land for the development of Catalyst sites 1 & 3.

Second Quarter

- The City:
 - Completed the Phase II Environmental Review for the Washington Drive Jr. High School site
 - Proposed funding in the upcoming CIP for acquisition and demolition of property in the catalyst sites
 - Upcoming activities include working with the Chamber of Commerce regarding properties to be acquired.
- The Chamber will provide a quarterly report to Council on the progress made.



City of
Fayetteville
North Carolina



www.cityoffayetteville.org

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CITY COUNCIL ACTION MEMO

TO: Mayor and City Council
FROM: Bart Swanson, Housing and Code Enforcement Division Manager
DATE: January 23, 2012
RE: **Uninhabitable Structures Demolition Recommendations**

- 865 Amye Street
- 1780 Cardinal Circle
- 205 Deep Creek Road
- 2683 Eldorado Road
- 402 S. Plymouth Street
- 1431 Rhone Street

THE QUESTION:

Would the demolition of these structures help to enhance the quality of life in the City of Fayetteville?

RELATIONSHIP TO STRATEGIC PLAN:

Goal 2; More Attractive City- Clean and Beautiful; Goal 3; Growing City, Livable Neighborhoods- A Great Place To Live

BACKGROUND:

865 Amye Street

The City Inspector is required to correct conditions that are found to be in violation of the Dwellings and Buildings Minimum Standards. The structure is a vacant residential home that was inspected and condemned as a blighted structure on September 21, 2011. A hearing on the condition of the structure was conducted on October 19, 2011, in which the owner did not attend. A notice of the hearing was published in the Fayetteville Observer newspaper. A subsequent Hearing Order to repair or demolish the structure within 60 days was issued and mailed to the owner October 20, 2011. To date there have been no repairs to the structure. The utilities to this structure have been disconnected since December 2002. In the past 24 months there have been 2 calls for 911 service to the property. There have been 2 code violation cases with no pending assessments. The low bid for demolition is \$1,340.00

1780 Cardinal Circle

The City Inspector is required to correct conditions found to be in violation of the Dwellings and Buildings Minimum Standards. The structure is an unfinished residential home. The structure was inspected and condemned as a dangerous structure on June 6, 2011, in which the owner did not attend. A subsequent Hearing Order to repair or demolish the structure within 90 days was issued and mailed to the owner on August 10, 2011. To date there have been no repairs to the. The utilities to the structure have been disconnected since April 2005. In the past 24 months there have been 6 calls for 911 service to the property. There have been no code violations and are no outstanding assessments. The low bid for demolition is \$960.00.

205 Deep Creek Road

The City Inspector is required to correct conditions found to be in violation of the Dwellings and Buildings Minimum Standards. The structure is a vacant residential home. The structure was inspected and condemned as a blighted structure on August 15, 2011. A hearing on the condition of the structure was conducted on August 30, 2011, which the owner attended. A subsequent Hearing Order to repair or demolish the structure within 60 days was issued and mailed to the owner on August 30, 2011. To date there have been no repairs to the structure. The utilities to this structure have been disconnected since September, 2008. In the past 24 months there have been 7 calls for 911 service at the property. There have been 2 code violation cases with a pending assessment of \$196.55. The low bid for demolition is \$1,300.00.

2683 Eldorado Road

The City Inspector is required to correct conditions found to be in violation of the Dwellings and

Buildings Minimum Standards. The structure is an unfinished residential home. The structure was inspected and condemned as a dangerous structure on June 29, 2011. A hearing on the condition of the structure was conducted on September 21, 2011, in which the owner attended the hearing. A subsequent Hearing Order to repair or demolish the structure within 90 days was issued and mailed to the owner on September 22, 2011. To date there has been little repair done to the structure. The utilities to the structure have been disconnected since February, 2008. In the past 24 months no calls for 911 service at the property. There have been 3 code violation cases with no pending assessments. The low bid for demolition is \$679.00.

402 S. Plymouth Street

The City Inspector is required to correct conditions found to be in violation of the Dwellings and Buildings Minimum Standards. The structure is a vacant residential home. The structure was inspected as a blighted structure on August 31, 2011. A hearing on the condition of the structure was conducted on September 21, 2011, in which the owner did not attend. A subsequent Hearing Order to repair or demolish the structure within 60 days was issued and mailed to the owner on September 22, 2011. To date there have been no repairs to the structure. The utilities to this structure have been disconnected since January, 2011. In the past 24 months there has been 1 call for 911 service at the property. There have been 2 code violation cases with no pending assessments. The low bid for demolition is \$1,400.00.

1431 Rhone Street

The City Inspector is required to correct conditions found to be in violation of the Dwellings and Buildings Minimum Standards. The structure is a vacant residential home. The structure was inspected and condemned as a blighted structure on July 19, 2011. A hearing on the condition of the structure was conducted on August 10, 2011, in which the owners did not attend. A subsequent Hearing Order to repair or demolish the structure within 60 days was issued and mailed to the owners on August 10, 2011. To date there have been no repairs to the structure. There is no record of utilities to the structure. In the past 24 months there have been no calls for 911 service at the property. There has been 1 code violation case with a pending assessment of \$723.16. The low bid for demolition is \$1,379.00.

ISSUES:

All subject properties are sub-standard and detrimental to the surrounding neighborhood and promote nuisances and blight, contrary to the City's Strategic Plan.

BUDGET IMPACT:

The demolition of these structures will be \$7,118.00; there will be additional costs for asbestos testing and abatement if needed.

OPTIONS:

- Adopt the ordinances and demolish the structures
- Abstain from any action and allow the structures to remain.
- Defer any action to a later date.

RECOMMENDED ACTION:

Staff recommends that Council move to adopt the ordinances authorizing demolition of the structures.

ATTACHMENTS:

Aerial Map-- 865 Amye Street

Docket-- 865 Amye Street

Ordinance-- 865 Amye Street

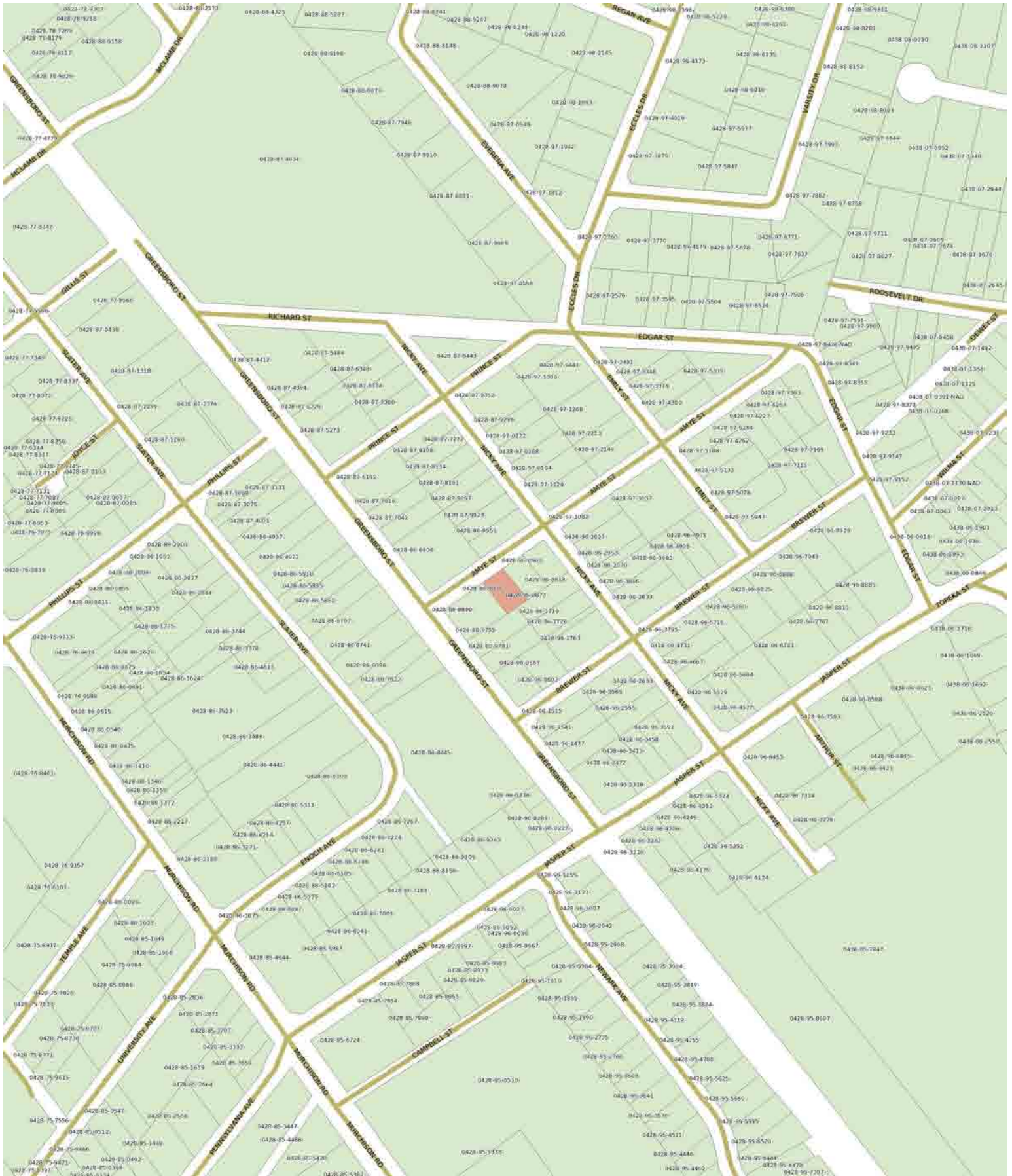
Photo 1-- 865 Amye Street

Photo 2-- 865 Amye Street

Photo 3-- 865 Amye Street
Photo 4-- 865 Amye Street
Photo 5-- 865 Amye Street
Aerial Map-- 1780 Cardinal Circle
Docket-- 1780 Cardinal Circle
Ordinance-- 1780 Cardinal Circle
Photo 1- 1780 Cardinal Circle
Photo 2-- 1780 Cardinal Circle
Photo 3-- 1780 Cardinal Circle
Photo 4-- 1780 Cardinal Circle
Photo 5-- 1780 Cardinal Circle
Aerial Map-- 205 Deep Creek Road
Docket-- 205 Deep Creek Road
Ordinance-- 205 Deep Creek Road
Photo 1-- 205 Deep Creek Road
Photo 2-- 205 Deep Creek Road
Photo 3-- 205 Deep Creek Road
Photo 4-- 205 Deep Creek Road
Photo 5-- 205 Deep Creek Road
Aerial Map-- 2683 Eldorado Road
Docket-- 2683 Eldorado Road
Ordinance-- 2683 Eldorado Road
Photo 1-- 2683 Eldorado Road
Photo 2-- 2683 Eldorado Road
Photo 3-- 2683 Eldorado Road
Photo 4-- 2683 Eldorado Road
Aerial Map-- 402 S. Plymouth Street
Docket-- 402 S. Plymouth Street
Ordinance-- 402 S. Plymouth Street
Photo 1-- 402 S. Plymouth Street
Photo 2-- 402 S. Plymouth Street
Photo 3-- 402 S. Plymouth Street
Photo 4-- 402 S. Plymouth Street
Photo 5-- 402 S. Plymouth Street
Photo 6-- 402 S. Plymouth Street
Aerial Map-- 1431 Rhone Street
Docket-- 1431 Rhone Street
Ordinance-- 1431 Rhone Street
Photo 1-- 1431 Rhone Street
Photo 2-- 1431 Rhone Street
Photo 3-- 1431 Rhone Street
Photo 4-- 1431 Rhone Street
Photo 5-- 1431 Rhone Street
Photo 6-- 1431 Rhone Street

Current Parcel: 0428-86-9875-

Address: 865 Amye St Fayetteville, NC (0428-86-9875-)



TO: Mayor
City Council Members
City Manager
City Attorney

Under provisions of Chapter 14, titled Housing, Dwellings and Buildings of the Code of the City of Fayetteville, North Carolina, the Inspection Department is requesting the docket of the owner who has failed to comply with this Code, be presented to the City Council for action. All proceedings that are required by the Code, Section 14-61, have been complied with. We request the Council take action under the provisions of Chapter 14 of the Code and applicable NC General Statutes.

Location	865 Amye Street
Property Owner(s)	Bryan F. Dickson, Dorchester, Massachusetts
Date of Inspection	September 21, 2011
Date of Hearing	October 19, 2011
Finding/Facts of Scheduled Hearing	Notice to repair/demolish the structure within 60 days mailed October 20, 2011
Owner's Response	None
Appeal Taken (Board of Appeals)	No
Other	Utilities disconnected since December 2002.
	Hearing was advertised in the Fayetteville Observer October, 2011.
Police Calls for Service (past 2 yrs)	2

The Housing Inspector dispatched a letter to the owner(s) with information that the docket would be presented to the City Council for necessary action.

This is the 23rd day of January, 2012.

Frank Lewis, Jr.

Sr. Code Enforcement Administrator (Housing)

**AN ORDINANCE OF THE CITY COUNCIL
OF
FAYETTEVILLE, NORTH CAROLINA**

**Requiring the City Building Inspector
to correct conditions with respect to,
or to demolish and remove a structure
pursuant to the
Dwellings and Buildings Minimum Standards
Code of the City**

The City Council of Fayetteville, North Carolina, does ordain:

The City Council finds the following facts:

- (1) With respect to Chapter 14 of the Dwellings and Buildings Minimum Standards Code of the City, concerning certain real property described as follows:

865 Amye Street
PIN 0428-86-9875

BEING part of Lots 15,16, 47, 48 in a subdivision known as MACK'S PARK, BLOCK C as recorded in Book of Plats 21, Page 11, Cumberland County Registry, North Carolina and being more particularly described as follows:

Beginning at an existing iron stake in the southern margin of Amye Street (50 foot R/W) said iron stake being located South 54 degrees 56 minutes West 120.00 feet from the southwest intersection of Nicky Avenue and Amye Street; and runs thence with the western line of Lot 48A (See Plat Book 66, Page 71 Cumberland County Registry) South 38 degrees 05 minutes East 100.00 feet to an existing iron pipe; thence South 154 degrees 56 minutes West 60.00 feet to an existing iron stake in the southern margin of Amye Street, thence with said streets margin North 54 degrees 56 minutes East 60.0 feet to the BEGINNING, and being a portion of Lots 147, 48, 15 and 16, Block "C" of Mack's Park, recorded in Plat Book 21, Page 11, and being the same property as recorded in Deed Book 840, Page 529, Cumberland County Registry.

The owner(s) of and parties in interest in said property are:

Bryan F Dickson
21 Arbroth Street
Dorchester, MA 02122-2511

- (2) All due process and all provisions of the Dwellings and Buildings Minimum Standards Code of the City having been followed, the Inspections Director duly issued and served an order requiring the owners of said property to: repair or demolish the structure on or before December 20, 2011.

- (3) And said owners without lawful cause, failed or refused to comply with said order; and the Building Inspector is authorized by said Code, and NC General Statute 160A-443(5), when ordered by Ordinance of the City Council, to do with respect to said property what said owners were so ordered to do, but did not.
- (4) The City Council has fully reviewed the entire record of said Inspections Director thereon, and finds, that all findings of fact and all orders therein of said Inspections Director are true and authorized except:
- None.
- (5) That pursuant to NC General Statute 160A-443(6), the cost of \$1,340.00 shall be a lien against the real property upon which the cost was incurred.

Whereupon, it is ordained that:

SECTION 1

The Building Inspector is ordered forthwith to accomplish, with respect to said property, precisely and fully what was ordered by said Inspections Director as set forth fully above, except as modified in the following particulars:

This property is to be demolished and all debris removed from the premises, and the cost of said removal shall be a lien against the real property as described herein.

SECTION 2

The lien as ordered herein and permitted by NC General Statute 160A-443(6) shall be effective from and after the date the work is completed, and a record of the same shall be available in the office of the City of Fayetteville Finance Department, Collections Division, 2nd Floor - City, 433 Hay Street, Fayetteville, NC 28301.

SECTION 3

This ordinance shall be in full force and effect from and after its adoption.

Adopted this __23rd____ day of __January__, 2012.

CITY OF FAYETTEVILLE

BY: _____
Anthony Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk



DANGER



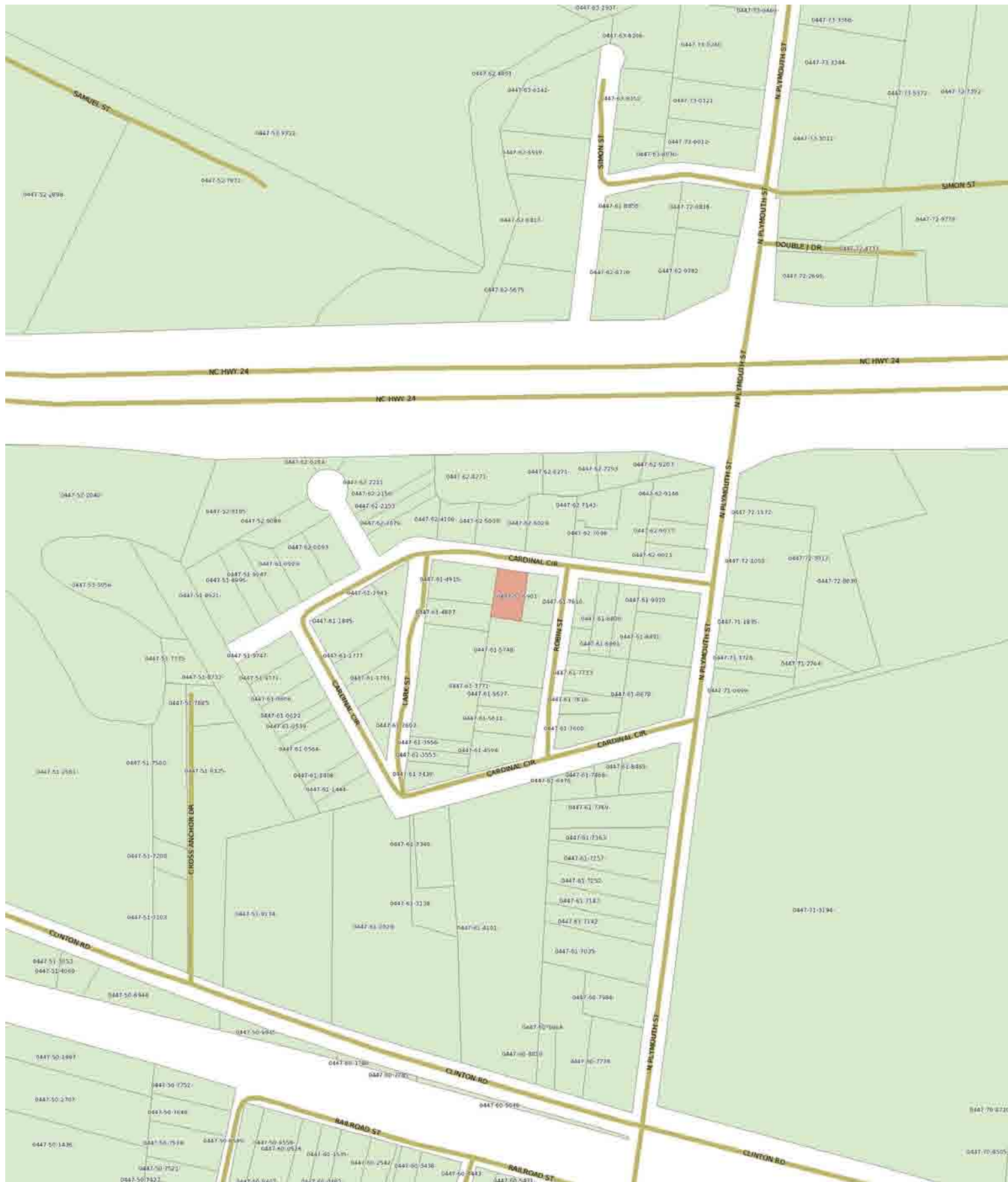






Current Parcel: 0447-61-5922-

Address: 1780 Cardinal Cir Fayetteville, NC (0447-61-5922-)



TO: Mayor
City Council Members
City Manager
City Attorney

Under provisions of Chapter 14, titled Housing, Dwellings and Buildings of the Code of the City of Fayetteville, North Carolina, the Inspection Department is requesting the docket of the owner who has failed to comply with this Code, be presented to the City Council for action. All proceedings that are required by the Code, Section 14-61, have been complied with. We request the Council take action under the provisions of Chapter 14 of the Code and applicable NC General Statutes.

Location	1780 Cardinal Circle
Property Owner(s)	Willie Wendell Lowery & Gloria Tara Lowery, Lumberton, NC
Date of Inspection	June 6, 2011
Date of Hearing	August 3, 2011
Finding/Facts of Scheduled Hearing	Notice to repair/demolish the structure within 60 days mailed August 10, 2011
Owner's Response	None
Appeal Taken (Board of Appeals)	No
Other	Utilities disconnected since April 2005.
Police Calls for Service (past 2 yrs)	6

The Housing Inspector dispatched a letter to the owner(s) with information that the docket would be presented to the City Council for necessary action.

This is the 23rd day of January, 2012.

Frank Lewis, Jr.

Sr. Code Enforcement Administrator (Housing)

**AN ORDINANCE OF THE CITY COUNCIL
OF
FAYETTEVILLE, NORTH CAROLINA**

**Requiring the City Building Inspector
to correct conditions with respect to,
or to demolish and remove a structure
pursuant to the
Dwellings and Buildings Minimum Standards
Code of the City**

The City Council of Fayetteville, North Carolina, does ordain:

The City Council finds the following facts:

- (1) With respect to Chapter 14 of the Dwellings and Buildings Minimum Standards Code of the City, concerning certain real property described as follows:

1780 Cardinal Circle
PIN 0447-61-5922

BEING all of Lots Number 49 and 50 of the Property of E.K. Stevens as shown on plat of same recorded in Book of Plats Number 10, Page 24 in the Office of the Register of Deeds for Cumberland County, North Carolina. For a history of title see deed dated August 18, 1967 from Daisy Sellers Strickland, widow, et als to Frank Keller and wife Edna Keller, of record in Book 2092, page 116 in the aforesaid Public Registry. See also deed dated April 9, 1968 from John Walker Taylor, Commissioner, to Frank Keller and wife Edna Keller, of record in Book 2092, Page 105 in the aforesaid Public Registry.

The owner(s) of and parties in interest in said property are:

Gloria Tara Lowery and Willie Wendell Lowery
140 Mount Moriah Church Road
Lumberton, NC 28360

- (2) All due process and all provisions of the Dwellings and Buildings Minimum Standards Code of the City having been followed, the Inspections Director duly issued and served an order requiring the owners of said property to: repair or demolish the structure on or before November 30, 2011.
- (3) And said owners without lawful cause, failed or refused to comply with said order; and the Building Inspector is authorized by said Code, and NC General Statute 160A-443(5), when ordered by Ordinance of the City Council, to do with respect to said property what said owners were so ordered to do, but did not.
- (4) The City Council has fully reviewed the entire record of said Inspections Director thereon, and finds, that all findings of fact and all orders therein of said Inspections Director are true and authorized except:

None.

- (5) That pursuant to NC General Statute 160A-443(6), the cost of \$960.00 shall be a lien against the real property upon which the cost was incurred.

Whereupon, it is ordained that:

SECTION 1

The Building Inspector is ordered forthwith to accomplish, with respect to said property, precisely and fully what was ordered by said Inspections Director as set forth fully above, except as modified in the following particulars:

This property is to be demolished and all debris removed from the premises, and the cost of said removal shall be a lien against the real property as described herein.

SECTION 2

The lien as ordered herein and permitted by NC General Statute 160A-443(6) shall be effective from and after the date the work is completed, and a record of the same shall be available in the office of the City of Fayetteville Finance Department, Collections Division, 2nd Floor - City, 433 Hay Street, Fayetteville, NC 28301.

SECTION 3

This ordinance shall be in full force and effect from and after its adoption.

Adopted this _23rd_____ day of __January_____, 2012.

CITY OF FAYETTEVILLE

BY: _____
Anthony Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk





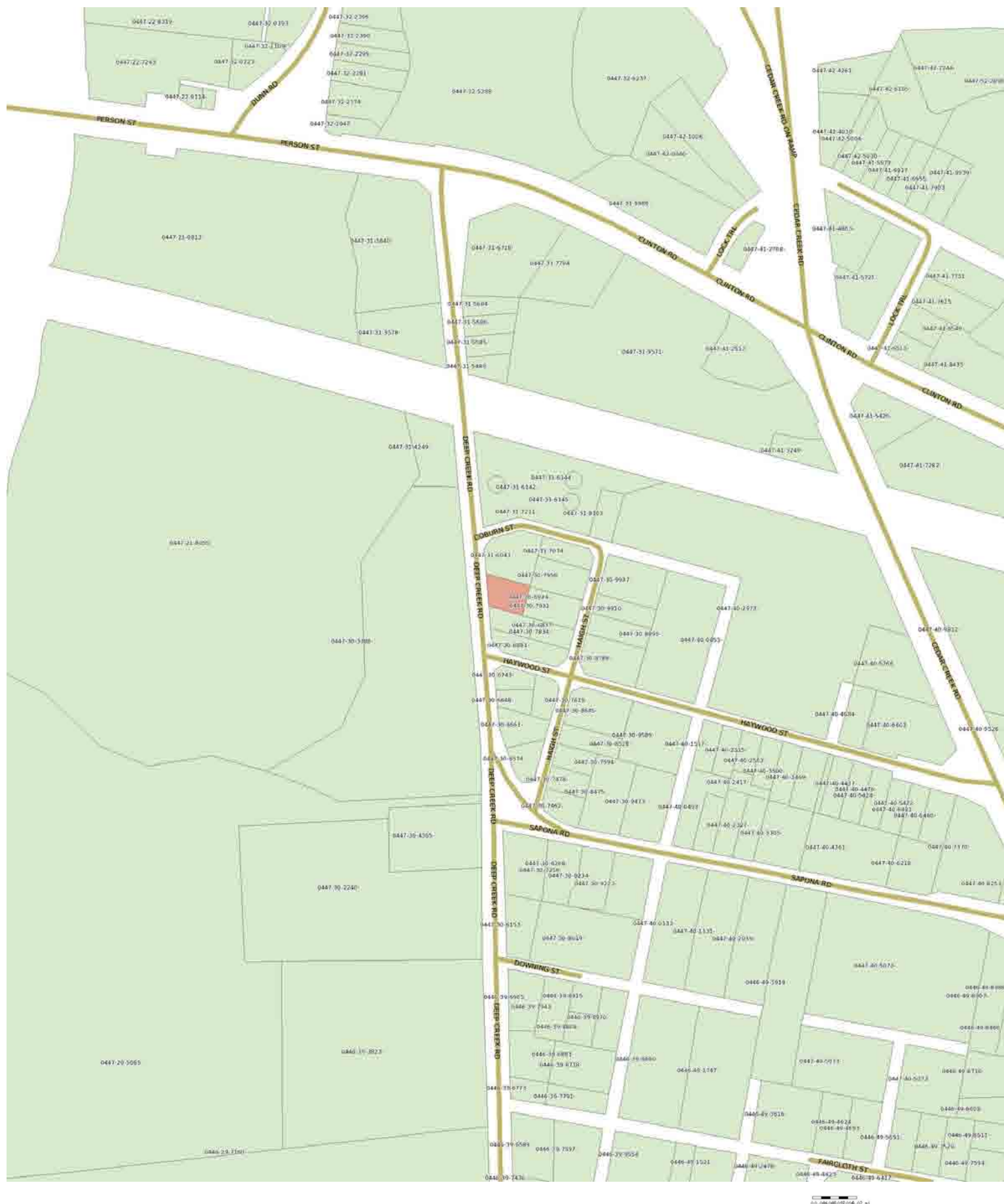






Address: 205 Deep Creek Rd Fayetteville, NC (0447-30-6924-)

Address: 205 Deep Creek Rd Fayetteville, NC (0447-30-6924-)



TO: Mayor
City Council Members
City Manager
City Attorney

Under provisions of Chapter 14, titled Housing, Dwellings and Buildings of the Code of the City of Fayetteville, North Carolina, the Inspection Department is requesting the docket of the owner who has failed to comply with this Code, be presented to the City Council for action. All proceedings that are required by the Code, Section 14-61, have been complied with. We request the Council take action under the provisions of Chapter 14 of the Code and applicable NC General Statutes.

Location	205 Deep Creek Road
Property Owner(s)	Minh Courtney Fayetteville ,NC
Date of Inspection	August 15, 2011
Date of Hearing	August 30, 2011
Finding/Facts of Scheduled Hearing	Notice to repair/demolish the structure within 60 days mailed
Owner's Response	None
Appeal Taken (Board of Appeals)	No
Other	Utilities disconnected since September 2008.
Police Calls for Service (past 2 yrs)	7

The Housing Inspector dispatched a letter to the owner(s) with information that the docket would be presented to the City Council for necessary action.

This is the 23rd day of January, 2012.

Frank Lewis, Jr.

Sr. Code Enforcement Administrator (Housing)

**AN ORDINANCE OF THE CITY COUNCIL
OF
FAYETTEVILLE, NORTH CAROLINA**

**Requiring the City Building Inspector
to correct conditions with respect to,
or to demolish and remove a structure
pursuant to the
Dwellings and Buildings Minimum Standards
Code of the City**

The City Council of Fayetteville, North Carolina, does ordain:

The City Council finds the following facts:

- (1) With respect to Chapter 14 of the Dwellings and Buildings Minimum Standards Code of the City, concerning certain real property described as follows:

205 Deep Creek Road
PIN 0447-30-6924

A certain tract or parcel of land containing 0.165 acres, lying and being in the City of Fayetteville, Cross Creek Township, Cumberland County, North Carolina; Bounded on the North by Lot #3, East Bend Addition (see Plat Book 7, Page 106); on the East by Lots 9&10; on the South by Lot#5; on the West by and adjoining Deep Creek Road and being more particularly described as follows:

Beginning at an iron rod in the Eastern margin of Deep Creek Road, 21.5 feet from the centerline of said road, said iron rod being the Southwest corner of Tom Hales, as recorded in Deed Book 836, Page 270, Cumberland County, North Carolina Registry; and runs thence as the Eastern margin of Deep Creek Road, North 01 degrees 57 minutes West, 79.62 feet to an iron rod, the Northwest corner of Hales; thence as the Northern line of Hales, South 72 degrees 20 minutes East, 109.50 feet to a large nail set in the base of an 18 inch elm tree, the Northeast corner of Hales; thence as the Eastern line of Hales, South 17 degrees 43 minutes West, 75.00 feet to an existing iron rod, the Southeast corner of Lot #4, East Bend Addition (see Plat Book 7, Page 106); thence as the Southern line of Lot #4, North 72 degrees 20 minutes West 82.70 feet to the beginning; Containing 0.165 acres and being the same lands conveyed to Tom Hales and wife, Catherine P. Hales, as recorded in Deed Book 836, Page 270; see also, Lots 4 and the Southern 25 feet of Lot #3, East Bend Addition, as recorded in Plat Book 7, Page 106, Cumberland County, North Carolina Registry. Together with improvements located thereon; said property being located at 205 Deep Creek Road, Fayetteville, North Carolina.

The owner(s) of and parties in interest in said property are:

Minh Courtney
5311 Yadkin Road

Fayetteville, NC 28303

- (2) All due process and all provisions of the Dwellings and Buildings Minimum Standards Code of the City having been followed, the Inspections Director duly issued and served an order requiring the owners of said property to: repair or demolish the structure on or before October 30, 2011 .
- (3) And said owners without lawful cause, failed or refused to comply with said order; and the Building Inspector is authorized by said Code, and NC General Statute 160A-443(5), when ordered by Ordinance of the City Council, to do with respect to said property what said owners were so ordered to do, but did not.
- (4) The City Council has fully reviewed the entire record of said Inspections Director thereon, and finds, that all findings of fact and all orders therein of said Inspections Director are true and authorized except:

None.

- (5) That pursuant to NC General Statute 160A-443(6), the cost of \$1,300.00 shall be a lien against the real property upon which the cost was incurred.

Whereupon, it is ordained that:

SECTION 1

The Building Inspector is ordered forthwith to accomplish, with respect to said property, precisely and fully what was ordered by said Inspections Director as set forth fully above, except as modified in the following particulars:

This property is to be demolished and all debris removed from the premises, and the cost of said removal shall be a lien against the real property as described herein.

SECTION 2

The lien as ordered herein and permitted by NC General Statute 160A-443(6) shall be effective from and after the date the work is completed, and a record of the same shall be available in the office of the City of Fayetteville Finance Department, Collections Division, 2nd Floor - City, 433 Hay Street, Fayetteville, NC 28301.

SECTION 3

This ordinance shall be in full force and effect from and after its adoption.

Adopted this __23rd____ day of __January_____, 2010.

CITY OF FAYETTEVILLE

BY:

Anthony Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk



DANGER









Current Parcel: 0426-54-4309-

Address: 2683 Eldorado Rd Fayetteville, NC (0426-54-4309-)



TO: Mayor
City Council Members
City Manager
City Attorney

Under provisions of Chapter 14, titled Housing, Dwellings and Buildings of the Code of the City of Fayetteville, North Carolina, the Inspection Department is requesting the docket of the owner who has failed to comply with this Code, be presented to the City Council for action. All proceedings that are required by the Code, Section 14-61, have been complied with. We request the Council take action under the provisions of Chapter 14 of the Code and applicable NC General Statutes.

Location	2683 Eldorado Road
Property Owner(s)	Shellie E Wright c/o Annie Wright Orangeburg, SC
Date of Inspection	June 29, 2011
Date of Hearing	September 21, 2011
Finding/Facts of Scheduled Hearing	Notice to repair/demolish the structure within 90 days mailed September 22, 2011
Owner's Response	None
Appeal Taken (Board of Appeals)	No
Other	Utilities disconnected since February 2008.
Police Calls for Service (past 2 yrs)	0

The Housing Inspector dispatched a letter to the owner(s) with information that the docket would be presented to the City Council for necessary action.

This is the 23rd day of January, 2012.

Frank Lewis, Jr.

Sr. Code Enforcement Administrator (Housing)

**AN ORDINANCE OF THE CITY COUNCIL
OF
FAYETTEVILLE, NORTH CAROLINA**

**Requiring the City Building Inspector
to correct conditions with respect to,
or to demolish and remove a structure
pursuant to the
Dwellings and Buildings Minimum Standards
Code of the City**

The City Council of Fayetteville, North Carolina, does ordain:

The City Council finds the following facts:

- (1) With respect to Chapter 14 of the Dwellings and Buildings Minimum Standards Code of the City, concerning certain real property described as follows:

2683 Eldorado Road
PIN 0426-54-4309

Being all of Lot 157, as shown on a plat entitled "Holiday Park, Section II ", dated April 1963, prepared by Sol C. Rose, Registered Surveyor, and recorded in Book of Plats 27, Page 28, Cumberland County, North Carolina Registry.

Being the same property as described in Deed dated March 3, 1969, from Charles G. Rose, Jr., Substitute Trustee, to Administrator of Veterans Affairs, recorded in the office of Register of Deeds, Cumberland County, N.C., Book 2149, Page 387

The owner(s) of and parties in interest in said property are:

Annie Mae Wright
226 Folly Road
Orangeburg, SC 29115-3927

- (2) All due process and all provisions of the Dwellings and Buildings Minimum Standards Code of the City having been followed, the Inspections Director duly issued and served an order requiring the owners of said property to: repair or demolish the structure on or before December 22, 2011.
- (3) And said owners without lawful cause, failed or refused to comply with said order; and the Building Inspector is authorized by said Code, and NC General Statute 160A-443(5), when ordered by Ordinance of the City Council, to do with respect to said property what said owners were so ordered to do, but did not.

- (4) The City Council has fully reviewed the entire record of said Inspections Director thereon, and finds, that all findings of fact and all orders therein of said Inspections Director are true and authorized except:
- None.
- (5) That pursuant to NC General Statute 160A-443(6), the cost of \$679.00 shall be a lien against the real property upon which the cost was incurred.

Whereupon, it is ordained that:

SECTION 1

The Building Inspector is ordered forthwith to accomplish, with respect to said property, precisely and fully what was ordered by said Inspections Director as set forth fully above, except as modified in the following particulars:

This property is to be demolished and all debris removed from the premises, and the cost of said removal shall be a lien against the real property as described herein.

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SECTION 3

This ordinance shall be in full force and effect from and after its adoption.

Adopted this __23rd__ day of __January__, 2012.

CITY OF FAYETTEVILLE

BY: _____
Anthony Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk



Georgia-Pacific
3/8" x 4'-8"
EXTERIOR SHEATHING
N Value 1.2

Georgia-Pacific
3/8" x 4'-8"
EXTERIOR SHEATHING
N Value 1.2

Georgia-Pacific
3/8" x 4'-8"
EXTERIOR SHEATHING
N Value 1.2

DANGER

Georgia-Pacific
3/8" x 4'-8"
EXTERIOR SHEATHING
N Value 1.2

MADE IN THE U.S.A.
ASBESTOS FREE
FORMALDEHYDE FREE
GREENGUARD
GREENGUARD
GREENGUARD

MADE IN THE U.S.A.
ASBESTOS FREE
FORMALDEHYDE FREE
GREENGUARD
GREENGUARD
GREENGUARD



Georgia-Pacific

Steel®

STRUCTURAL SHEET

R-Value 1.3

MANUFACTURED TO COMPLY WITH
ASTM C-208 AND ICC-708

CONCRETE



CAUTION - COMBUSTIBLE
DO NOT EXPOSE TO FLAME




Georgia-Pacific
Stedi-N[®]
STRUCTURAL SHEET
R-Value 1.3


Georgia-Pacific
Stedi-N[®]
STRUCTURAL SHEET
R-Value 1.3


Georgia-Pacific
Stedi-N[®]
STRUCTURAL SHEET
R-Value 1.3

MANUFACTURED TO COMPLY WITH
ASTM D-200 AND ICC-ES E-1000

CONFORMS



CAUTION: COMBUSTIBLE
FIRE HAZARD
DO NOT SMOKING

Address: 402 Plymouth St S Fayetteville, NC (0446-68-2759-)

Address: 402 Plymouth St S Fayetteville, NC (0446-68-2759-)



TO: Mayor
City Council Members
City Manager
City Attorney

Under provisions of Chapter 14, titled Housing, Dwellings and Buildings of the Code of the City of Fayetteville, North Carolina, the Inspection Department is requesting the docket of the owner who has failed to comply with this Code, be presented to the City Council for action. All proceedings that are required by the Code, Section 14-61, have been complied with. We request the Council take action under the provisions of Chapter 14 of the Code and applicable NC General Statutes.

Location	402 S. Plymouth Street
Property Owner(s)	Dektos Real Estate, LLC Teaneck, NJ
Date of Inspection	August 3, 2011
Date of Hearing	September 21, 2011
Finding/Facts of Scheduled Hearing	Notice to repair/demolish the structure within 60 days mailed September 22, 2011
Owner's Response	None
Appeal Taken (Board of Appeals)	No
Other	Utilities disconnected since January 2011.
Police Calls for Service (past 2 yrs)	1

The Housing Inspector dispatched a letter to the owner(s) with information that the docket would be presented to the City Council for necessary action.

This is the 23rd day of January, 2012.

Frank Lewis, Jr.

Sr. Code Enforcement Administrator (Housing)

**AN ORDINANCE OF THE CITY COUNCIL
OF
FAYETTEVILLE, NORTH CAROLINA**

**Requiring the City Building Inspector
to correct conditions with respect to,
or to demolish and remove a structure
pursuant to the
Dwellings and Buildings Minimum Standards
Code of the City**

The City Council of Fayetteville, North Carolina, does ordain:

The City Council finds the following facts:

- (1) With respect to Chapter 14 of the Dwellings and Buildings Minimum Standards Code of the City, concerning certain real property described as follows:

402 S. Plymouth Street
PIN 0446-68-2759

Being all of Lot Number 1 of the property of Bennie R. & Grace B. Melvin according to a plat of the same duly recorded in Book of Plats 70, Page 24, Cumberland County, North Carolina, Registry. AND Being a portion of Lots 12 and 13 of the Laura J. Blackwell property conveyed to Benjamin Ray Melvin and wife, Grace B. Melvin by Deed recorded in Book 3488, Page 679, Cumberland County Registry. This property is conveyed subject to Easement and Restrictions as appear of Record.

The owner(s) of and parties in interest in said property are:

Dektos Real Estate, LLC
381 Teaneck Road, Ste. 6
Teaneck, NJ 07666-4069

- (2) All due process and all provisions of the Dwellings and Buildings Minimum Standards Code of the City having been followed, the Inspections Director duly issued and served an order requiring the owners of said property to: repair or demolish the structure on or before November 22, 2011.
- (3) And said owners without lawful cause, failed or refused to comply with said order; and the Building Inspector is authorized by said Code, and NC General Statute 160A-443(5), when ordered by Ordinance of the City Council, to do with respect to said property what said owners were so ordered to do, but did not.
- (4) The City Council has fully reviewed the entire record of said Inspections Director thereon, and finds, that all findings of fact and all orders therein of said Inspections Director are true and authorized except:

None.

- (5) That pursuant to NC General Statute 160A-443(6), the cost of \$1,460.00 shall be a lien against the real property upon which the cost was incurred.

Whereupon, it is ordained that:

SECTION 1

The Building Inspector is ordered forthwith to accomplish, with respect to said property, precisely and fully what was ordered by said Inspections Director as set forth fully above, except as modified in the following particulars:

This property is to be demolished and all debris removed from the premises, and the cost of said removal shall be a lien against the real property as described herein.

SECTION 2

The lien as ordered herein and permitted by NC General Statute 160A-443(6) shall be effective from and after the date the work is completed, and a record of the same shall be available in the office of the City of Fayetteville Finance Department, Collections Division, 2nd Floor - City, 433 Hay Street, Fayetteville, NC 28301.

SECTION 3

This ordinance shall be in full force and effect from and after its adoption.

Adopted this __23rd__ day of __January__, 2012.

CITY OF FAYETTEVILLE

BY: _____
Anthony Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk



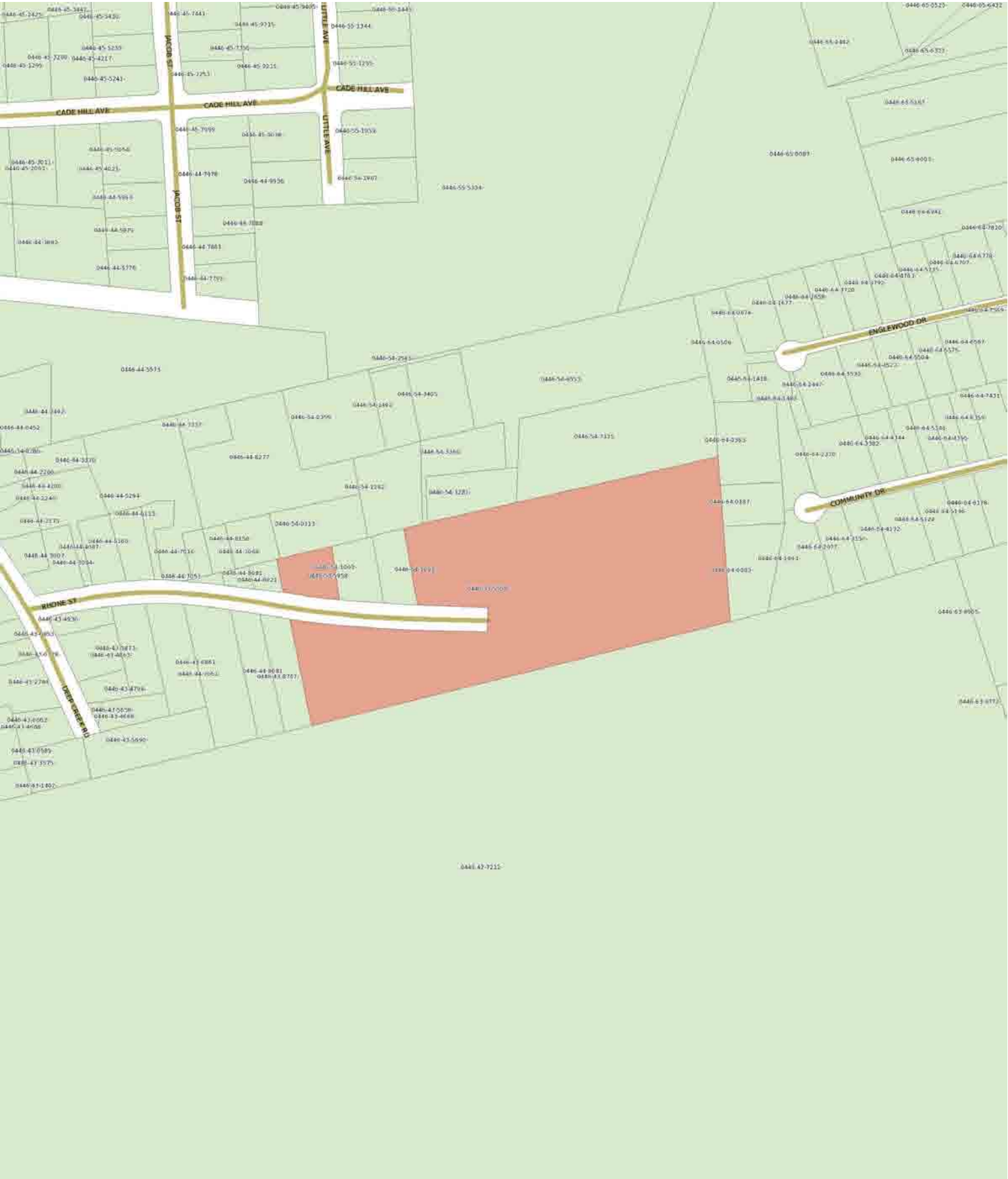












TO: Mayor
City Council Members
City Manager
City Attorney

Under provisions of Chapter 14, titled Housing, Dwellings and Buildings of the Code of the City of Fayetteville, North Carolina, the Inspection Department is requesting the docket of the owner who has failed to comply with this Code, be presented to the City Council for action. All proceedings that are required by the Code, Section 14-61, have been complied with. We request the Council take action under the provisions of Chapter 14 of the Code and applicable NC General Statutes.

Location	1431 Rhone Street
Property Owner(s)	W H Rhone Heirs Fayetteville, NC
Date of Inspection	July 19, 2011
Date of Hearing	August 10, 2011
Finding/Facts of Scheduled Hearing	Notice to repair/demolish the structure within 60 days mailed August 10, 2011
Owner's Response	None
Appeal Taken (Board of Appeals)	No
Other	No record of utilities
	Hearing was advertised in the Fayetteville Observer July 2011.
Police Calls for Service (past 2 yrs)	None

The Housing Inspector dispatched a letter to the owner(s) with information that the docket would be presented to the City Council for necessary action.

This is the 23rd day of January, 2012.

Frank Lewis, Jr.

Sr. Code Enforcement Administrator (Housing)

**AN ORDINANCE OF THE CITY COUNCIL
OF
FAYETTEVILLE, NORTH CAROLINA**

**Requiring the City Building Inspector
to correct conditions with respect to,
or to demolish and remove a structure
pursuant to the
Dwellings and Buildings Minimum Standards
Code of the City**

The City Council of Fayetteville, North Carolina, does ordain:

The City Council finds the following facts:

- (1) With respect to Chapter 14 of the Dwellings and Buildings Minimum Standards Code of the City, concerning certain real property described as follows:

1431 Rhone Street
PIN 0446-53-5958

Being all our undivided interest in all that certain tract of 35 acres, more or less, being a part of the same land described in deed of William Buchanon and wife to Joshua Rhone, dated December 28, 1880, registered in Book S No. 3, page 392, in the office of the Register of Deeds for Cumberland County.

Excepting from this grant the following described tracts:

TRACT 1

BEGINNING at a stake in the Minnie Melvin line and runs East 400 feet to the Rhones' western line; thence South with her line 400 feet to J. & O. Evans Line; thence with the Evans line 400 feet to a stake in the Evans and W. H. Rhone line; thence North 400 feet to the beginning at Minnie Melvin's line, containing 4 acres, more or less, being the same lands conveyed to James E. Rhone by W. H. Rhone and wife by deed dated May 25, 1929, and being the same land conveyed by James E. Rhone to Rosa Cogdell by deed dated 2 January 1933, of record in the office of the Register of Deeds in Book 378 at page 612.

TRACT 2

BEGINNING at an iron pipe in the third line of the 70-acre tract deeded to Mary and Joshua Rhone by W. M. Buchanon, of which this is a part, said pipe in said third line South 79 degrees 30 minutes West 20 chains and 21 links from the third corner of said 70 acres, of which this is a part, and running thence with the third line of said tract South 79 degrees

30 minutes West 7 chains and 8 links to a stake and pointers; thence North 10 degrees 10 minutes West 6 chains and 16 links to an iron pipe in the third line of the 35 acres hereinbefore deeded to Ned Simpson by Joshua Rhone; thence with said third line (Reversed) North 80 degrees 10 minutes East 67 chains and 8 links to an iron pipe in said line; thence South 10 degrees 10 minutes East 6 chains and 10 links to the beginning, containing 4 and one-third acres, more or less. See Book 532 at page 30, in the office of the Register of Deeds for Cumberland County.

TRACT 3

BEGINNING at a stake in the southern line of the tract of which this is a part, said point of beginning being located in said line at a point South 77 degrees West 17 chains and 71 links from the southeast corner of the tract of which this is a part, and running thence North 9 degrees 42 minutes West 6 chains and 10 $\frac{2}{10}$ links to a stake in the northern line of the tract of which this is a part; thence as said northern line North 77 degrees 26 minutes East 1 chain to a stake in said line; thence South 9 degrees 42 minutes East 6 chains and 9 $\frac{4}{10}$ links to a stake in the southern line of the tract of which this is a part; thence as said southern line South 77 degrees West 1 chain to the point of BEGINNING, containing $\frac{6}{10}$ acre, more or less, and being designated as Lot No. 3 in a division of said 35 acre tract of which this is a part.

TRACT 4

BEGINNING at an iron pipe in the northern line of the tract of which this is a part, see deed recorded in Book S #3 page 392, Cumberland County, North Carolina, Registry, same being South 80 degrees 4 minutes West about 1166.88 feet from the northeast corner of the above-mentioned tract of which this is a part; thence South 9 degrees 42 minutes East 401.65 feet to an iron pipe; thence South 79 degrees 38 minutes West 66.00 feet to an iron pipe; thence North 9 degrees 42 minutes West 402.15 feet to an iron pipe in the northern line of said tract of which this is a part; thence with said northern line North 80 degrees 4 minutes East 66.00 feet to the beginning, containing .60 acres more or less, carved South from the northern line of a tract of which this is a part.

TRACT 5

BEGINNING at an iron pipe in the Northern line of the tract of land of which this is a part, see deed recorded in Book S #3, page 392, Cumberland County, North Carolina Registry, the same being South 80 degrees 04 minutes West about 1,232.88 feet from the Northeast corner of the above mentioned tract; thence South 9 degrees 42 minutes East 402.15 feet to an iron pipe; thence South 79 degrees 38 minutes West 402.15 feet to an iron pipe; thence South 79 degrees 38 minutes West 99.00 feet to an iron pipe; thence North 9 degrees 42 minutes West 402.90 feet to an iron pipe in the Northern line of the above mentioned tract; thence with the northern line North 80 degrees 04 minutes East 99.00 feet to the BEGINNING, containing 0.91 acre more or less, carved South from the Northern line of the tract of which this is a part.

TRACT 6

BEGINNING at a stake in the northern line of the tract of which this is a part, said point of beginning being located in said line at a point South 77° 26' West 13 chains and 22 links from the northeast corner of the tract of which this is a part and running thence South 9° 38' East 2 chains and 43 links to a stake; thence North 84° 35' East 1 chain and 20 links to a stake; thence North 9° 40' West 2 chains and 58 links to a stake in the northern line of the tract of which this is a part; thence as said northern line South 77° 26' West 1 chain and 19 links to the point of beginning containing $\frac{3}{10}$ acre more or less; the foregoing tract being designated as Lot No. 6 in a division of a 35 acre tract known as the Rhone property by a survey made June 2, 1960, by Reese M. Culbreth, Surveyor.

For the history of title, see Book S #3, page 392 of the Cumberland County Registry.

TRACT 7

BEGINNING at a stake in the northern line of the tract of which this is a part, said point of beginning being located in said line at a point S 77° 26' W 14 chains and 85 links from the north east corner of the tract of which this is a part, and running thence S 9° 10' E 2 chains and 22 links to a stake, thence North 84° 35' East 1 chain and 63 links to a stake; thence N 9° 38' W 2 chains and 43 links to a stake in the northern line of the tract of which this is a part; thence as said northern line S 77° 26' W 1 chain and 63 links to the point of beginning, containing 38/100 acre, more or less.

The foregoing tract being designated as Lot No. 5 in a division of said 35 acre tract. Properly recorded in Cumberland County Registry.

Also, less and excepting all other adverse conveyances of record.

The owner(s) of and parties in interest in said property are:

W H Rhone Heirs
1518 Seabrook School Road
Fayetteville, NC 28312

- (2) All due process and all provisions of the Dwellings and Buildings Minimum Standards Code of the City having been followed, the Inspections Director duly issued and served an order requiring the owners of said property to: repair or demolish the structure on or before October 10, 2011.
- (3) And said owners without lawful cause, failed or refused to comply with said order; and the Building Inspector is authorized by said Code, and NC General Statute 160A-443(5), when ordered by Ordinance of the City Council, to do with respect to said property what said owners were so ordered to do, but did not.
- (4) The City Council has fully reviewed the entire record of said Inspections Director thereon, and finds, that all findings of fact and all orders therein of said Inspections Director are true and authorized except:

None.
- (5) That pursuant to NC General Statute 160A-443(6), the cost of \$1,379.00 shall be a lien against the real property upon which the cost was incurred.

Whereupon, it is ordained that:

SECTION 1

The Building Inspector is ordered forthwith to accomplish, with respect to said property, precisely and fully what was ordered by said Inspections Director as set forth fully above, except as modified in the following particulars:

This property is to be demolished and all debris removed from the premises, and the cost of said removal shall be a lien against the real property as described herein.

SECTION 2

The lien as ordered herein and permitted by NC General Statute 160A-443(6) shall be effective from and after the date the work is completed, and a record of the same shall be available in the office of the City of Fayetteville Finance Department, Collections Division, 2nd Floor - City, 433 Hay Street, Fayetteville, NC 28301.

SECTION 3

This ordinance shall be in full force and effect from and after its adoption.

Adopted this __23rd____ day of __January_____, 2012.

CITY OF FAYETTEVILLE

BY: _____
Anthony Chavonne, Mayor

ATTEST:

Pamela Megill, City Clerk



DANGER











CITY COUNCIL ACTION MEMO

TO: Mayor and Members of the City Council
FROM: Pamela Megill, City Clerk
DATE: January 23, 2012
RE: **Monthly Statement of Taxes for December 2011**

THE QUESTION:

RELATIONSHIP TO STRATEGIC PLAN:

BACKGROUND:

ISSUES:

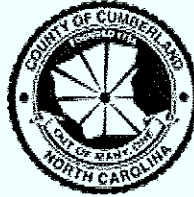
BUDGET IMPACT:

OPTIONS:

RECOMMENDED ACTION:

ATTACHMENTS:

Tax Statement - December 2011



OFFICE OF THE TAX ADMINISTRATOR

117 Dick Street, 5th Floor, New Courthouse • PO Box 449 • Fayetteville, North Carolina • 28302
Phone: 910-678-7507 • Fax: 910-678-7582 • www.co.cumberland.nc.us

MEMORANDUM

To: Pamela Megill, Fayetteville City Clerk

From: Aaron Donaldson, Tax Administrator *AD*

Date: January 3, 2012

Re: Monthly Statement of Taxes

Attached hereto is the report that has been furnished to the Mayor and governing body of your municipality for the month of December 2011. This report separates the distribution of real property and personal property from motor vehicle property taxes, and provides detail for the current and delinquent years.

Should you have questions regarding this report, please contact Sandra Napier at 678-7575

AD/sn
Attachments

Celebrating Our Past....Embracing Our Future

EASTOVER - FALCON - FAYETTEVILLE - GODWIN - HOPE MILLS - LINDEN - SPRING LAKE - STEDMAN - WADE

1/5/2012

FAYETTEVILLE MACC LEDGER

DECEMBER 2011

2001-2011

DATE	REPORT #	REMITTED TO FINANCE	2011 CC	2011 VEHICLE	2011 CC REVIT	2011 VEHICLE REVIT	2011 FVT	2011 TRANSIT	2011 STORM WATER	2011 FAY STORM WATER
12/01/11	2011-110	156,066.06	115,035.24	14,651.87	85.42	58.14	1,690.00	1,690.00	3,887.73	7,775.46
12/02/11	2011-111	138,140.48	106,818.12	9,624.68	0.00	20.03	1,339.50	1,339.50	2,546.46	5,092.91
12/05/11	2011-112	318,488.49	251,084.94	19,955.07	995.13	0.00	2,361.81	2,361.80	6,340.36	12,680.74
12/06/11	2011-113	644,746.50	547,003.49	19,205.80	669.72	0.00	2,549.99	2,549.98	11,331.54	22,663.06
12/07/11	2011-114	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12/08/11	2011-115	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12/09/11	2011-116	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12/12/11	2011-117	732,919.00	600,173.59	42,668.09	2,142.95	13.65	5,580.00	5,580.00	19,380.00	38,760.00
12/13/11	2011-118	788,285.36	642,412.25	41,875.40	576.50	33.99	5,140.36	5,140.36	15,899.19	31,798.35
12/14/11	2011-119	539,392.32	428,960.62	29,536.15	257.29	58.22	3,275.00	3,275.00	16,832.73	33,665.46
12/15/11	2011-120	542,129.22	450,675.78	21,344.81	118.33	28.80	2,615.00	2,615.00	14,288.04	28,576.06
12/16/11	2011-121	1,037,254.94	930,144.18	11,488.45	53.13	(4.78)	1,361.43	1,361.43	26,101.13	52,202.26
12/19/11	2011-122	442,164.84	331,726.48	16,275.98	1,323.52	5.29	2,002.76	2,002.75	23,866.16	47,732.32
12/20/11	2011-123	848,282.09	722,503.08	19,574.34	2,854.92	3.49	2,273.46	2,273.46	27,420.00	54,840.00
12/21/11	2011-124	1,375,138.88	1,247,129.30	17,779.86	5,532.66	10.74	1,729.68	1,729.68	27,392.59	54,785.17
12/22/11	2011-125	1,378,341.01	1,174,315.23	15,551.32	1,896.79	29.41	1,940.00	1,940.00	53,920.53	107,841.06
12/23/11	2011-126	810,911.54	688,873.92	11,808.52	2,608.17	0.00	1,570.26	1,570.26	30,270.10	60,540.20
12/26/11	2011-127	HOLIDAY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12/27/11	2011-128	HOLIDAY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12/28/11	2011-129	1,155,443.86	986,277.66	28,441.99	5,422.06	0.00	3,466.61	3,466.63	29,154.02	58,308.03
12/29/11	2011-130	1,966,739.66	1,700,055.49	23,007.11	9,245.54	20.09	2,354.85	2,354.86	62,495.65	124,991.27
12/30/11	2011-131	1,473,462.86	1,293,313.94	26,735.11	2,053.87	28.45	3,122.17	3,122.16	35,239.45	70,478.91
TOTALS		14,347,907.11	12,216,503.31	369,524.55	35,836.00	305.52	44,372.88	44,372.87	406,365.68	812,731.26

TRUE

MACC: MONTHLY ACCOUNTING (TOTALS COLLECTED FOR MONTH)
 CC: INCLUDES REAL & PERSONAL, LATE LIST, & PUBLIC SERVICE

FVT: FAYETTEVILLE VEHICLE TAX (\$5.00)

FAYETTEVILLE MACC LEDGER

DECEMBER 2011

2001-2011

2011 FAY RECYCLE FEE	2011 ANNEX	2010 CC	2010 VEHICLE	2010 CC REVIT	2010 VEH REVIT	2010 FVT	2010 TRANSIT	2010 STORM WATER	2010 FAY STORM WATER	2010 FAY RECYCLE FEE	2010 ANNEX
4,635.13	0.00	1,021.05	2,930.83	0.00	0.00	395.00	395.00	37.39	74.78	42.41	0.00
4,331.35	0.00	488.72	3,842.51	0.00	0.00	550.00	550.00	20.84	41.67	65.97	0.00
14,090.02	0.00	2,539.87	3,160.08	0.00	0.00	429.15	429.16	120.06	240.12	185.14	0.00
32,197.20	0.00	1,187.48	1,831.70	0.00	0.00	284.95	284.95	30.51	61.02	106.94	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18,316.00	0.00	8.80	36.97	0.00	0.00	20.00	20.00	0.00	0.00	0.00	0.00
21,241.54	0.00	4,080.20	11,100.76	32.31	0.37	1,702.78	1,702.77	140.88	281.78	237.83	0.00
13,175.65	0.00	5,543.73	2,480.04	0.00	0.00	358.82	358.83	36.00	72.00	114.00	0.00
15,947.44	0.00	892.21	2,596.65	0.00	0.00	433.65	433.66	45.55	91.11	144.25	0.00
8,705.58	0.00	938.61	3,007.83	0.00	0.00	479.67	479.66	12.00	24.00	38.00	0.00
12,263.95	0.00	563.40	2,572.50	0.00	0.00	395.00	395.00	12.00	24.00	38.00	0.00
14,022.00	0.00	210.07	1,394.02	2.03	0.00	195.00	195.00	0.00	0.00	0.00	0.00
13,669.21	0.00	1,714.19	1,706.32	0.00	0.00	303.37	303.37	39.18	78.37	151.77	0.00
19,663.31	0.00	418.67	398.26	0.00	0.00	122.25	122.26	12.00	24.00	38.00	0.00
9,405.31	0.00	123.88	2,358.47	0.00	0.00	385.00	385.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
33,725.06	0.00	463.39	3,776.42	0.00	0.00	464.47	464.46	6.82	13.64	21.61	0.00
36,174.87	0.00	1,688.95	2,307.72	0.00	0.00	335.00	335.00	24.00	48.00	76.00	0.00
32,690.72	0.00	947.07	3,468.34	0.00	0.00	555.00	555.00	24.00	48.00	114.00	0.00
304,254.34	0.00	22,830.29	48,969.42	34.34	0.37	7,409.11	7,409.12	561.23	1,122.49	1,373.92	0.00

FAYETTEVILLE MACC LEDGER

DECEMBER 2011

2001-2011

2009 CC	2009 VEHICLE	2009 CC REVIT	2009 VEHICLE REVIT	2009 FVT	2009 TRANSIT	2009 STORM WATER	2009 FAY STORM WATER	2009 FAY RECYCLE FEE	2009 ANNEX	2008 CC	2008 VEHICLE	2008 CC REVIT
201.53	50.64	0.00	0.00	15.00	15.00	15.36	30.72	48.64	0.00	129.07	54.31	0.00
133.92	183.02	0.00	0.00	35.00	35.00	0.00	0.00	0.00	0.00	0.00	124.75	0.00
36.68	29.50	0.00	0.00	13.03	13.04	0.00	0.00	0.00	0.00	3.18	108.38	0.00
476.92	95.33	0.00	0.00	25.00	25.00	24.00	48.00	114.00	0.00	415.52	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
375.74	558.09	0.00	0.00	115.80	115.80	0.00	0.00	0.00	0.00	351.89	177.44	0.00
0.00	124.36	0.00	0.00	15.00	15.00	0.00	0.00	0.00	0.00	0.00	55.41	0.00
0.00	244.31	0.00	0.00	61.94	61.94	0.00	0.00	0.00	0.00	0.00	24.96	0.00
32.03	17.92	0.00	0.00	10.00	10.00	9.73	19.47	30.82	0.00	19.06	0.00	0.00
0.00	101.46	0.00	0.00	15.00	15.00	0.00	0.00	0.00	0.00	0.00	96.03	0.00
16.26	(64.21)	2.45	0.00	(5.00)	(5.00)	0.00	0.00	0.00	0.00	5.88	49.41	0.00
56.56	95.93	0.00	0.00	10.83	10.82	0.00	0.00	0.00	0.00	49.33	0.00	0.00
0.00	(4.50)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(173.48)	0.00
0.00	16.91	0.00	0.00	15.00	15.00	0.00	0.00	0.00	0.00	28.60	153.65	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
198.24	125.47	0.00	0.00	45.00	45.00	12.00	24.00	38.00	0.00	243.43	33.07	0.00
160.01	71.88	0.00	0.00	15.00	15.00	12.00	24.00	38.00	0.00	0.00	66.83	0.00
0.00	79.00	0.00	0.00	28.98	28.97	0.00	0.00	0.00	0.00	0.00	3.91	0.00
1,687.89	1,725.11	2.45	0.00	415.58	415.57	73.09	146.19	269.46	0.00	1,245.96	774.67	0.00

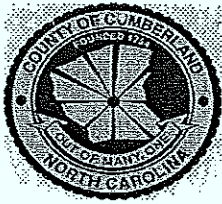
FAYETTEVILLE MACC LEDGER

DECEMBER 2011

Page 4 of 5

DECEMBER

Page 5 of 5



OFFICE OF THE TAX ADMINISTRATOR

117 Dick Street, 5th Floor, New Courthouse • PO Box 449 • Fayetteville, North Carolina • 28302

Phone: 910-678-7507 • Fax: 910-678-7582 • www.co.cumberland.nc.us

COLLECTION DIVISION

Tax Distribution for Room Occupancy and Food & Beverage Tax
December 2011

Hotel Occupancy Tax

Current Year (6% rate 7/08-6/09)		372,491.76
Prior Year (6% rate beg Jan 2005)		31,000.00
Prior Year (5% rate 1/04-12/04)		0.00
Prior Year (4% rate 3/02-12/03)	621-900-2600	0.00
Prior Year (3% rate 7/01-2/02)	621-900-2602	0.00
Prior Year (3% rate 7/00-6/01)	621-900-2603	0.00
All Prior Years	621-900-2604	0.00
Interest & Penalty	621-900-1225	2,119.71
Total		405,611.47

Food & Beverage Tax

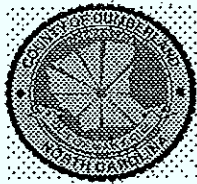
Current Year	114-900-1015	418,522.84
All Prior Years	114-900-1120	2,645.44
Interest & Penalty	114-900-1225	3,044.36
Total		424,212.64

Interest on Judgments	101-900-7010	0.00
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I, Gwen G. Izzell, hereby certify this report of the total distribution of the Room Occupancy and Food & Beverage Tax, was prepared by me, and is, to the best of my knowledge and belief, a true and complete report made in good faith covering the period of December 2011 and that the same is in accordance with my accounting records.

Gwen G. Izzell
Tax Auditor
Tax Administration - Collection

January 3, 2012
Date



OFFICE OF THE TAX ADMINISTRATOR

117 Dick Street, 5th Floor, New Courthouse • PO Box 449 • Fayetteville, North Carolina • 28302

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COLLECTION DIVISION

Tax Distribution for Gross Receipts Rental Vehicle and Heavy Equipment Rental Tax
December 2011

Gross Receipts Vehicle Rental Tax

County:	
Current Year	41,514.76
Penalties	0.00
Fayetteville: -	
Current Year	37,016.81
Penalties	0.00
Hope Mills:	
Current Year	1,914.45
Spring Lake:	
Current Year	2,230.52
Stedman:	
Current Year	4.32
TOTAL	<u>82,680.86</u>

Gross Receipts Heavy Equipment Rental Tax

County:	Effective 1/1/09	
Current Year		0.00
Penalties		0.00
Fayetteville:	Effective 7/1/09	
Current Year		0.00
Eastover:	Effective 1/1/09	
Current Year		0.00
Linden:	Effective 1/1/09	
Current Year		0.00
Spring Lake:	Effective 1/1/09	
Current Year		0.00
Stedman:	Effective 4/1/09	
Current Year		0.00
Wade:	Effective 1/1/09	
Current Year		0.00
TOTAL		<u>0.00</u>

I, Gwen G. Izzell, hereby certify this report of the total distribution of the Gross Receipts Vehicle Rental and the Heavy Equipment Rental Tax, was prepared by me, and is, to the best of my knowledge and belief, a true and complete report made in good faith covering the period of December 2011 and that the same is in accordance with my accounting records.

Gwen G. Izzell

Tax Auditor

Tax Administration - Collection

January 3, 2012

Date

PREPARED FOOD & BEVERAGE TAX COLLECTIONS

Post Date	1993-1994	1994-1995	1995-1996	1996-1997	1997-1998	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003
July	0.00	205,371.14	219,742.22	226,470.68	219,239.04	248,192.39	272,452.51	301,672.03	254,626.20	292,829.05
August	0.00	210,303.33	222,591.34	224,975.38	227,851.73	254,921.08	239,781.91	279,633.26	260,213.45	272,868.88
September	0.00	204,710.84	232,635.47	215,939.90	248,588.11	244,910.42	251,831.90	269,273.44	248,376.32	279,102.94
October	0.00	196,893.38	219,490.69	216,587.76	215,055.11	230,328.72	240,988.95	253,645.20	229,574.79	310,253.49
November	0.00	197,365.43	208,434.22	202,522.42	202,238.77	237,427.39	255,614.86	257,353.11	265,100.89	255,274.34
December	0.00	193,593.36	202,443.45	228,853.84	250,478.45	238,929.54	248,750.27	244,485.86	300,759.37	278,339.84
January	0.00	227,183.40	233,473.24	237,235.34	251,110.19	259,751.75	256,627.69	275,698.39	287,966.00	286,251.96
February	157,192.26	172,583.80	200,792.20	224,566.56	225,679.19	229,894.72	228,636.09	234,506.64	245,592.12	258,041.88
March	184,059.65	203,436.21	204,475.97	210,354.82	249,120.30	257,541.40	277,461.59	260,432.70	263,730.48	276,524.29
April	199,418.95	211,712.33	221,638.35	247,598.62	263,194.24	257,899.91	274,175.02	278,529.23	288,353.07	304,274.07
May	227,506.74	213,997.04	233,790.50	244,627.58	243,613.73	261,341.79	270,392.23	274,250.20	282,228.56	279,038.15
June	202,463.05	216,386.35	226,250.39	235,551.29	254,636.93	249,768.47	277,597.72	247,271.94	271,753.49	259,803.76
Totals	970,640.65	2,453,536.61	2,625,758.04	2,715,284.19	2,850,805.79	2,970,907.58	3,094,310.74	3,176,752.00	3,198,274.74	3,352,602.65

Post Date	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
July	274,952.53	324,296.04	340,780.07	373,901.97	371,246.77	423,037.95	441,829.38	472,035.03	462,942.32
August	293,832.81	320,928.80	330,268.34	381,497.17	384,878.77	389,914.57	440,417.47	434,212.40	470,170.08
September	307,161.20	312,008.53	317,686.80	403,090.78	371,075.59	425,946.85	416,642.78	441,063.93	418,917.48
October	278,690.08	299,229.08	303,796.62	355,542.67	365,075.35	409,703.00	418,933.15	425,296.91	470,027.97
November	278,357.32	329,437.21	327,226.05	359,917.26	364,395.54	387,530.56	413,645.73	473,365.38	435,023.16
December	287,136.02	295,481.86	315,312.04	342,465.80	384,838.33	445,294.07	399,698.85	412,617.66	424,212.64
January	292,470.86	323,041.16	362,868.80	401,972.56	419,398.64	420,053.93	409,420.24	469,773.94	
February	251,791.39	297,497.40	333,999.96	363,386.60	400,750.76	411,353.36	403,654.93	403,678.83	
March	339,512.55	329,883.92	367,967.29	402,539.37	432,511.09	444,009.08	445,830.69	484,278.44	
April	316,926.93	346,705.22	384,125.92	418,871.53	435,043.98	474,938.00	481,533.37	481,525.48	
May	327,712.01	330,281.92	358,924.22	385,088.58	416,793.00	430,385.95	451,453.44	468,583.77	
June	325,984.05	326,805.97	363,189.90	371,926.52	431,768.82	440,905.01	483,040.33	464,694.75	
Totals	3,574,527.75	3,835,597.11	4,106,146.01	4,560,200.81	4,777,776.64	5,103,072.33	5,206,100.36	5,431,126.52	2,681,293.65

ROOM OCCUPANCY TAX COLLECTIONS

Post Date	1993-1994	1994-1995	1995-1996	1996-1997	1997-1998	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003
July	88,628.73	94,210.96	113,422.09	132,386.16	100,709.79	110,847.90	132,260.24	128,310.67	123,528.07	185,445.92
August	99,883.81	115,182.65	105,984.44	118,046.78	112,783.89	112,604.37	127,682.56	118,017.50	116,205.32	173,608.50
September	88,441.80	89,230.09	101,699.48	107,976.34	116,379.75	124,377.15	105,754.57	111,587.19	102,327.61	170,013.09
October	76,175.95	84,999.33	87,391.26	112,516.36	99,635.30	92,868.25	97,420.34	95,540.04	94,138.74	126,950.28
November	78,212.80	81,221.50	88,676.18	98,418.89	96,109.39	94,520.75	100,293.81	103,618.54	97,480.32	146,553.77
December	68,427.97	73,489.40	76,087.48	83,349.00	86,124.57	86,104.44	100,913.67	91,218.92	107,051.87	141,546.37
January	71,545.19	67,762.29	72,209.71	74,161.23	78,468.17	79,508.43	78,991.64	79,450.91	89,682.53	126,752.50
February	65,295.32	74,397.29	73,509.84	77,223.54	87,766.41	85,614.17	85,253.82	82,959.77	99,904.27	133,421.20
March	69,555.91	75,974.62	83,910.34	87,646.13	92,420.46	91,423.09	91,409.04	96,954.68	109,582.31	157,987.52
April	88,659.61	93,766.54	94,046.22	110,767.43	104,407.41	110,463.12	113,253.82	106,757.21	163,907.23	172,639.78
May	93,312.34	101,981.19	108,828.46	109,471.73	127,539.00	128,183.62	118,816.28	116,726.97	168,042.47	176,066.82
June	82,464.50	91,791.42	104,435.16	99,459.18	108,134.83	107,555.91	130,673.01	107,784.39	156,580.28	169,240.02
Totals	970,603.93	1,044,007.28	1,110,200.66	1,211,422.77	1,210,478.97	1,224,071.20	1,282,722.80	1,238,926.79	1,428,431.02	1,880,225.77

Post Date	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
July	161,199.13	250,829.77	336,070.28	336,637.07	301,445.30	363,159.95	339,026.98	438,741.88	452,412.78
August	183,273.37	264,946.98	291,830.93	343,854.13	361,589.42	389,633.14	360,567.02	419,571.62	465,383.36
September	196,253.36	241,424.10	279,553.10	294,830.17	364,407.95	399,143.57	365,658.87	459,343.97	466,681.51
October	144,123.92	205,933.32	209,014.26	271,513.31	280,762.70	347,957.44	296,785.70	333,249.36	394,789.27
November	164,166.44	231,621.30	244,928.12	284,387.70	334,960.83	345,170.11	276,320.71	489,368.28	401,853.68
December	161,908.75	214,983.43	238,029.20	291,909.40	309,883.08	381,967.05	435,453.03	379,815.62	405,611.47
January	137,624.62	155,718.64	207,631.83	213,376.10	257,492.25	288,017.15	268,640.84	288,429.36	
February**	193,013.38	227,222.41	242,478.41	277,993.69	334,605.74	333,629.52	343,152.77	331,584.11	
March	211,597.95	256,514.12	274,852.51	268,641.52	358,988.83	400,326.58	367,475.03	498,306.80	
April (4%)	264,226.73	306,358.58	286,347.17	347,154.06	492,237.11	336,489.95	437,336.88	483,269.03	
May	254,647.12	268,177.84	324,472.01	348,309.67	394,595.10	368,992.57	393,986.98	465,979.75	
June	249,107.34	271,633.15	328,233.54	325,386.11	386,760.33	310,267.96	372,652.89	456,086.59	
Totals	2,321,142.11	2,895,363.64	3,263,441.36	3,603,992.93	4,177,728.64	4,264,754.99	4,257,057.70	5,043,746.37	2,586,732.07

**Room Occupancy tax rate increased January 1, 2004 to 5%. Collection of taxes @ new rate were received during the month of Feb 04.

^ Room Occupancy tax rate increased January 1, 2005 to 6%. Collection of taxes @ new rate were received during the month of Feb 05.

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GROSS RENTAL VEHICLE RECEIPTS

For Month Due	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
County	27,962.98	36,952.83	39,246.88	37,777.22	38,928.57	45,744.25	41,300.87	49,435.25	51,941.59
Fayetteville	27,553.14	35,627.58	37,413.83	35,506.19	36,430.16	42,848.01	38,338.79	44,745.19	46,756.97
Hope Mills	131.88	116.14	223.62	24.01	0.00	0.00	48.94	2,608.39	2,644.02
Spring Lake	188.08	431.93	726.33	604.51	1,256.24	1,251.64	1,326.85	1,707.27	2,044.66
Stedman	0.00	0.00	0.00	0.00	0.00	18.57	6.27	33.12	16.23
Total - July	55,836.08	73,128.48	77,610.66	73,911.93	76,614.97	89,862.47	81,021.72	98,529.22	103,403.47
County	25,183.98	33,179.76	35,530.62	38,206.13	41,844.25	43,666.87	39,338.09	47,790.16	51,373.11
Fayetteville	25,028.40	31,444.09	33,487.57	36,018.94	39,298.65	41,045.18	36,791.67	43,366.56	45,979.12
Hope Mills	59.71	198.11	97.20	30.37	0.00	0.00	70.02	2,263.56	2,027.32
Spring Lake	23.08	689.26	751.20	613.12	1,250.87	1,274.86	1,137.21	1,826.00	2,775.33
Stedman	0.00	0.00	0.00	0.00	0.00	15.28	29.98	33.64	23.17
Total - August	50,295.17	65,511.22	69,866.59	74,868.56	82,393.77	86,002.19	77,366.97	95,279.92	102,178.05
County	22,228.83	28,297.95	29,487.94	31,589.29	34,297.11	36,841.70	33,634.91	43,046.98	44,025.51
Fayetteville	22,110.56	26,450.78	27,728.26	29,812.87	32,089.38	34,262.10	31,046.27	39,384.62	39,987.57
Hope Mills	36.46	210.42	99.67	38.45	0.00	0.00	6.09	2,056.26	1,721.04
Spring Lake	28.21	701.10	635.53	569.91	1,068.43	1,273.46	1,212.90	1,419.97	1,873.82
Stedman	0.00	0.00	0.00	0.00	0.00	8.69	5.91	12.16	6.08
Total - September	44,404.06	55,660.25	57,951.40	62,010.52	67,454.92	72,385.95	65,906.08	85,919.99	87,614.02
County	23,275.84	31,799.86	27,369.05	33,167.43	33,702.00	40,331.78	33,179.55	43,429.44	41,035.06
Fayetteville	23,105.28	30,112.47	25,694.67	30,485.14	31,550.31	37,965.99	30,417.31	39,522.04	36,448.03
Hope Mills	51.97	146.54	69.17	57.12	0.00	0.00	35.41	1,947.32	1,841.25
Spring Lake	70.59	812.28	543.55	1,060.13	1,061.79	1,129.15	1,286.98	1,798.50	2,459.85
Stedman	0.00	0.00	0.00	0.00	3.57	15.83	11.58	14.39	7.06
Total - October	46,503.68	62,871.15	53,676.44	64,769.82	66,317.67	79,442.75	64,930.83	86,711.69	81,791.25
County	22,854.30	28,751.73	28,630.63	33,097.82	34,881.69	35,588.74	32,358.21	42,403.39	41,514.76
Fayetteville	22,668.89	27,077.93	26,684.63	30,782.39	32,383.98	33,279.67	29,845.97	38,435.95	37,016.81
Hope Mills	48.89	90.47	71.01	26.60	0.00	0.00	58.34	2,070.21	1,914.45
Spring Lake	109.30	828.66	706.75	1,089.27	1,311.42	1,378.25	1,073.54	1,615.04	2,230.52
Stedman	0.00	0.00	0.00	0.00	10.37	10.59	11.26	7.02	4.32
Total - November	45,681.38	56,748.79	56,093.02	64,996.08	68,587.46	70,257.25	65,347.32	84,531.61	82,680.86
County	25,261.15	29,911.95	30,226.77	33,327.33	31,979.65	41,041.47	35,164.19	43,339.83	
Fayetteville	25,131.09	28,215.09	28,468.96	30,834.22	29,089.65	38,431.42	32,342.08	39,561.69	
Hope Mills	49.72	84.05	76.15	15.99	0.00	0.00	1,338.26	2,162.94	
Spring Lake	53.88	698.68	577.03	1,165.54	1,318.47	1,248.12	1,070.89	1,430.62	
Stedman	0.00	0.00	0.00	0.00	1.89	9.98	1.95	5.96	
Total - December	50,495.84	58,909.77	59,348.91	65,343.08	62,389.66	80,730.99	69,917.37	86,501.04	0.00

GROSS RENTAL VEHICLE RECEIPTS

For Month Due	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2010-2011
County	30,049.52	30,994.62	29,353.44	31,922.34	32,548.96	33,274.84	28,523.56	36,493.66	
Fayetteville	29,648.74	29,300.56	27,423.37	29,366.72	29,901.99	30,822.80	25,778.80	32,400.35	
Hope Mills	63.47	49.77	47.65	44.00	0.00	0.00	1,414.36	2,327.07	
Spring Lake	92.03	684.91	650.93	1,062.02	1,392.35	1,086.56	1,169.48	1,605.03	
Stedman	0.00	0.00	0.00	0.00	19.34	15.31	8.60	3.51	
Total - January	59,853.76	61,029.86	57,475.39	62,395.08	63,862.64	65,199.51	56,894.80	72,829.62	0.00
County	23,927.66	26,778.32	31,546.83	32,383.76	37,920.63	35,605.73	36,381.90	43,267.10	
Fayetteville	23,311.28	24,845.81	29,503.88	30,207.57	35,176.25	32,572.78	33,166.92	39,069.85	
Hope Mills	9.84	68.86	33.40	34.30	0.00	0.00	1,475.91	2,015.37	
Spring Lake	85.48	702.39	706.23	956.43	1,275.78	1,358.54	1,521.16	1,974.56	
Stedman	0.00	0.00	0.00	0.00	0.00	19.35	9.76	4.07	
Total - February	47,334.26	52,395.38	61,790.34	63,582.06	74,372.66	69,556.40	72,555.65	86,330.95	0.00
County	31,030.05	30,532.42	36,207.47	37,288.35	39,554.62	40,253.40	41,788.01	48,720.16	
Fayetteville	30,065.65	28,637.02	33,500.43	34,414.25	36,959.41	37,615.23	37,989.93	43,711.35	
Hope Mills	33.93	110.76	50.47	36.28	0.00	0.00	1,847.26	2,607.39	
Spring Lake	121.07	739.77	1,032.76	1,446.81	984.00	1,263.27	1,765.43	2,003.06	
Stedman	0.00	0.00	0.00	0.00	0.00	11.51	5.61	12.85	
Total - March	61,250.70	60,019.97	70,791.13	73,185.69	77,498.03	79,143.41	83,396.24	97,054.81	0.00
County	30,435.24	50,713.91	35,514.18	36,651.51	39,079.33	39,920.16	40,954.09	43,190.29	
Fayetteville	29,549.57	48,679.28	33,267.58	33,962.85	36,472.31	37,309.08	37,024.30	39,210.22	
Hope Mills	38.17	63.09	132.60	35.93	0.00	0.00	2,096.28	2,055.61	
Spring Lake	139.94	867.94	797.03	1,439.01	1,321.71	1,286.58	1,682.76	1,518.01	
Stedman	0.00	0.00	0.00	0.00	0.00	18.05	5.68	7.85	
Total - April	60,162.92	100,324.22	69,711.39	72,089.30	76,873.35	78,533.87	81,763.11	85,981.98	0.00
County	54,632.60	31,706.23	35,970.51	35,968.91	43,312.27	36,630.46	37,834.68	49,078.96	
Fayetteville	53,757.76	29,721.27	33,715.92	33,232.87	40,360.01	34,271.76	33,885.06	44,643.24	
Hope Mills	35.86	157.98	75.03	0.00	0.00	0.00	2,123.99	2,460.78	
Spring Lake	182.72	878.27	802.33	1,246.66	1,471.97	1,049.82	1,484.83	1,546.90	
Stedman	0.00	0.00	0.00	0.00	0.00	12.40	22.65	34.40	
Total - May	108,608.94	62,463.75	70,563.79	70,448.44	85,144.25	71,964.44	75,351.21	97,764.28	0.00
County	33,619.41	38,205.27	38,626.89	39,180.86	43,830.10	38,937.31	46,776.87	54,601.96	
Fayetteville	32,436.34	36,224.42	36,500.21	36,469.62	40,957.00	36,240.04	42,192.46	49,671.16	
Hope Mills	92.16	70.14	73.21	0.00	0.00	0.00	2,287.20	2,473.79	
Spring Lake	238.17	743.69	720.78	1,399.53	1,350.83	1,208.38	1,839.43	2,062.95	
Stedman	0.00	0.00	0.00	0.00	25.27	17.83	24.96	16.05	
Total - June	66,386.08	75,243.52	75,921.09	77,050.01	86,163.20	76,403.56	93,120.92	108,825.91	0.00
Totals	696,812.87	784,306.36	780,800.15	824,650.57	887,672.58	919,482.79	885,572.22	1,086,261.02	457,667.65

HEAVY EQUIPMENT RENTAL GROSS RECEIPTS TAX

For Period Due	1st Qtr Jan Feb & Mar FY 2008-2009	2nd Qtr Apr May & Jun FY 2008-2009	3rd Qtr Jul Aug & Sep FY 2009-2010	4th Qtr Oct Nov & Dec FY 2009-2010
County	25,448.04	31,733.48	38,402.17	35,752.49
Penalties / County	0.00	0.00	1,573.08	0.00
Fayetteville	0.00	0.00	18,343.05	19,714.26
Eastover	0.00	0.00	0.00	0.00
Linden	0.00	0.00	0.00	0.00
Spring Lake	0.00	0.00	0.00	0.00
Stedman	0.00	0.00	0.00	0.00
Wade	0.00	0.00	0.00	0.00
Total	25,448.04	31,733.48	58,318.30	55,466.75

*** Returns for 3rd qtr were not due until November 2, 2009.

*** Returns for 4th qtr are not due until February 1, 2010.

For Period Due	1st Qtr Jan Feb & Mar FY 2009-2010	2nd Qtr Apr May & Jun FY 2009-2010	3rd Qtr Jul Aug & Sep FY 2010-2011	4th Qtr Oct Nov & Dec FY 2010-2011
County	32,925.26	39,017.50	44,320.73	41,050.70
Penalties / County	0.00	1,254.42	0.00	0.00
Fayetteville	16,995.67	19,965.59	19,240.68	19,546.17
Eastover	0.00	0.00	0.00	0.00
Linden	0.00	0.00	0.00	0.00
Spring Lake	0.00	0.00	0.00	0.00
Stedman	0.00	0.00	0.00	0.00
Wade	0.00	0.00	0.00	0.00
Total	49,920.93	60,237.51	63,561.41	60,596.87

*** Returns for 1st qtr due April 30th, 2010.

*** Returns for 2nd qtr due August 2nd, 2010. (July 31st on Saturday)

*** Returns for 3rd qtr due November 1st, 2010. (October 31st on Sunday)

*** Returns for 4th qtr due January 31st, 2011.

(Returns submitted by mail are deemed to be filed as of the date shown on the USPS postmark.)

For Period Due	1st Qtr Jan Feb & Mar FY 2010-2011	2nd Qtr Apr May & Jun FY 2010-2011	3rd Qtr Jul Aug & Sep FY 2011-2012	4th Qtr Oct Nov & Dec FY 2011-2012
County	33,029.62	38,698.39	44,782.61	0.00
Penalties / County	0.00	0.00	0.00	0.00
Fayetteville	17,918.16	19,153.55	19,440.71	0.00
Eastover	0.00	0.00	0.00	0.00
Linden	0.00	0.00	0.00	0.00
Spring Lake	0.00	0.00	0.00	0.00
Stedman	0.00	0.00	0.00	0.00
Wade	0.00	0.00	0.00	0.00
Total	50,947.78	57,851.94	64,223.32	0.00

*** Returns for 1st qtr due May 2nd, 2011 (April 30th on Sunday)

*** Returns for 2nd qtr due August 1st, 2011 (July 31st on Sunday)

*** Returns for 3rd qtr due October 31st, 2011

*** Returns for 4th qtr due January 31st, 2012

(Returns submitted by mail are deemed to be filed as of the date shown on the USPS postmark.)

CITY COUNCIL ACTION MEMO

TO: Mayor and Members of City Council
FROM: Lisa Smith, Chief Financial Officer
DATE: January 23, 2012
RE: **Revenue and Expenditure Report for Annually Budgeted Funds for the Three-Month Period Ended September 30, 2011**

THE QUESTION:

Information Report Only

RELATIONSHIP TO STRATEGIC PLAN:

Core Value: Stewardship

Goal 3: More Efficient City Government - Cost Effective Service Delivery. Objective 1: Greater accountability for performance, results and transparency.

BACKGROUND:

This report provides cumulative revenue and expenditure information for the City's annually budgeted funds for the three-month periods ended September 30, 2011 and 2010. The report consists of two main sections:

- revenues by major category by fund, and
- expenditures by major category by fund.

The report provides:

- Revenue and expenditure data for the current fiscal year (column "Actuals thru September 2011")
- Comparison data for the current year's budget (columns "Annual Budget as of September 2011" and "Allocated Budget as of September 2011")
- Comparison data for revenues and expenditures through the same period in last fiscal year (column "Actuals thru September 2010")
- Calculated positive or negative variances between the "Allocated Budget As of September 2011" column and the "Actuals thru September 2011" column
- Expenditure data by department for the General Fund

Revenues and expenditures are generally recorded on a cash basis throughout the year and accounting adjustments are made at year-end to account for revenues and expenditures that need to be recorded back to the fiscal year before it is formally closed.

Sales taxes include revenues for the three-month period ended September 30, 2011 for the current fiscal year, and for comparative purposes, for the three-month period ended September 30, 2010 for the prior fiscal year in this report.

Also, quarterly utility taxes are received from the State approximately 75 days after the period to which they apply; therefore, utility tax revenues are included through the quarter ended September 30, 2011 for the current fiscal year, and for comparative purposes, for the quarter ended September 30, 2010 for the prior fiscal year in this report.

ISSUES:

None

BUDGET IMPACT:

Not applicable. Information report only.

OPTIONS:

Not applicable.

RECOMMENDED ACTION:

No action required.

ATTACHMENTS:

Revenue and Expenditure Report for the Period Ended September 30, 2011

General Fund Revenue Report
For the Period Ended
September 30, 2011

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Ad Valorem Taxes					
Current Year Taxes	5,465,623	58,733,292	5,591,946	5,818,060	226,114
Prior Year Taxes	496,829	993,000	454,288	486,814	32,526
Penalties & Interest	46,168	315,000	40,138	40,805	667
Other Taxes					
Vehicle License Tax	154,218	630,750	155,739	151,447	(4,292)
Privilege License Tax	885,282	1,102,385	795,984	1,747,733	951,749
Franchise Fees	-	400,000	-	-	-
Vehicle Gross Receipts	86,938	481,000	74,396	96,428	22,032
Intergovernmental Revenues					
Federal	198,958	734,634	162,266	244,469	82,203
State					
Sales Taxes	7,522,994	31,798,043	7,611,817	7,854,789	242,972
Utility Taxes	2,658,182	9,807,674	2,583,765	2,588,589	4,824
Other	5,028,508	6,183,713	2,580,809	2,768,360	187,551
Local	299,882	4,328,263	299,348	238,432	(60,916)
Functional Revenues					
Permits and Fees	692,312	2,967,105	727,244	658,850	(68,394)
Property Leases	55,226	588,929	116,170	158,164	41,994
Engineering/Planning Services	93,476	418,133	74,420	33,769	(40,651)
Public Safety Services	230,113	1,073,370	235,818	232,567	(3,251)
Environmental Services	18,907	154,075	49,207	9,948	(39,259)
Parks & Recreation Fees	306,467	1,265,951	310,454	321,943	11,489
Other Fees and Services	18,010	81,174	18,144	16,268	(1,876)
Other Revenues					
Refunds and Sundry	173,044	697,156	177,825	151,326	(26,499)
Indirect Cost Allocation	289,489	1,160,528	291,456	260,095	(31,361)
Special Use Assessment	80,463	185,000	70,229	16,218	(54,011)
Sale of Assets & Materials	76,854	245,000	60,285	58,766	(1,519)
Investment Income	8,701	362,784	7,668	3,087	(4,581)
Other Financing Sources					
Proceeds from Bonds	-	-	-	-	-
Proceeds from Refunding Bonds	-	-	-	-	-
Proceeds from Loans	-	-	-	-	-
Interfund Transfers	3,357,414	10,289,961	2,572,490	2,557,895	(14,595)
Capital Leases	-	-	-	-	-
Fund Balance Appropriation	-	4,347,108	-	-	-
TOTAL	28,244,058	139,344,028	25,061,906	26,514,822	1,452,916

* The budget for September is generally allocated based on the annual percentage of revenue received as of September 30, 2010, with exceptions such as Investment Income, Other Financing Sources and Fund Balance Appropriation.

**Operating Funds Revenue Report
For the Period Ended
September 30, 2011**

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Parking Fund					
Functional Revenues	72,715	312,296	71,060	75,426	4,366
Other Revenues	-	-	-	-	-
Investment Income	-	1,400	-	-	-
Fund Balance Appropriation	-	68,170	-	-	-
Total	72,715	381,866	71,060	75,426	4,366
Lake Valley Drive MSD Fund					
Functional Revenues	-	4,500	-	-	-
Investment Income	-	-	-	-	-
Interfund Transfers	-	-	-	-	-
Total	-	4,500	-	-	-
Central Business Tax District Fund					
Ad Valorem Taxes	11,933	133,582	12,018	17,772	5,754
Investment Income	-	550	-	-	-
Fund Balance	-	29,976	-	-	-
Total	11,933	164,108	12,018	17,772	5,754
Stormwater Fund					
Stormwater Fees	604,805	5,200,768	606,118	673,524	67,406
Intergovernmental	-	-	-	-	-
Other Functional Revenues	-	-	-	-	-
Other Revenues	-	-	-	-	-
Investment Income	-	57,000	-	-	-
Interfund Transfers	-	830,789	-	-	-
Fund Balance	-	278,486	-	-	-
Total	604,805	6,367,043	606,118	673,524	67,406
Emergency Telephone System Fund					
Intergovernmental	176,718	637,221	106,204	106,204	-
Investment Income	-	3,275	-	-	-
Interfund Transfers	-	-	-	-	-
Fund Balance	-	71,632	-	-	-
Total	176,718	712,128	106,204	106,204	-
Risk Management Funds					
Interfund Charges	3,407,839	13,407,591	3,745,899	3,016,215	(729,684)
Other Revenues					
Employee Contributions	683,284	3,142,882	790,954	702,304	(88,650)
Refunds and Sundry	68,171	108,947	19,787	50,375	30,588
Investment Income	-	126,500	-	-	-
Interfund Transfers	401,000	500,183	467,982	467,982	-
Fund Balance	-	288,098	-	-	-
Total	4,560,294	17,574,201	5,024,622	4,236,876	(787,746)
Transit Fund					
Other Taxes	151,016	623,750	153,694	152,941	(753)
Federal Operating Grant	203,985	1,230,282	249,764	201,220	(48,544)
State Operating Grant	-	552,496	-	-	-
Bus Fares	185,690	785,424	185,698	228,864	43,166
Contract Transportation	23,200	93,000	23,206	23,174	(32)
Other Revenue	3,258	31,981	7,961	2,932	(5,029)
Interfund Transfers	677,512	2,947,923	745,838	736,981	(8,857)
Total	1,244,661	6,264,856	1,366,161	1,346,112	(20,049)

**Operating Funds Revenue Report
For the Period Ended
September 30, 2011**

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Airport Fund					
Intergovernmental Revenues	36,606	146,583	37,223	25,005	(12,218)
Property Leases	457,089	2,258,771	456,932	463,386	6,454
Franchise Fees	235,563	1,315,954	241,785	253,166	11,381
Landing Fees	98,101	384,578	101,866	95,795	(6,071)
Training Facility Fees	13,950	37,550	16,498	2,350	(14,148)
Other Revenues	60,160	190,306	50,783	45,859	(4,924)
Public Safety Reimbursements	21,074	84,298	21,074	20,546	(528)
Investment Income	-	32,400	-	-	-
Interfund Transfers	30,076	-	-	-	-
Fund Balance	-	-	-	-	-
Total	952,619	4,450,440	926,161	906,107	(20,054)
Recycling Fund					
Recycling Fees	244,728	2,268,727	244,859	252,761	7,902
Intergovernmental	74,501	298,180	74,545	74,881	336
Other Revenues	179	105,900	26,475	23,527	(2,948)
Investment Income	-	8,000	-	-	-
Interfund Transfers	-	-	-	-	-
Total	319,408	2,680,807	345,879	351,169	5,290
LEOSSA Fund					
Interfund Charges	144,527	706,000	144,810	188,438	43,628
Investment Income	-	20,100	-	-	-
Fund Balance	-	-	-	-	-
Total	144,527	726,100	144,810	188,438	43,628
City of Fayetteville Finance Corporation					
Investment Income	5	-	-	-	-
Property Leases	163,125	1,414,250	135,122	135,122	-
Total	163,130	1,414,250	135,122	135,122	-

* The budget for September is generally allocated based on the annual percentage of revenue received as of September 30, 2010, with exceptions such as Investment Income, Other Financing Sources and Fund Balance Appropriation.

General Fund Expenditure Report
For the Period Ended
September 30, 2011

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
City Attorney					
Personnel	134,496	544,587	130,163	132,299	(2,136)
Operating / Contract Services	165,788	436,141	148,850	115,153	33,697
Capital	-	-	-	-	-
Other	86	300	60	106	(46)
Total	300,370	981,028	279,073	247,558	31,515
City Manager					
Personnel	200,211	825,185	197,229	200,738	(3,509)
Operating / Contract Services	13,687	35,494	10,925	19,033	(8,108)
Capital	-	-	-	-	-
Other	427	2,500	505	282	223
Total	214,325	863,179	208,659	220,053	(11,394)
Community Development					
Personnel	34,742	178,164	42,584	43,127	(543)
Operating / Contract Services	101,575	445,349	111,337	51,125	60,212
Capital	-	-	-	-	-
Other	178,735	766,853	45,313	47,669	(2,356)
Total	315,052	1,390,366	199,234	141,921	57,313
Development Services					
Personnel	630,861	2,764,479	660,743	661,057	(314)
Operating / Contract Services	170,834	960,195	186,065	141,427	44,638
Capital	6,876	-	-	-	-
Other	631	89,560	1,550	495	1,055
Total	809,202	3,814,234	848,358	802,979	45,379
Engineering & Infrastructure					
Personnel	916,949	4,136,958	988,781	880,925	107,856
Operating / Contract Services	562,450	2,534,276	652,284	511,545	140,739
Capital	-	444,500	444,500	13,813	430,687
Other	3,507,380	5,423,803	5,423,803	5,354,919	68,884
Total	4,986,779	12,539,537	7,509,368	6,761,202	748,166
Environmental Services					
Personnel	1,000,009	4,099,691	979,874	978,406	1,468
Operating / Contract Services	570,059	2,327,088	581,772	632,860	(51,088)
Capital	-	1,723,724	1,723,724	229,494	1,494,230
Other	122,348	423,357	127,147	109,929	17,218
Total	1,692,416	8,573,860	3,412,517	1,950,689	1,461,828
Finance					
Personnel	306,621	1,247,864	298,254	278,318	19,936
Operating / Contract Services	137,186	1,236,602	309,150	289,094	20,056
Capital	-	-	-	-	-
Other	-	-	-	-	-
Total	443,807	2,484,466	607,404	567,412	39,992

General Fund Expenditure Report
For the Period Ended
September 30, 2011

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Fire & Emergency Management					
Personnel	4,538,975	19,484,403	4,656,998	4,535,175	121,823
Operating / Contract Services	569,596	2,722,666	606,065	521,507	84,558
Capital	510,034	1,398,000	1,398,000	759,484	638,516
Other	119,337	113,558	74,523	42,674	31,849
Total	5,737,942	23,718,627	6,735,586	5,858,840	876,746
Human Relations					
Personnel	51,429	215,219	51,440	50,578	862
Operating / Contract Services	618	21,825	1,065	5,868	(4,803)
Capital	-	-	-	-	-
Other	135	5,000	200	180	20
Total	52,182	242,044	52,705	56,626	(3,921)
Human Resource Development					
Personnel	206,726	924,710	221,017	223,223	(2,206)
Operating / Contract Services	67,581	318,984	107,833	84,746	23,087
Capital	-	-	-	-	-
Other	77	850	177	183	(6)
Total	274,384	1,244,544	329,027	308,152	20,875
Information Technology					
Personnel	315,238	1,297,416	310,098	329,106	(19,008)
Operating / Contract Services	550,657	1,336,970	546,506	427,714	118,792
Capital	64,540	57,630	57,630	22,181	35,449
Other	283,500	311,064	311,064	311,142	(78)
Total	1,213,935	3,003,080	1,225,298	1,090,143	135,155
Management Services					
Personnel	117,135	558,804	133,561	118,495	15,066
Operating / Contract Services	43,485	185,367	44,999	45,845	(846)
Capital	-	-	-	-	-
Other	(1,293)	(42,000)	(10,500)	(31,757)	21,257
Total	159,327	702,171	168,060	132,583	35,477
Mayor & Council					
Personnel	61,198	321,973	76,956	61,242	15,714
Operating / Contract Services	113,068	480,315	155,702	111,242	44,460
Capital	-	-	-	-	-
Other	487	2,600	499	333	166
Total	174,753	804,888	233,157	172,817	60,340
Other Appropriations					
Personnel	17,777	35,348	8,449	4,526	3,923
Operating / Contract Services	1,074,093	9,460,701	2,181,070	2,180,088	982
Capital	-	-	-	-	-
Other	2,030,942	11,320,183	2,141,790	2,453,114	(311,324)
Total	3,122,812	20,816,232	4,331,309	4,637,728	(306,419)

General Fund Expenditure Report
For the Period Ended
September 30, 2011

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Parks, Recreation & Maintenance					
Personnel	2,202,990	8,770,288	2,096,201	2,146,463	(50,262)
Operating / Contract Services	1,496,094	5,722,819	1,675,053	1,531,452	143,601
Capital	203,923	818,500	818,500	339,744	478,756
Other	315,195	1,507,071	1,255,612	906,076	349,536
Total	4,218,202	16,818,678	5,845,366	4,923,735	921,631
Police					
Personnel	8,012,659	34,796,099	8,316,670	8,029,450	287,220
Operating / Contract Services	1,377,902	4,842,343	1,313,918	1,408,035	(94,117)
Capital	926,972	1,482,956	1,482,956	497,509	985,447
Other	37,641	225,696	41,792	19,779	22,013
Total	10,355,174	41,347,094	11,155,336	9,954,773	1,200,563
Total General Fund					
Personnel	18,748,016	80,201,188	19,169,018	18,673,128	495,890
Operating / Contract Services	7,014,673	33,067,135	8,632,594	8,076,734	555,860
Capital	1,712,345	5,925,310	5,925,310	1,862,225	4,063,085
Other	6,595,628	20,150,395	9,413,535	9,215,124	198,411
Total	34,070,662	139,344,028	43,140,457	37,827,211	5,313,246

* Generally, the personnel budget for September is allocated based on the number of pay periods which have occurred through that date. Capital is allocated at 100%. Operating, Contract Services and Other are generally allocated based on the annual percentage of expenditures as of September 30, 2010.

Operating Funds Expenditure Report
For the Period Ended
September 30, 2011

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Parking Fund					
Personnel	-	-	-	-	-
Operating / Contract Services	122,858	381,866	147,790	134,052	13,738
Capital	-	-	-	-	-
Other	-	-	-	-	-
Total	<u>122,858</u>	<u>381,866</u>	<u>147,790</u>	<u>134,052</u>	<u>13,738</u>
Lake Valley Drive MSD Fund					
Personnel	-	-	-	-	-
Operating / Contract Services	-	-	-	-	-
Capital	-	-	-	-	-
Other	-	4,500	-	-	-
Total	<u>-</u>	<u>4,500</u>	<u>-</u>	<u>-</u>	<u>-</u>
Central Business Tax District Fund					
Personnel	-	-	-	-	-
Operating / Contract Services	25,000	55,530	19,976	30,150	(10,174)
Capital	-	-	-	6,474	(6,474)
Other	50,000	108,578	99,013	50,000	49,013
Total	<u>75,000</u>	<u>164,108</u>	<u>118,989</u>	<u>86,624</u>	<u>32,365</u>
Stormwater Fund					
Personnel	331,536	1,511,543	361,277	315,276	46,001
Operating / Contract Services	533,148	925,307	728,093	244,413	483,680
Capital	67,421	338,000	338,000	12,310	325,690
Other	30,562	3,592,193	3,592,193	31,479	3,560,714
Total	<u>962,667</u>	<u>6,367,043</u>	<u>5,019,563</u>	<u>603,478</u>	<u>4,416,085</u>
Emergency Telephone System Fund					
Personnel	-	-	-	-	-
Operating / Contract Services	156,165	701,136	166,231	128,989	37,242
Capital	154,691	-	-	-	-
Other	2,636	10,992	2,846	1,611	1,235
Total	<u>313,492</u>	<u>712,128</u>	<u>169,077</u>	<u>130,600</u>	<u>38,477</u>
Risk Management Funds					
Personnel	82,518	336,711	80,478	80,050	428
Operating / Contract Services	3,511,577	16,737,307	4,394,406	3,935,108	459,298
Capital	-	-	-	-	-
Other	-	500,183	-	-	-
Total	<u>3,594,095</u>	<u>17,574,201</u>	<u>4,474,884</u>	<u>4,015,158</u>	<u>459,726</u>
Transit Fund					
Personnel	858,733	4,140,748	989,687	921,690	67,997
Operating / Contract Services	420,173	1,636,434	436,718	373,475	63,243
Capital	-	-	-	-	-
Other	133,518	487,674	124,839	115,012	9,827
Total	<u>1,412,424</u>	<u>6,264,856</u>	<u>1,551,244</u>	<u>1,410,177</u>	<u>141,067</u>

Operating Funds Expenditure Report
For the Period Ended
September 30, 2011

Description	Actuals thru September 2010	Annual Budget As Of September 2011	Allocated Budget As Of September 2011*	Actuals thru September 2011	Allocated Budget Variance Positive / (Negative)
Airport Fund					
Personnel	273,150	1,355,848	324,064	305,130	18,934
Operating / Contract Services	275,692	1,452,636	359,503	358,034	1,469
Capital	95,352	170,142	170,142	46,545	123,597
Other	180,830	1,471,814	171,898	167,168	4,730
Total	<u>825,024</u>	<u>4,450,440</u>	<u>1,025,607</u>	<u>876,877</u>	<u>148,730</u>
Recycling Fund					
Personnel	-	32,193	7,695	-	7,695
Operating / Contract Services	477,372	2,018,201	512,299	509,650	2,649
Capital	-	-	-	-	-
Other	110,880	630,413	118,988	118,988	-
Total	<u>588,252</u>	<u>2,680,807</u>	<u>638,982</u>	<u>628,638</u>	<u>10,344</u>
LEOSSA Fund					
Personnel	117,693	529,722	126,610	128,803	(2,193)
Operating / Contract Services	-	-	-	-	-
Capital	-	-	-	-	-
Other	-	196,378	-	-	-
Total	<u>117,693</u>	<u>726,100</u>	<u>126,610</u>	<u>128,803</u>	<u>(2,193)</u>
City of Fayetteville Finance Corporation					
Personnel	-	-	-	-	-
Operating / Contract Services	-	-	-	-	-
Capital	-	-	-	-	-
Other	163,125	1,414,250	135,125	135,125	-
Total	<u>163,125</u>	<u>1,414,250</u>	<u>135,125</u>	<u>135,125</u>	<u>-</u>

* Generally, the personnel budget for September is allocated based on the number of pay periods which have occurred through that date. Capital is allocated at 100%. Operating, Contract Services and Other are generally allocated based on the annual percentage of expenditures as of September 30, 2010.